# UNITED STATES BANKRUPTCY COURT EASTERN DISTRICT OF NORTH CAROLINA WILMINGTON DIVISION

IN RE:	)
AMERICAN AMBULETTE & AMBULANCE SERVICE, INC., ET AL <sup>1</sup> Debtors	) CASE NO.: 13-07673-8-SWH ) CHAPTER 7 ) JOINTLY ADMINISTERED )
ALGERNON L. BUTLER, as Chapter 7 Trustee of AMERICAN AMBULETTE & AMBULANCE SERVICE, INC., COASTLINE CARE, INC., EASTERN SHORE ACQUISITION CORPORATION, EASTERN SHORE AMBULANCE, INC., MARMAC TRANSPORTATION SERVICES, INC., and TRANSMED, LLC	
Plaintiff	) ADVERSARY PROCEEDING
ENHANCED EQUITY FUND II, L.P.; EEF PARTNERS II, LLC; MALCOLM KOSTUCHENKO; ANDREW M. PAUL; SAMARTH CHANDRA; BRYAN GIBSON; STEVEN BLACKBURN; ROBERT JEWELL; PRIORITY AMBULANCE, LLC; and SHOALS AMBULANCE, LLC	) NO. 15-00043-8-SWH ) ) ) ) ) ) ) )
Defendants	, ) )

<sup>&</sup>lt;sup>1</sup> This case caption refers only to Case No. 13-07673-8-SWH pursuant to the Court's April 4, 2015 Order Directing Joint Administration [D.E. 492, Case No. 13-07673-8-SWH]

#### SECOND AMENDED COMPLAINT

Algernon L. Butler, III (the "<u>Trustee</u>"), in his capacity as Chapter 7 Trustee of American Ambulette & Ambulance Service, Inc. ("<u>AAA</u>"), Coastline Care, Inc. ("<u>Coastline Care</u>"), Eastern Shore Acquisition Corporation ("<u>ESAC</u>"), Eastern Shore Ambulance, Inc. ("<u>Eastern Shore Ambulance</u>"), MarMac Transportation Services, Inc. ("<u>MarMac</u>"), and Transmed, LLC ("<u>Transmed</u>") (collectively, the "<u>FirstMed Entities</u>"), for his Second Amended Complaint against the named Defendants, states and alleges as follows:

# PARTIES, JURISDICTION, AND VENUE

- 1. AAA is a corporation organized and existing pursuant to the laws of the State of Ohio.
- 2. Coastline Care is a corporation organized and existing pursuant to the laws of the State of North Carolina.
- 3. ESAC is a corporation organized and existing pursuant to the laws of the State of Delaware.
- 4. Eastern Shore Ambulance is a corporation organized and existing pursuant to the laws of the State of Virginia.
- 5. MarMac is a corporation organized and existing pursuant to the laws of the State of Virginia.
- 6. Transmed is a limited liability company organized and existing pursuant to the laws of the State of South Carolina.
- 7. Each of the FirstMed Entities was in the business of providing medical transport services.
- 8. The FirstMed Entities conducted business as, and were commonly referred to, both individually and collectively, as "FirstMed."

- 9. On December 6, 2013, the Board of Directors of each of the FirstMed Entities adopted resolutions which were identical in content and which directed that each entity file a voluntary petition for relief under Chapter 7 of Title 11 of the United States Code.
- 10. Each of the FirstMed Entities filed a voluntary petition for relief under Chapter 7 of Title 11 of the United States Code in the United States Bankruptcy Court for the Eastern District of North Carolina (the "Bankruptcy Court") on December 11, 2013 (the "Petition Date").
- 11. On December 13, 2013, the Bankruptcy Court appointed the Trustee as Chapter 7
  Trustee for each of the FirstMed Entities.
- 12. The Trustee is authorized to pursue the claims set forth in this Complaint on behalf of the bankruptcy estates of the FirstMed Entities.
- 13. Enhanced Equity Fund II, L.P. ("<u>EEF</u>") is a limited partnership organized and existing pursuant to the laws of the State of Delaware.
- 14. EEF Partners II, LLC ("<u>EEF Partners</u>") is a limited liability company organized and existing pursuant to the laws of the State of Delaware.
- 15. Upon information and belief, Malcolm Kostuchenko ("<u>Kostuchenko</u>") is a citizen and resident of the State of New York.
- 16. Upon information and belief, Andrew Paul ("Paul") is a citizen and resident of the State of New York.
- 17. Upon information and belief, Samarth Chandra ("Samarth") is a citizen and resident of the State of New York.
- 18. Upon information and belief, Bryan Gibson ("<u>Gibson</u>") is a citizen and resident of the State of Tennessee.

- 19. Upon information and belief, Steven Blackburn ("Blackburn") is a citizen and resident of the State of Tennessee.
- 20. Upon information and belief, Robert Jewell ("<u>Jewell</u>") is a citizen and resident of the State of Indiana.
- 21. Priority Ambulance, LLC ("<u>Priority</u>") is a limited liability company organized and existing pursuant to the laws of the State of Delaware.
- 22. Shoals Ambulance, LLC is a limited liability company organized and existing pursuant to the laws of the State of Alabama.
- 23. Defendant Shoals Ambulance, LLC is the successor by name change to Shoals Ambulance, Inc.
- 24. The term "Shoals" shall mean and refer to Shoals Ambulance, Inc. and Shoals Ambulance, LLC.

# **The Structure of the FirstMed Entities**

- 25. The FirstMed Entities were each in the business of providing medical transportation services.
- 26. The FirstMed Entities conducted operations in various states, including: North Carolina, Virginia, South Carolina, Ohio, Kentucky, and West Virginia.
- 27. The operations of FirstMed were divided, for certain purposes, into two "branches," AAA, on the one hand, and ESAC and the ESAC Subsidiaries, on the other hand.
- 28. ESAC and the ESAC Subsidiaries conducted their operations on the east coast in Virginia, North Carolina, and South Carolina.
- 29. AAA conducted its operations primarily in Ohio, but also in Kentucky and West Virginia.

- 30. Upon information and belief, AAA was the largest medical transport service company in Ohio during 2013.
- 31. Prior to 2013, a former representative of EEF and/or EEF Partners named Christopher Garcia ("Garcia") was a director of each of the FirstMed Entities and of Ambulance Holdings.
  - 32. In 2013, Gibson became the CEO of each of the FirstMed Entities.
- 33. Shortly before the Petition Date, Chandra became the CEO of each of the FirstMed Entities.
  - 34. In 2013, Blackburn became an officer of each of the FirstMed Entities.
  - 35. In 2013, Jewell became an officer of each of the FirstMed Entities.
- 36. Ambulance Holdings, LLC ("<u>Ambulance Holdings</u>") owned all of the outstanding shares of AAA and ESAC.
- 37. Coastline Care, Eastern Shore Ambulance, MarMac, and Transmed (collectively referred to herein as the "ESAC Subsidiaries") are subsidiaries of ESAC.
  - 38. ESAC owns all of the outstanding shares of Coastline Care.
  - 39. ESAC owns 99.91% of the outstanding shares of Eastern Shore Ambulance.
  - 40. ESAC owns 99.33% of the outstanding shares of MarMac.
  - 41. ESAC owns 99% of the outstanding membership interest of Transmed.
- 42. EEF owns approximately 82% of the outstanding membership interest of Ambulance Holdings.
- 43. Upon information and belief, the remaining ownership interest of Ambulance Holdings is owned by entities affiliated with or created by EEF and/or EEF Partners, Paul, or Kostuchenko.

- 44. Ambulance Holdings is not an operating entity, but is a holding company which owns AAA and ESAC.
- 45. The only business of Ambulance Holdings pertains to its ownership of AAA and ESAC.
  - 46. EEF Partners is a general partner of EEF.
- 47. Upon information and belief, Paul, Chandra, and Kostuchenko are general partners of EEF.
- 48. Upon information and belief, Paul and Kostuchenko are members of EEF Partners.
  - 49. Upon information and belief, Chandra is a member of EEF Partners.
  - 50. Paul, Chandra, and Kostuchenko are employed by EEF and/or EEF Partners.
- 51. Paul, Chandra, and Kostuchenko control the business activities of EEF and/or EEF Partners.
- 52. Paul, Chandra, Kostuchenko, EEF and EEF Partners are collectively referred to herein as the "EEF Defendants."
- 53. EEF, EEF Partners, Chandra, Paul, Kostuchenko, Gibson, Blackburn, and Jewell are collectively referred to herein as the "FirstMed Defendants."
- 54. A chart illustrating certain of the ownership structure of the FirstMed Entities, Ambulance Holdings, EEF, EEF Partners, and related entities, as well as the approximate ownership interests of the FirstMed Entities and related entities, is attached hereto as "Exhibit A" and is incorporated herein by reference as if fully set forth.

- 55. Paul, Kostuchenko, and Chandra are each highly sophisticated professionals with exceptional skill and experience in business management and operation, investment, financial analysis, and financial management.
- 56. The EEF Defendants engage in highly sophisticated private equity firm activities through which they control and invest many millions of dollars of capital and they hold themselves and their representatives out as having exceptional skill and experience in business management and operation, investment, financial analysis, and financial management.
- 57. Upon information and belief, the EEF Defendants focus their investments and analysis on the health care industry, and have significant experience in the medical transport industry.
- 58. Gibson, Blackburn, and Jewell each have significant management and operational experience within the medical transport industry.

# **Introduction to Claims**

- 59. The FirstMed Defendants mismanaged and breached their fiduciary duties to the FirstMed Entities and used the FirstMed Entities as a means of diverting tangible and intangible value into Priority and Shoals, benefitting the FirstMed Defendants and their new ventures at the expense of the FirstMed Entities, their employees, and their creditors.
- 60. At a time when the FirstMed Entities were under a forbearance agreement and in default under their more than \$30,000,000 obligation to their senior lender and under other obligations, the FirstMed Defendants developed detailed business models, strategies, and forecasts for, spent tremendous amounts of the FirstMed Entities' money on, and devoted significant amounts of the FirstMed Entities' employee and management time to the expansion

of medical transport services into new markets in Tennessee and Alabama (all of the foregoing and related activities collectively referred to herein as the "Expansion Plan").

- 61. The FirstMed Defendants' tremendous spending on the Expansion Plan, coupled with a deliberate slashing of revenue in AAA, was a powerful one-two punch that destroyed the recently rejuvenated financial performance of the FirstMed Entities.
- 62. Significantly, although the FirstMed Entities funded all of the work on the Expansion Plan, including relocation of vehicles, hiring and paying a significant number of additional employees, marketing efforts, charitable donations, lease expenditures, and other things, the FirstMed Defendants carried out the Expansion Plan under the name "Priority Ambulance" and "Shoals Ambulance." At the direction of the FirstMed Defendants, employees paid by the FirstMed Entities worked for Shoals and vehicles and other assets were actually transferred to, and used by, Shoals, an operating business in Alabama owned by Gibson.
- 63. Just before dumping the FirstMed Entities into Chapter 7 bankruptcy filings, the FirstMed Defendants formed Priority for the express purpose of seizing the value of the FirstMed Entities' investment in the Expansion Plan by continuing exactly the same business model, with exactly the same management team and substantially the same employees, thereby benefitting from all of the activities paid for by the FirstMed Entities in Tennessee and Alabama.
- 64. The FirstMed Defendants filed or caused the filing of Chapter 7 bankruptcy cases for each of the FirstMed Entities without considering or pursuing obvious, more productive, and readily available alternatives despite the fact that ESAC and the ESAC Subsidiaries were consistently profitable and had significant tangible and intangible value, and despite the fact that AAA had, just a few months before, been restructured, generated positive EBITDA for the first time, and had been trending toward positive and sustainable levels.

- 65. Through their actions, the FirstMed Defendants, Priority, and Shoals deliberately stole substantially all of the tangible and intangible value of the FirstMed Entities for themselves, ensured that the FirstMed Entities would not be in the marketplace to compete with the FirstMed Defendants, Priority, and Shoals in their new ventures, left behind all of the FirstMed Entities' liabilities, and continued exactly the same business plan with Priority and Shoals.
- 66. The Chapter 7 filings were designed to, and did, benefit the FirstMed Defendants, Priority, and Shoals by removing competition in Tennessee, Alabama, and other states and by allowing Priority and Shoals to immediately utilize the FirstMed Entities' business plans, marketing efforts, contracts, employees, and assets.
- 67. In their haste to shut down the operations of, and file Chapter 7 bankruptcy cases for, the FirstMed Entities, the FirstMed Defendants knowingly and/or recklessly and in bad faith failed to give any, or at best gave no more than a few hours', notice to employees before abruptly ceasing operations on December 6, 2013, the Friday afternoon before the filing of the Chapter 7 petitions in these bankruptcy cases, thereby subjecting the FirstMed Entities' bankruptcy estates to substantially increased costs of administration, and to claims in an adversary proceeding brought by or on behalf of now former employees seeking to impose potentially significant liability under the Worker Adjustment and Retraining Notification Act, 29 U.S.C. § 2101 et seq. (the "WARN Act") and various State statutes (the "WARN Act Litigation").
- 68. Additionally, as a result of the FirstMed Defendants' actions, including but not limited to their causing the precipitous shut-down of the FirstMed Entities and the filing of the Chapter 7 petitions, other substantial damages and losses have been and will be sustained by the FirstMed Entities, including but not limited to the loss of their tangible and intangible value, and substantially-diminished asset values and realization on those assets, that otherwise would have

been obtained but for the actions of the FirstMed Defendants, Priority, and Shoals, and the value and gains obtained by the FirstMed Defendants, Priority, and Shoals through their theft of corporate opportunities of the FirstMed Entities, including but not limited to those relating to the Expansion Plan.

- 69. The actions of the FirstMed Defendants, Priority, and Shoals represented, at best, management of the FirstMed Entities in bad faith and with gross negligence or recklessness, or, at worst, an intentional and calculated strategy to force FirstMed to bear the significant development, start-up, and other costs of the Expansion Plan, then to siphon substantially all of the tangible and intangible value of the Expansion Plan from the FirstMed Entities for themselves and their new entities, Priority and Shoals, while leaving behind all of the FirstMed Entities' liabilities.
- 70. By using the identical business plans and strategies, the same employees, and having the FirstMed Entities bear the significant start-up costs, the FirstMed Defendants, Priority, and Shoals have been successful in the Expansion Plan in Tennessee and Alabama, while the FirstMed Entities' creditors and employees are unpaid.
- 71. The Trustee seeks to hold the Defendants accountable for their actions and to recover the tangible and intangible value lost by the FirstMed Entities on account of the Defendants' actions.
- 72. The creditors of the FirstMed Entities' bankruptcy estates include not only lenders owed more than \$30,000,000 and other creditors, but also thousands of now former employees of the FirstMed Entities whose wages went unpaid and whose jobs and insurance were terminated immediately and without notice.

#### **EEF Acquires the FirstMed Entities**

- 73. In 2011, EEF and/or EEF Partners formed Ambulance Holdings for the purpose of acquiring all of the outstanding shares of ESAC.
  - 74. In 2011, Ambulance Holdings did acquire all of the outstanding shares of ESAC.
- 75. Before they were acquired by Ambulance Holdings, ESAC and the ESAC Subsidiaries had histories of steady, profitable financial performance.
- 76. By acquiring all of the outstanding shares of ESAC, Ambulance Holdings also acquired a controlling ownership interest in, or the ability to control, each of the ESAC Subsidiaries.
- 77. EEF, EEF Partners, Paul, Chandra, and Kostuchenko each assessed in detail the financial records and historical performance of ESAC and the ESAC Subsidiaries before forming Ambulance Holdings.
- 78. In 2011, the EEF Defendants caused Ambulance Holdings to acquire all of the outstanding shares of AAA.
- 79. In 2011, the EEF Defendants caused AAA to acquire all of the assets of the entities known as "Life Ambulance" and "MedCorp."
  - 80. Thereafter, AAA used the trade names "Life Ambulance" and "MedCorp."
- 81. Upon information and belief, the assets of Life Ambulance were purchased from a receivership and the assets of MedCorp were purchased from a bankruptcy estate.
- 82. Upon information and belief, EEF and/or EEF Partners engaged an analyst to project the financial performance of the assets of Life Ambulance and MedCorp before AAA purchased those assets.
- 83. Upon information and belief, that analyst concluded that those assets would generate positive return on EEF and/or EEF Partners' investment.

- 84. In connection with its acquisition of the assets of Life Ambulance and MedCorp,

  AAA incurred substantial debt and encumbered certain of its assets.
- 85. Upon information and belief, EEF and/or EEF Partners' investment in Ambulance Holdings and, by extension, in the FirstMed Entities, represented the largest investment in EEF and/or EEF Partners' portfolio.
- 86. For that reason, there was substantial pressure on the FirstMed Defendants for the FirstMed Entities to generate positive returns to EEF and/or EEF Partners and their investors and partners, and for those positive returns to come quickly.
- 87. When positive returns did not come quickly, there was substantial pressure on the FirstMed Defendants to take for themselves and for Priority and Shoals, all available tangible and intangible value from the FirstMed Entities to produce up-side value for themselves, Priority and Shoals.

# **EEF and/or EEF Partners Controlled The FirstMed Entities and Ambulance Holdings**

- 88. EEF owns approximately 82% of the outstanding membership interest of Ambulance Holdings.
- 89. Upon information and belief, since Ambulance Holdings acquired AAA and ESAC, representatives of EEF and/or EEF Partners have made up a majority of the Board of Directors for each of the FirstMed Entities and Ambulance Holdings.
- 90. EEF and/or EEF Partners placed their representatives on the Board of Directors of each of the FirstMed Entities and Ambulance Holdings as a means of ensuring that EEF and/or EEF Partners would dictate the business operations, finances, funding, and strategies of the FirstMed Entities and Ambulance Holdings.

- 91. EEF and/or EEF Partners did control and dictate the business operations, finances, funding, and strategies of the FirstMed Entities and Ambulance Holdings.
- 92. The representatives of EEF and/or EEF Partners who served as directors of the FirstMed Entities and Ambulance Holdings were acting within the course and scope of their employment with EEF and/or EEF Partners, and were acting for the benefit of EEF and/or EEF Partners, when they acted as directors of the FirstMed Entities and Ambulance Holdings or took any action whatsoever relating to the FirstMed Entities, Ambulance Holdings, or the Expansion Plan, and the creation, diversion, and transfer of tangible and intangible assets, value, and opportunity to Shoals and Priority.
- 93. Prior to December of 2012, Paul and Garcia were members of the Board of Directors of each of the FirstMed Entities and Ambulance Holdings.
- 94. In or around December of 2012, Chandra replaced Garcia as a member of the Board of Directors of each of the FirstMed Entities and Ambulance Holdings.
- 95. Upon information and belief, Chandra, Paul, and/or Kostuchenko either developed, or were involved in and had to approve, all material decisions, operations, activities, and strategies of the FirstMed Entities and Ambulance Holdings.
- 96. The EEF Defendants controlled the strategies, decisions, operations, and activities of the FirstMed Entities and Ambulance Holdings.
- 97. EEF and/or EEF Partners also controlled the FirstMed Entities through their funding of the operations of the FirstMed Entities.
- 98. EEF and/or EEF Partners did not adequately fund Ambulance Holdings or the FirstMed Entities, so those entities could not operate independently of EEF and/or EEF Partners.

99. Instead, the EEF Defendants intended for those entities to be dependent upon incremental funding from EEF and/or EEF Partners in order to carry out their operations so that the EEF Defendants could control the FirstMed Entities and Ambulance Holdings.

#### The Loan From BMO

- 100. On or about July 1, 2011, AAA and ESAC, as Borrowers, and the ESAC Subsidiaries, as Guarantors, entered into agreements with Bank of Montreal and The F&M Bank and Trust Company (collectively, the "Lenders") whereby AAA and ESAC borrowed \$26,500,000 under Term Notes and \$5,000,000 under Revolving Notes pursuant to the terms of a Credit Agreement, as amended from time to time (the "Loans").
- 101. Upon information and belief, a substantial portion of the Loans were utilized to purchase the assets of Life Ambulance and MedCorp by AAA.
- 102. Upon information and belief, ESAC and AAA transferred to the Lenders a security interest in certain of their assets as security for the Loans.
- 103. In 2012, the FirstMed Entities were not in compliance with, and were in default under, the terms and conditions of the Loans.
- 104. In March of 2013, the FirstMed Entities and the Lenders entered into a Forbearance Agreement, the terms of which were extended and amended multiple times throughout 2013 (the "Forbearance Agreements").
- 105. In the Forbearance Agreements, the FirstMed Entities acknowledged their default under the Loans and the Lenders agreed to forbear their rights under the Loans in exchange for the FirstMed Entities' compliance with the terms and conditions of the Forbearance Agreement.

- 106. The Forbearance Agreements and related agreements required that EEF and/or EEF Partners provide certain funding to the FirstMed Entities to ensure certain levels of cash liquidity.
  - 107. The FirstMed Entities remained in default under the Loans until the Petition Date.
- 108. The FirstMed Entities extended and amended the Forbearance Agreements until October of 2013.
- 109. In October of 2013, the Lenders offered to extend the Forbearance Agreements for an additional period, but the FirstMed Defendants refused.
- 110. After refusing to extend the Forbearance Agreements, the FirstMed Defendants demanded that the Lenders reduce the outstanding debt from more than \$30,000,000 to approximately \$4,000,000 and threatened to file a Chapter 7 bankruptcy case for each of the FirstMed Entities if the Lenders would not agree to do so.

### **ESAC and the ESAC Subsidiaries Consistently Generated Positive EBITDA**

- 111. In 2011, ESAC and the ESAC Subsidiaries had an established track record of profitable operations, consistently generating a positive EBITDA.
- 112. ESAC and the ESAC Subsidiaries continued to consistently generate a positive EBITDA after their acquisition by Ambulance Holdings.
- 113. ESAC and the ESAC Subsidiaries cumulatively generated substantial EBITDA during each quarter of 2012 and each of the first three quarters of 2013, even after their share of the FirstMed Entities' corporate expense.
- 114. During each quarter of 2012 and each of the first three quarters of 2013, ESAC and the ESAC Subsidiaries exceeded \$5,000,000 in cumulative revenue.

- 115. During the year 2012, ESAC and the ESAC Subsidiaries generated nearly \$2,000,000 in EBITDA, over and above their share of the FirstMed Entities' corporate expense.
- 116. During the first two quarters of 2013, ESAC and the ESAC Subsidiaries were on pace to generate more than \$2,000,000 in EBITDA for the year 2013, over and above their share of the FirstMed Entities' corporate expense.
- 117. Upon information and belief, ESAC and the ESAC Subsidiaries would have continued to generate approximately \$2,000,000 in EBITDA each year but for the wrongful acts of the FirstMed Defendants as described herein.
- 118. ESAC and the ESAC Subsidiaries continued to generate positive EBITDA after corporate expense during the later portion of 2013, even in the face of tremendous increases to corporate expense, as described in greater detail below.
- 119. The FirstMed Defendants substantially impaired the financial performance and the tangible and intangible value of ESAC and the ESAC Subsidiaries by increasing corporate expense through the hiring of many high-salaried employees in Tennessee and Alabama, by diverting assets and resources from ESAC and the ESAC Subsidiaries into the Expansion Plan, by focusing on the Expansion Plan rather than the existing business, then by dumping ESAC and the ESAC Subsidiaries into a Chapter 7 bankruptcy case.
- 120. Upon information and belief, during 2012 and 2013, ESAC and the ESAC Subsidiaries performed as expected by EEF and/or EEF Partners at the time that Ambulance Holdings was formed.
- 121. Any negative change in the EBITDA of ESAC and the ESAC Subsidiaries in late 2013 was due to the actions of the FirstMed Defendants in focusing on the Expansion Plan,

diverting resources of those entities into the Expansion Plan, and significantly increasing corporate costs in connection with the Expansion Plan.

- 122. ESAC and the ESAC Subsidiaries had large contracts for services, significant accounts receivable, a proven track record of positive EBITDA, and assets worth millions of dollars (including tangible assets such as a substantial number of ambulances and ambulettes), and a significant amount of valuable medical supplies and equipment.
- 123. Up to the Petition Date, ESAC and the ESAC Subsidiaries had a significant going concern value.
- 124. Only a few months prior to the Petition Date, a former officer of the FirstMed Entities expressed genuine interest in arranging the purchase of ESAC and the ESAC Subsidiaries for at least \$15,000,000, but the FirstMed Defendants did not explore that potential sale, did not disclose that information to the Lenders, and did not otherwise market any of the FirstMed Entities to anyone before filing the Chapter 7 cases.
- 125. In late 2013, the FirstMed Defendants stated that the cumulative goodwill and other intangible value of ESAC and the ESAC Subsidiaries exceeded \$20,000,000.
- 126. The FirstMed Defendants represented up to the Petition Date that ESAC and the ESAC Subsidiaries would continue to generate positive EBITDA.

# <u>FirstMed's Prior Management Team Corrected the AAA Operations by Mid-2013.</u>

- 127. AAA did not generate the revenue that the EEF Defendants had anticipated.
- 128. During each quarter of 2012, AAA's expenses exceeded its revenues.
- 129. In or around December of 2012, FirstMed's Chief Executive Officer, Mike Franks ("Franks"), resigned or was fired by the EEF Defendants and FirstMed's then-Chief Operations Officer Chris Martin ("Martin"), was named the interim Chief Executive Officer.

- 130. Also in or around December of 2012, Chandra replaced Garcia as director of the FirstMed Entities and Ambulance Holdings.
- 131. In or around December of 2012, Martin and the EEF Defendants developed detailed plans for restructuring AAA's operations.
- 132. The restructuring plans were designed to reduce a significant amount of AAA's expenses and to renegotiate contracts which AAA had in the Ohio area in order to trim the unprofitable components of those contracts.
- 133. In December of 2012 and through the beginning of 2013, Martin and other AAA representatives carried out the restructuring plans and activities.
- 134. As a result of the restructuring plans, for the first quarter of 2013, AAA reduced its expenses by nearly \$3,500,000 per quarter as compared to 2012.
- 135. As a result of the restructuring plans, in March of 2013, AAA had improved its financial position so that it generated a positive EBITDA after inclusion of its share of the FirstMed Entities' corporate expense for the first time since AAA was acquired by Ambulance Holdings.
- 136. This represented a significant improvement from each of the quarters in the year 2012, where AAA saw negative EBITDA as high as \$2,766,000 for a quarter.
- 137. By March of 2013, AAA's financial data showed a demonstrable and significant positive trend.
- 138. During this time, Martin stayed in contact with the Lenders and reported AAA's progress to the Lenders. The Lenders were comfortable with the progress being made by AAA and with the dialogue that existed between it and Martin and other representatives of the FirstMed Entities.

- 139. The Lenders were supportive of the restructuring plans and agreed to forbear and extend the duration of the Forbearance Agreements during the implementation of the restructuring plans.
- 140. In addition to improving the operations of AAA, another component of the restructuring plans was to become involved in lobbying Ohio legislators concerning improved reimbursement rates in Ohio for medical transport services.
  - 141. AAA's executive team was involved in that lobbying effort.
- 142. AAA's executive team understood that reimbursements rates in Ohio were set to be much improved beginning in January of 2014.
- 143. As a result of that upcoming legislative change in Ohio, AAA's executive team anticipated that AAA's revenues would increase significantly beginning in January of 2014.
- 144. The success of the restructuring plans in AAA was well publicized and lauded throughout the FirstMed Entities.
- 145. In mid-2013, the FirstMed Entities' management team reasonably expected that the improvements to AAA's financial performance would continue and reasonably expected that AAA would contribute a positive EBITDA after corporate expense in the future.
- 146. In mid-2013, AAA represented a large going concern with revenues which had been as high as \$14,700,000 per quarter in 2012 and which were then approximately \$12,000,000 per quarter.
- 147. In mid-2013, AAA had many large contracts for medical transport services, had significant accounts receivable, and owned millions of dollars of assets (including tangible assets such as a substantial number of ambulances and ambulettes), and a significant amount of valuable medical supplies and equipment.

- 148. In mid-2013, AAA's executive management team was committed to continuing its operations in its existing territories and continuing to realize improved financial performance as a result of the positive changes that they had made.
- 149. In mid-2013, the FirstMed Entities had a consolidated positive EBITDA, after inclusion of corporate expense, and were on pace to achieve annual revenues of approximately \$18,000,000.
- 150. Even in late 2013, the FirstMed Defendants stated that AAA had goodwill and other intangible value exceeding \$15,000,000.
- 151. As with ESAC and the ESAC Subsidiaries, the FirstMed Defendants caused the financial performance of AAA to deteriorate in the third and fourth quarters of 2013 by, among other things, increasing corporate expense through the hiring of many high-salaried employees in Tennessee and Alabama, by diverting assets and resources from AAA into the Expansion Plan, and by focusing on the Expansion Plan rather than the existing business.

### **EEF Brings on The Gibson Management Team in Mid-2013**

- 152. After Franks left employment with the FirstMed Entities in late 2012, the EEF Defendants set out to find a new management team.
- 153. The EEF Defendants identified Gibson as a candidate and, after discussions, finalized the terms of Gibson's employment during early 2013.
  - 154. The decision to hire Gibson was made solely by the EEF Defendants.
- 155. When Martin learned that Gibson would be hired, Martin agreed to remain with FirstMed until after Gibson could officially begin his duties in late July of 2013, then Martin would resign shortly thereafter.

- 156. Gibson had previously worked for RuralMetro, which was a large medical transport services company that had filed for bankruptcy protection.
- 157. Upon information and belief, Gibson previously had an ownership interest in a medical transport services company located in Tennessee which utilized the trade name "Priority Ambulance."
- 158. Upon information and belief, at the time that he was employed by the FirstMed Entities, Gibson had certain rights to use the trade name "Priority Ambulance."
- 159. Before they hired Gibson, the EEF Defendants knew that Gibson owned an interest in Shoals, a medical transport services business in Alabama, and that Gibson devoted substantial time to the operation of Shoals.
- 160. Upon information and belief, Gibson required, as a condition of his employment with the FirstMed Entities, that he be allowed to continue to devote substantial time to the operation of Shoals in Alabama.
  - 161. Upon information and belief, the EEF Defendants agreed to that condition.
- 162. Gibson was officially announced as the Chief Executive Officer of the FirstMed Entities in late July of 2013.
- 163. After that announcement, Gibson visited the operational headquarters of the FirstMed Entities in Wilmington, North Carolina.
- 164. After that initial visit, Gibson never returned to the operational headquarters of the FirstMed Entities in Wilmington, North Carolina.
- 165. Upon information and belief, Gibson performed his duties as Chief Executive Officer of the FirstMed Entities remotely and primarily from Phoenix, Arizona.

- 166. Soon after Gibson began his tenure with the FirstMed Entities, Blackburn and Jewell were also hired as officers of each of the FirstMed Entities.
- 167. Blackburn and Jewell had previously worked with Gibson in other medical transport services businesses.
- 168. Gibson, Blackburn, and Jewell are collectively referred to herein as the "Gibson Management Team."
- 169. Upon information and belief, the Gibson Management Team was in very frequent contact with the EEF Defendants and contributed to, helped to develop, and implemented the plans and strategies of the EEF Defendants.
- 170. Martin's employment with the FirstMed Entities ended on or about October 1, 2013.

### The Gibson Management Team Slashes Revenue in Ohio

- 171. When the Gibson Management Team began employment, Martin and the prior management team had significantly improved AAA's financial performance.
- 172. Upon information and belief, the FirstMed Defendants sought to reduce or eliminate AAA's business in Ohio so that AAA's resources, such as employees, vehicles, and medical equipment could be redeployed into the Expansion Plan.
- 173. The FirstMed Defendants caused AAA to eliminate beneficial contracts that Martin and his prior management team had restructured, significantly reducing AAA's revenues.
- 174. The FirstMed Defendants did not cut AAA's expenses nearly as quickly as they cut AAA's revenues, thereby creating a substantially negative impact on AAA's financial performance during the third and fourth quarters of 2013.

- 175. The FirstMed Defendants utilized employees and resources of the FirstMed Entities, and particularly of AAA, to carry out tasks and strategies relating to the Expansion Plan, rather than to maintain and improve the existing business of the FirstMed Entities and of AAA.
- 176. In the third quarter of 2013, the first quarter that the Gibson Management Team led the FirstMed Entities, AAA's EBITDA suffered a negative change of nearly \$1,000,000.
- 177. The decisions by the FirstMed Defendants to significantly reduce revenues in AAA's operation and to divert employees and resources of the FirstMed Entities toward the Expansion Plan substantially weakened the financial stability of the FirstMed Entities.

### The FirstMed Defendants Develop and Implement the Expansion Plan

- 178. Soon after the Gibson Management Team began, the FirstMed Defendants focused on developing, and did develop, a detailed and thoroughly researched business model and financial projections for the Expansion Plan into Tennessee and Alabama.
- 179. The FirstMed Defendants devoted significant resources of the FirstMed Entities into developing and researching the business model for the Expansion Plan.
- 180. The Expansion Plan was an asset of, and a corporate opportunity of, the FirstMed Entities.
- 181. The FirstMed Defendants focused on the development of the Expansion Plan to the exclusion of the established business of the FirstMed Entities.
- 182. During the time that Martin managed the FirstMed operations, Martin spent the overwhelming majority of his time restructuring and carefully analyzing and improving the day-to-day operations of the FirstMed Entities, and in providing information to the Lenders and monitoring the situation with the Lenders.

- 183. Martin was located in Wilmington, North Carolina, the operational headquarters of the FirstMed Entities, where he worked alongside other key executives and employees of the FirstMed Entities.
- 184. During the time that the Gibson Management Team operated FirstMed, the FirstMed Defendants did not spend any significant time analyzing or attempting to improve the existing business of FirstMed. Instead, the FirstMed Defendants spent the majority of their time focusing on the Expansion Plan.
- 185. Gibson only visited Wilmington, North Carolina once, when he was announced as the new Chief Executive Officer. He conducted the majority of his activities as Chief Executive Officer of the FirstMed Entities remotely from his home in Phoenix, Arizona.
- 186. The FirstMed Defendants were particularly inattentive to the ongoing business and did not spend time or energy in monitoring or improving operations of ESAC and the ESAC Subsidiaries, and the FirstMed Defendants did not, except for one occasion upon information and belief, even visit the FirstMed Entities' operational headquarters in Wilmington, North Carolina.
- 187. The FirstMed Defendants knew that the Expansion Plan would be very expensive, would not generate revenue for a long period of time because there were no existing contracts in Tennessee or Alabama, and would divert significant resources and time away from the existing business of the FirstMed Entities.
- 188. At the time that the FirstMed Defendants focused on the Expansion Plan, the FirstMed Entities were in default under the Loans, were not adequately capitalized to take on the expense of the Expansion Plan, were subject to the Forbearance Agreements with the Lenders, and, although their financial performance was improved from 2012, the FirstMed Entities had only recently achieved a small positive EBITDA on a consolidated basis.

- 189. The FirstMed Defendants knew or should have known that the FirstMed Entities were not in a financial position to undertake or sustain the significant expense of the Expansion Plan without funding from an outside source.
- 190. Despite the then-existing financial characteristics of the FirstMed Entities, the FirstMed Defendants made the intentional decision to cut revenues in AAA while, at the same time, adding significant expenses to the FirstMed Entities' operation by hiring many new, high-salaried employees in Tennessee and Alabama and spending significant amounts in furtherance of the Expansion Plan.
- 191. The FirstMed Entities never performed any medical transport services in the states of Tennessee and Alabama and never generated any revenue whatsoever in the states of Tennessee and Alabama.

# Although Paid for by the FirstMed Entities, the Expansion Plan Was Carried Out Under the Name "Priority Ambulance" and "Shoals Ambulance"

- 192. In 2013, Gibson had certain rights to use the trade name "Priority Ambulance" and Gibson owned an interest in Shoals.
- 193. When the FirstMed Defendants directed the FirstMed Entities to spend money and divert resources into the Expansion Plan in Tennessee or Alabama, those actions were done under Gibson's trade names "Priority Ambulance" or "Shoals Ambulance" and not under any trade name previously utilized by the FirstMed Entities.
- 194. The FirstMed Defendants directed the FirstMed Entities to utilize those trade names, rather than their own trade names, in the Expansion Plan so that the activities funded by the FirstMed Entities would benefit Shoals and Priority and so that the FirstMed Defendants and Shoals and Priority could seize the value of those activities, and leave all of the FirstMed

Entities' liabilities behind, in the event that the Lenders would not agree to the FirstMed Defendants' demands to restructure the Loans.

- 195. In 2013, the FirstMed Defendants directed the FirstMed Entities' employees to carry out all of the work necessary to research the process for, apply for, and obtain business licenses in Tennessee and Alabama.
- 196. Upon information and belief, at the direction of the FirstMed Defendants, those licenses were applied for by employees of the FirstMed Entities under the names of "Priority Ambulance" or "Shoals Ambulance" and were paid for by the FirstMed Entities.
- 197. In 2013, the FirstMed Defendants directed an employee of the FirstMed Entities to design similar "shield" logos for Priority and Shoals based on a design which Gibson had previously utilized.
- 198. A true and accurate copy of exemplars of the logos for both Priority and Shoals developed by an employee of the FirstMed Entities is attached hereto as "Exhibit B" and is incorporated herein by reference as if fully set forth.
- 199. Further, and as described in greater detail below, the FirstMed Defendants directed the FirstMed Entities to recruit and hire new, mostly high-salaried employees in Tennessee and Alabama. Although the FirstMed Entities paid those employees, the FirstMed Defendants caused those employees to hold themselves out as representatives of "Priority Ambulance" or "Shoals Ambulance" and to actually do work for Shoals.
- 200. Further, and as described in greater detail below, the FirstMed Defendants directed the FirstMed Entities to transfer a substantial number of FirstMed vehicles to Tennessee and/or Alabama and, once there, those vehicles were re-painted with logos and trade names of

"Priority Ambulance" and "Shoals Ambulance" and certain of those vehicles were used by Shoals.

- 201. Further, and as described in greater detail below, the FirstMed Defendants directed and caused the FirstMed Entities to use their funds to make charitable donations in Tennessee and Alabama under the name "Priority Ambulance" or "Shoals Ambulance."
  - 202. At no time did the FirstMed Entities own an interest in Priority or Shoals.
- 203. At no time did the FirstMed Entities have any enforceable agreement with Priority or Shoals whatsoever.
- 204. At no time did Priority or Shoals reimburse or pay any money to the FirstMed Entities.
- 205. At no time was there a note, receivable, or any accounting entry accruing for the benefit of the FirstMed Entities relating to reimbursement or repayment of the expenses paid or incurred by the FirstMed Entities in connection with the Expansion Plan by Shoals, Priority, or any other person or entity.

# The FirstMed Defendants Transfer the Newest Vehicles in the Fleet to Tennessee and Alabama and Allow Shoals to Use Them

- 206. In the fall of 2013, the FirstMed Defendants directed that the FirstMed Entities and their employees begin to relocate a significant number of FirstMed vehicles to locations in Tennessee and/or Alabama.
- 207. At the time that these vehicles were being relocated, the FirstMed Entities had no operations in, and owned no property in, Tennessee or Alabama.
  - 208. However, Shoals did operate, and have business locations, in Alabama.

- 209. Upon information and belief, a large number of the FirstMed Entities' vehicles were relocated by the FirstMed Entities' employees to one or more of Shoals' facilities in Alabama.
- 210. Upon information and belief, the FirstMed Defendants allowed Shoals to use certain of the FirstMed Entities' vehicles in Shoals' business, and Shoals did use certain of the FirstMed Entities vehicles, without any compensation being paid by Shoals to the FirstMed Entities.
- 211. Upon information and belief, those vehicles that were relocated into Tennessee and Alabama by the FirstMed Entities' employees and which were not used by Shoals sat idle because the FirstMed Entities had no contracts or business in Alabama or Tennessee.
- 212. The FirstMed Defendants directed that the vehicles to be relocated into Tennessee or Alabama would be the newest and lowest-mileage ambulances in the fleets, including low-mileage Mercedes sprinter ambulances.
- 213. The majority of the ambulances relocated into Tennessee and Alabama were owned by AAA, but the FirstMed Defendants also directed that ESAC and the ESAC Subsidiaries relocate a number of their newest and lowest-mileage ambulances to Tennessee and Alabama.
- 214. The effect of relocating into Tennessee and Alabama many of the newest and lowest-mileage vehicles in the FirstMed Entities' fleets was that the FirstMed Entities were forced to continue to operate with older, higher-mileage vehicles which were significantly less efficient and which were significantly more costly to operate and maintain, while the more efficient and cheaper to maintain vehicles were utilized by Shoals and Priority or sat idle in states where the FirstMed Entities did not conduct business.

- 215. The FirstMed Defendants' directive that the newest and lowest-mileage vehicles be relocated into Tennessee or Alabama increased costs for the FirstMed Entities and deprived the FirstMed Entities of the investment they had already made in those newer, more efficient vehicles.
- 216. Upon information and belief, the FirstMed Defendants ordered the newest and lowest-mileage vehicles to be relocated into Alabama or Tennessee with the intent that those ambulances would be used by Shoals or Priority in their business, or for Shoals or Priority to purchase those ambulances for liquidation prices after the FirstMed Defendants filed Chapter 7 bankruptcy cases for the FirstMed Entities.
- 217. Employees of the FirstMed Entities drove these vehicles to the specified locations in Tennessee and Alabama, thereby diverting their production from the FirstMed Entities' core business.
- 218. Upon information and belief, the FirstMed Entities paid substantial sums of money for time, fuel, lodging, meals, and return flights from Tennessee and Alabama for those employees.
- 219. After the vehicles were relocated into Tennessee or Alabama, the FirstMed Defendants directed that those ambulances be taken to body shops for those ambulances to be repainted with the logo and names of "Priority Ambulance" and "Shoals Ambulance."
- 220. The FirstMed Defendants directed that FirstMed Entities pay significant sums for their own ambulances to be re-painted with the logo and names of "Priority Ambulance" and "Shoals Ambulance."
- 221. When the Trustee recovered vehicles belonging to the FirstMed Entities which had been relocated into Tennessee and Alabama, some of those vehicles had been re-painted

while others were in the process of being re-painted with the logo and names of "Priority Ambulance" and "Shoals Ambulance."

- 222. Neither Priority nor Shoals paid any money to the FirstMed Entities in connection with the re-painting of the FirstMed Entities' vehicles.
- 223. Photographs of some of the vehicles belonging to the FirstMed Entities which either had been re-painted, or which were in the process of being re-painted, are attached hereto as "Exhibit C" and are incorporated herein by reference as if fully set forth.
- 224. Examples of invoices for the painting of the "Shoals Ambulance" or "Priority Ambulance" logos onto vehicles belonging to the FirstMed Entities are attached hereto as "Exhibit D" and are incorporated herein by reference as if fully set forth.
- 225. In mid to late 2013, the FirstMed Defendants had discussions relating to the fact that a Chapter 7 bankruptcy filing by the FirstMed Entities would present an opportunity for Shoals or a new entity controlled by EEF and/or EEF Partners to purchase the FirstMed Entities ambulances at significantly reduced prices.
- 226. Again, immediately prior to the Chapter 7 bankruptcy filings for the FirstMed Entities, the FirstMed Defendants again discussed the opportunity to purchase the ambulances owned by the FirstMed Entities' at significantly reduced prices.
- 227. Upon information and belief, after the Petition Date, the FirstMed Defendants decided not to pursue the purchase of vehicles from the FirstMed Entities through Priority and/or Shoals because the relocation and re-painting of those vehicles had garnered negative attention from the media and former employees of the FirstMed Entities or because they were advised that such a transaction may subject them, Priority, and Shoals to legal claims.

- 228. The vehicles which were relocated to Tennessee and Alabama were never utilized in those states for the benefit of the FirstMed Entities.
- 229. Along with vehicles, the FirstMed Defendants directed employees of the FirstMed Entities to relocate valuable medical supplies and equipment belonging to the FirstMed Entities to Tennessee or Alabama.
- 230. Additionally, the FirstMed Defendants directed employees of the FirstMed Entities to order and pay for new equipment to outfit the FirstMed Entities' vehicles which had been transferred to Alabama or Tennessee.
- 231. The new equipment ordered and paid for by the FirstMed Entities for those vehicles was intended to be used by Shoals or Priority.
- 232. Examples of invoices for equipment ordered and paid for by the FirstMed Entities for those vehicles transferred to Alabama and Tennessee is attached hereto as "Exhibit E" and is incorporated herein by reference as if fully set forth.
- 233. Upon information and belief, Shoals and/or Priority utilized equipment belonging to or paid for by the FirstMed Entities in their business without paying any compensation to the FirstMed Entities.
- 234. The equipment transferred to, or purchased for, Shoals or Priority has not been returned to the Trustee or otherwise accounted for.
- 235. The relocation of vehicles and equipment caused significant loss of tangible and intangible value for the FirstMed Entities through the increased cost of operation of its business with older and higher-mileage vehicles and the diversion of its employees, resources, and funds from its core business.

- 236. For the vehicles and equipment relocated into Tennessee and Alabama, the FirstMed Defendants did not follow the established procedures utilized by the FirstMed Entities for the tracking and record-keeping of the location of their vehicles.
- 237. At the same time the FirstMed Defendants were directing employees of the FirstMed Entities to relocate vehicles and equipment to Tennessee and Alabama, the Lenders were demanding that the FirstMed Defendants deliver the titles to those vehicles to the Lenders so that the Lenders could perfect their security interest in those vehicles.
- 238. Upon information and belief, the FirstMed Defendants refused to deliver or substantially delayed in the delivery of the titles to those vehicles to the Lenders.

# <u>The FirstMed Defendants Hire High-Salaried Employees in Tennessee and Alabama to</u> Work for "Priority Ambulance" or "Shoals Ambulance"

- 239. In the fall of 2013, the FirstMed Defendants caused the FirstMed Entities to hire at least 12 new employees based in Tennessee and Alabama, not including members of the Gibson Management Team (the "TN / AL Employees").
- 240. The TN / AL Employees were hired specifically to perform work in Tennessee and Alabama.
- 241. The TN / AL Employees were not low wage or menial workers, but were mostly experienced professionals with significant salaries, many exceeding \$100,000 annually.
- 242. The FirstMed Entities paid the TN / AL Employees a combined amount of \$30,806.48 per week, which equates to more than \$1,600,000 per year.
- 243. At the time that the FirstMed Entities hired the new TN / AL Employees, and paid those individuals at a rate of more than \$1,600,000 per year, the FirstMed Entities had no business operations, no business location, no contracts, and no revenue in Tennessee or Alabama.

- 244. At the time that the FirstMed Entities hired the new TN / AL Employees, and paid those individuals at a rate of more than \$1,600,000 per year, the FirstMed Defendants knew or should have known that the FirstMed Entities would receive no revenue on account of any labor of the TN / AL Employees for a substantial period of time.
- 245. At the time that the FirstMed Entities hired the new TN / AL Employees, the FirstMed Entities were under a forbearance agreement with the Lenders and the FirstMed Entities had returned to a negative EBITDA as a result of the actions of the FirstMed Defendants.
- 246. When the TN / AL Employees were hired by the FirstMed Entities in the fall of 2013, the FirstMed Defendants tasked an employee of the FirstMed Entities with sending "welcome packages" to those employees.
- 247. The "welcome packages" that the FirstMed employee was instructed to put together, and which the FirstMed Entities paid for, included products that did not bear the FirstMed logo, but instead bore either the "Priority Ambulance" or "Shoals Ambulance" logo.
- 248. When the TN / AL Employees were hired by the FirstMed Entities in the fall of 2013, the FirstMed Defendants directed an employee of the FirstMed Entities to order business cards for those employees which bore the logo of and referenced "Priority Ambulance" or "Shoals Ambulance."
- 249. An example of certain business cards ordered by the FirstMed Entities for a TN / AL Employee is attached hereto as "Exhibit F" and is incorporated herein by reference as if fully set forth.
- 250. The FirstMed Defendants caused the TN / AL Employees to hold themselves out not as representatives of FirstMed but as representatives of Priority or Shoals.

- 251. Employees of the FirstMed Entities were directed by the FirstMed Defendants to do work for Shoals, a competing medical transport company owned by Gibson, and they did do work for Shoals.
- 252. All work that the TN / AL Employees conducted in Tennessee or Alabama was not for the benefit of the FirstMed Entities, but was for the benefit of Priority or Shoals.
- 253. Even high-level management employees and officers of the FirstMed Entities other than the FirstMed Defendants did not know what the TN / AL Employees were doing in Tennessee or Alabama or why they were hired.
- 254. The LinkedIn pages, or other social medial or professional marketing pages, for some of the TN / AL Employees show that those individuals held themselves out not as employees of FirstMed, but as employees of Priority or Shoals prior to the Petition Date.
- 255. Virtually all, if not all, of the TN / AL Employees were hired by Shoals or Priority after the Petition Date.
- 256. Upon information and belief, the FirstMed Defendants directed the FirstMed Entities to hire the TN / AL Employees as an intentional strategy to have the FirstMed Entities fund the significant expense of recruiting, hiring, training, and paying for a high-quality work force in Tennessee and Alabama so that Shoals and Priority would not have to bear that cost.
- 257. In the fall of 2013, the FirstMed Defendants directed and caused the FirstMed Entities to make deposits on leases, or to expend money in connection with facilities in Tennessee and Alabama, which were never used for the FirstMed Entities' business.
- 258. Upon information and belief, the FirstMed Defendants directed the FirstMed Entities to make those deposits so that Shoals and Priority could benefit from the FirstMed Entities' payment of those expenses should they need to utilize those facilities.

- 259. Upon information and belief, Shoals or Priority are currently using facilities that the TN / AL Employees researched and located and for which the FirstMed Entities paid for deposits and other things.
- 260. In the fall of 2013, the FirstMed Defendants directed and caused the FirstMed Entities to make a number of significant charitable donations in the name of "Priority Ambulance" or "Shoals Ambulance" in Tennessee and/or Alabama.
- 261. Upon information and belief, the FirstMed Defendants directed the FirstMed Entities to make those charitable donations so that Priority and Shoals would benefit from the goodwill of those donations without incurring expense.

# <u>The Expansion Plan Caused a Dramatic Spike In Corporate Expense and Ruined the FirstMed Entities' Financial Performance</u>

- 262. As a result of the FirstMed Defendants' pursuit of the Expansion Plan, the FirstMed Entities' corporate costs increased from approximately \$300,000 per month in early 2013 to nearly \$700,000 per month by October of 2013, or an annualized increase in costs of approximately \$4,800,000.
- 263. Those significantly increased corporate costs eroded all of the combined EBITDA of the FirstMed Entities and caused the FirstMed Entities to lose substantial tangible and intangible value by the Petition Date.
- 264. Those increased corporate costs benefitted Shoals, Priority, and the FirstMed Defendants, not the FirstMed Entities.
- 265. On a consolidated basis, the FirstMed Entities went from a positive EBITDA of nearly \$300,000 per month in March of 2013 to an EBITDA more negative than \$1,000,000 per month in October of 2013.

# **EEF and/or EEF Partners' Promise to Fund the Expansion Plan**

- 266. Employees of the FirstMed Entities frequently raised concerns to their superiors and other employees about the reduction in revenues within AAA, the increased spending in Tennessee and Alabama, the relocation of vehicles into Tennessee and Alabama, and the hiring of a significant number of new, high-salary employees in Tennessee and Alabama.
- 267. Even senior employees and officers of the FirstMed Entities other than the FirstMed Defendants were concerned with, and lacked information concerning, the Expansion Plan given the immediately prior significant restructuring efforts and improved financial condition of the FirstMed Entities and the fact that the Expansion Plan was significantly increasing cost while decreasing revenue.
- 268. In response to these concerns, EEF and/or EEF Partners promised to, and agreed with, the FirstMed Entities that they would provide funds to the FirstMed Entities sufficient to cover the Expansion Plan.
- 269. Members of the Gibson Management Team and Chandra confirmed and explained this promise to senior management employees and officers of the FirstMed Entities, including, upon information and belief, Vice President of Operations Jerry LeCato, Controller Kathy Futch, and Chief Financial Officer Shawn Hemming.
- 270. In those communications, it was stated that EEF and/or EEF Partners promised to, and would, provide to the FirstMed Entities \$7,500,000 to \$10,000,000 in new investment (the "Expansion Investment"), and that the Expansion Investment would make-up for, reimburse, or cover the cost of the Expansion Plan so that the FirstMed Entities could still sustain their core business.
- 271. In exchange for the promise by EEF and/or EEF Partners to make the Expansion Investment, the FirstMed Entities agreed to, and did, continue utilizing their assets, funds,

employees, business model, and other resources toward pursuit of the Expansion Plan despite financial performance which was significantly deteriorating.

- 272. Upon information and belief, the FirstMed Entities would not have continued pursuing the Expansion Plan but for the promise by EEF and/or EEF Partners to make the Expansion Investment.
- 273. The FirstMed Defendants informed the Lenders that the Expansion Investment was required in order to pursue the Expansion Plan.
- 274. Upon information and belief, EEF and/or EEF Partners either committed to the Lenders and to the FirstMed Entities and their officers and management that they would make the Expansion Investment without having any intention to do so, or the FirstMed Defendants intentionally misled the Lenders and the FirstMed Entities and their officers and management into believing that they would make the Expansion Investment.
- 275. Despite informing the Lenders that the Expansion Investment was required in order to pursue the Expansion Plan and entering into a promise and contract with the FirstMed Entities to make the Expansion Investment, the FirstMed Defendants caused the FirstMed Entities to move forward with the Expansion Plan without EEF and/or EEF Partners having made the Expansion Investment.
- 276. EEF and/or EEF Partners did not make the Expansion Investment, breaching their promise to the FirstMed Entities and leaving the FirstMed Entities to absorb the cost of the Expansion Plan substantially on their own.
- 277. Any investment that EEF and/or EEF Partners made into the Expansion Plan was significantly less than the Expansion Investment and was made to benefit Priority and/or Shoals and not the FirstMed Entities.

### **The FirstMed Defendants' Communications With the Lenders**

- 278. In October of 2013, after the Forbearance Agreements had been extended several times, the Lenders agreed to again extend the period of the Forbearance Agreements.
- 279. However, the FirstMed Defendants informed the Lenders that they would not sign an extension of the Forbearance Agreements.
- 280. The FirstMed Defendants' refusal to agree to an extension of the Forbearance Agreements surprised the Lenders.
- 281. After refusing an extension of the Forbearance Agreements, the FirstMed Defendants made various demands on the Lenders that they compromise the outstanding debt owed to them of over \$30,000,000. Initially, the First Med Defendants demanded that the Lenders write down the debt to a principal of \$10,000,000 plus deferred interest and a small equity stake. After the Lenders made a counter-proposal to that demand, the FirstMed Defendants not only refused that counter-proposal but also withdrew their initial demand and demanded that the Lenders write off the entire indebtedness in exchange for a payment of approximately \$4,000,000 and threatened to shut down the businesses of the FirstMed Entities and to file a Chapter 7 bankruptcy for each of the FirstMed Entities if the Lenders would not agree to do so.
- 282. Consistent with their domination and control over the FirstMed Entities and Ambulance Holdings, the EEF Defendants led the discussions with the Lenders.
- 283. Kostuchenko, who was not an officer or director of the FirstMed Entities, but who was a partner of EEF and/or EEF Partners, took an active role in discussions with the Lenders.

- 284. Upon information and belief, Kostuchenko likewise took an active role in the development of strategies and operations of the FirstMed Entities and the Expansion Plan in late 2013 and the decision to file Chapter 7 bankruptcy cases for each of the FirstMed Entities.
- 285. The FirstMed Defendants informed the Lenders that if the Lenders were unwilling to compromise the debt of more than \$30,000,000 for approximately \$4,000,000, the Gibson Management Team would leave the FirstMed Entities and would pursue the Expansion Plan in a new entity with new capital raised by or invested by EEF and/or EEF Partners.
- 286. Upon information and belief, the FirstMed Defendants meant that, if the Lenders did not accept the FirstMed Defendants' proposal, the FirstMed Defendants would cease the business operations of the FirstMed Entities and continue the Expansion Plan through Priority and Shoals, eliminating the going concern value of, and substantially harming the asset value of, the FirstMed Entities.
- 287. In November of 2013, the EEF Defendants made a number of presentations to the Lenders and their agents outlining the FirstMed Entities' financial situations and providing information about the Expansion Plan.
- 288. The EEF Defendants described to the Lenders in great detail the research, strategy, and business model for the FirstMed Entities' Expansion Plan.
- 289. In the presentations made by the EEF Defendants to the Lenders, the EEF Defendants explained that the FirstMed Entities' business plans to expand into Tennessee and Alabama were expected to yield more than \$30,000,000 in EBITDA by the year 2018.
- 290. In the presentations made by the EEF Defendants to the Lenders in November of 2013, the EEF Defendants represented that the FirstMed Entities' Expansion Plan was dependent upon a capital infusion by EEF and/or EEF Partners of at least \$7,500,000.

- 291. However, the FirstMed Entities had already begun aggressively pursuing the Expansion Plan and expending significant resources in doing so, and continued to do so, despite not receiving that capital infusion by EEF and/or EEF Partners.
- 292. By November of 2013, the FirstMed Defendants already had utilized the FirstMed Entities to, among other things, develop and research the business model for the Expansion Plan, hire the TN / AL Employees at an annualized cost of more than \$1,600,000, begin marketing business as "Priority Ambulance" and "Shoals Ambulance" in Tennessee and Alabama, and relocate ambulances, medical supplies, and equipment of the FirstMed Entities to Tennessee and Alabama.
- 293. The various presentations made by the EEF Defendants to the Lenders in November of 2013 contained cash flow and financial forecasts which varied widely from presentation to presentation, even though the forecasts were submitted only a few days apart.
- 294. The EEF Defendants consistently represented to the Lenders that ESAC and the ESAC Subsidiaries had generated consistent stand-alone profit and that those entities were expected to continue to generate stand-alone profit of at least \$2,000,000 each year going forward.
- 295. After the EEF Defendants informed the Lenders in one presentation that there was a liquidity crisis at the FirstMed Entities, the Lenders requested in-person meetings with the Gibson Management Team, but the EEF Defendants informed the Lenders that all of the members of the Gibson Management Team were unavailable to meet because they were attending a week-long event in Las Vegas.

- 296. In November of 2013, the Lenders engaged a professional advisory firm to assess the financial characteristics of the FirstMed Entities and the forecasts provided by the EEF Defendants and to recommend restructuring plans.
- 297. The Lenders made proposals for restructuring to the EEF Defendants based on the recommendations of its professional advisory firm, but the EEF Defendants refused each proposal and ignored the suggestions of the professional advisory firm.
- 298. In November and December of 2013, the EEF Defendants continued to threaten to shut down the businesses of the FirstMed Entities and to file Chapter 7 bankruptcy cases for the FirstMed Entities if the Lenders did not dramatically reduce the debt owed by the FirstMed Entities.
- 299. In their presentations to the Lenders, the EEF Defendants indicated that a decision had to be made quickly because RuralMetro, a competing medical transport services company which formerly had employed Gibson, would be emerging from bankruptcy and would be primed to begin operations in Tennessee and Alabama by December 13, 2013.
- 300. Upon information and belief, a perceived need to act before RuralMetro emerged from bankruptcy motivated the actions of the FirstMed Defendants in late 2013.
- 301. In early December of 2013, a call was scheduled between the Lenders, counsel for the Lenders, the EEF Defendants, and counsel for the EEF Defendants in order to discuss restructuring of the Loan.
- 302. When the Lenders and counsel for the Lenders got on the call, counsel for the EEF Defendants indicated that none of the EEF Defendants would be on the call because they had decided to shut down the businesses of the FirstMed Entities and to file a Chapter 7 bankruptcy case for each of the FirstMed Entities immediately.

- 303. In the days before the Petition Date, counsel for the Lenders informed counsel for the EEF Defendants that a shut-down of the businesses of the FirstMed Entities, the reduction of workforce, and the filing of Chapter 7 petitions would violate various fiduciary duties owed to the FirstMed Entities and their creditors by the FirstMed Defendants because those actions would be blatantly wasteful, irresponsible, and the most harmful course of action in that, among other things, it would fail to maximize or preserve the value of the businesses of the FirstMed Entities and their assets In addition, the Lender's counsel pointed out that the reduction in workforce would raise potential WARN Act issues and possible liability.
- 304. Counsel for the Lenders restated his positions in a letter received by counsel for the EEF Defendants prior to the Petition Date.
  - 305. The EEF Defendants ignored those warnings.
- 306. In the days prior to the Petition Date, the Lenders offered to provide debtor-in-possession financing for the FirstMed Entities for a Chapter 11 bankruptcy filing, but the EEF Defendants refused that offer and filed Chapter 7 bankruptcy cases for the FirstMed Entities.

# The Decision to File Chapter 7 Cases for the FirstMed Entities and the WARN Act Claims

- 307. Late in the afternoon on Friday, December 6, 2013, the FirstMed Defendants began to inform the FirstMed Entities' employees that the FirstMed Entities would file Chapter 7 bankruptcy cases and would cease their operations effective immediately, and that the employees were terminated immediately.
- 308. Upon information and belief, the FirstMed Defendants failed to implement, and did not even seriously consider alternatives to the precipitous shutdown of the businesses of the FirstMed Entities or the filing of Chapter 7 bankruptcy petitions, such as non-bankruptcy restructuring, sale of assets, orderly liquidation, receivership, or Chapter 11 bankruptcy cases.

- 309. Upon information and belief, those alternatives were available to the FirstMed Defendants and would have preserved substantially more value in the FirstMed Entities than termination of their operations and the filing of Chapter 7 bankruptcy cases for each of the FirstMed Entities.
- 310. Upon information and belief, the FirstMed Defendants did not seriously consider alternatives to Chapter 7 bankruptcy cases for financially stable ESAC and the ESAC Subsidiaries, such as continued operation independent of AAA, non-bankruptcy restructuring, sale of assets, orderly liquidation, receivership, or Chapter 11 bankruptcy cases.
- 311. Upon information and belief, those alternatives were available to the FirstMed Defendants for ESAC and the ESAC Subsidiaries and would have preserved substantially more value than the filing of Chapter 7 bankruptcy cases.
- 312. Upon information and belief, the Lenders were supportive of, and actively pled with the FirstMed Defendants to implement, a restructuring plan for the FirstMed Entities other than Chapter 7 bankruptcy cases.
- 313. Upon information and belief, the Lenders would have accepted and agreed to virtually any other reasonable restructuring proposal besides Chapter 7 bankruptcy cases for each of the FirstMed Entities.
- 314. Upon information and belief, the Lenders offered to provide debtor-in-possession financing in order to allow the FirstMed Entities to file Chapter 11 bankruptcy filings, but the FirstMed Defendants rejected that proposal.
- 315. Upon information and belief, the FirstMed Defendants directed the shutdown of the operations of the FirstMed Entities and elected to file Chapter 7 bankruptcy cases for each of the FirstMed Entities as a means of benefitting themselves and Priority and Shoals by, *inter alia*,

eliminating the FirstMed Entities from competing with those new entities, by creating an opportunity for those new entities to immediately move forward with the Expansion Plan belonging to the FirstMed Entities, by creating an opportunity for those new entities to immediately hire employees of the FirstMed Entities, and by creating a potential opportunity for those new entities to purchase vehicles, equipment, and supplies belonging to the FirstMed Entities at liquidation value.

- 316. Alternatives to Chapter 7 bankruptcy filings for the FirstMed Entities which would have preserved significantly more of the value of the FirstMed Entities were available to the FirstMed Defendants, but the FirstMed Defendants did not pursue those alternatives and, instead, chose to shut down their businesses and file Chapter 7 bankruptcy cases despite their knowledge that those actions would, of all of the available options, be the most destructive course for the value of the FirstMed Entities.
- 317. Upon information and belief, as of the Petition Date, each of the FirstMed Entities had considerable going concern value, had assets which were both valuable and marketable, and had recognizable brands and goodwill which would have attracted new investment capital or purchasers.
- 318. Upon information and belief, employees of the FirstMed Entities were given no advance notice, or at most a few hours' notice, that their employment would be terminated as of Friday December 6, 2013.
- 319. As a result of decision of the FirstMed Defendants to terminate the business operations of the FirstMed Entitie, the employees of the FirstMed Entities who were terminated on December 6, 2013 estimated to number over 2,000 were not paid wages for periods prior to the Petition Date.

- 320. Upon information and belief, the abrupt filing of Chapter 7 bankruptcy cases caused interruption in health insurance for the employees of the FirstMed Entities.
- 321. As a result of the FirstMed Defendants' actions in causing each of the FirstMed Defendants to hastily file Chapter 7 bankruptcy cases without providing more than a few hours' notice to, or paying the wages of, the FirstMed Entities' employees, the FirstMed Entities' bankruptcy estates are now subject to the WARN Act Litigation brought by representatives of a class, alleged to consist of approximately 2,000 former employees of the FirstMed Entities, asserting claims for millions of dollars in damages, punitive damages, and attorneys' fees for violation of the WARN Act.
  - 322. The WARN Act Litigation is pending before this Court.
- 323. The FirstMed Entities' bankruptcy estates have expended significant resources in the investigation into and the defense of the WARN Act Litigation.
- 324. The liability of the FirstMed Entities' bankruptcy estates on account of the claims set forth in the WARN Act Litigation is not yet certain, but any such liability is the direct result of the FirstMed Defendants' wrongful actions.

### **Corporate Filings for Shoals and Priority Before the Petition Date**

- 325. On November 6, 2013, Shoals Ambulance, Inc., which had previously been registered to conduct business only in Alabama, became registered with the Office of the Tennessee Secretary of State to conduct business in Tennessee.
- 326. In its filings the Officer of the Tennessee Secretary of State, Shoals Ambulance, Inc. listed, as assumed names, "FirstMed EMS" and "Priority Ambulance."
- 327. A true and accurate copy of the Business Entity Detail listing published by, and certain filings made by Shoals Ambulance, Inc. with, the Office of the Tennessee Secretary of

State showing Shoals Ambulance, Inc.'s registration of the assumed names "FirstMed EMS" and "Priority Ambulance" is attached hereto as "Exhibit G" and is incorporated herein by reference as if fully set forth.

- 328. Upon information and belief, the EEF Defendants and Gibson directed the listing of "FirstMed EMS" and "Priority Ambulance" as assumed names of Shoals Ambulance, Inc. on the initial filing with the Office of the Tennessee Secretary of State.
- 329. Upon information and belief, the FirstMed Entities had no agreement with Shoals for the use of their trade name and the FirstMed Entities did not receive any compensation from Shoals for the use of their name.
- 330. On December 5, 2013, the day before the FirstMed Defendants terminated all operations of the FirstMed Entities and informed all of the employees of the FirstMed Entities that they were terminated immediately, the EEF Defendants formed Priority Ambulance, LLC and registered Priority with the Office of the Delaware Secretary of State.
- 331. On the same day, December 5, 2013, the EEF Defendants also formed Priority Ambulance Intermediate Holdings, LLC, Priority Ambulance Holdings, LLC, and Priority Ambulance Blocker Corporation, and registered those entities with the Office of the Delaware Secretary of State.
  - 332. Each of those entities was related to Priority.
- 333. True and accurate copies of the Entity Details listings published by the Office of the Delaware Secretary of State for Priority, Priority Ambulance Intermediate Holdings, LLC, Priority Ambulance Holdings, LLC, and Priority Ambulance Blocker Corporation are attached hereto as "Exhibit H" and are incorporated herein by reference as if fully set forth.

- 334. The EEF Defendants formed Priority and the other related entities on December 5, 2013 because they had decided to file Chapter 7 bankruptcy cases for the FirstMed Entities and they needed a new entity within which to continue exactly the same strategy and business plan set forth in the Expansion Plan for their own benefit using the Gibson Management Team, the TN / AL Employees, and other key employees of the FirstMed Entities once the FirstMed Entities filed their Chapter 7 bankruptcy cases.
- 335. Upon information and belief, the FirstMed Defendants developed the intention to form Priority well before December 5, 2013 and it took the FirstMed Defendants substantial time and effort to develop the structure of Priority before it was formed on December 5, 2013.
- 336. Upon information and belief, the FirstMed Defendants began fundraising and soliciting investments for Priority and/or Shoals well before Priority was formed on December 5, 2013.
- 337. Shortly after the Petition Date, on or about December 18, 2013, Shoals Ambulance, Inc. changed its name to Shoals Ambulance, LLC.
- 338. A true and accurate copy of the Business Entity Details listing published by the Office of the Alabama Secretary of State for Shoals Ambulance, LLC is attached hereto as "Exhibit I" and is incorporated herein by reference as if fully set forth.
- 339. Then, on or about December 23, 2013, Priority purchased all of the outstanding membership interest of Shoals, including all of the membership interest owned by Gibson.
  - 340. Shoals is now a wholly owned subsidiary of Priority.
- 341. Upon information and belief, Gibson formed an entity, BG Holdings, Inc., and invested in Priority through that entity.

342. A chart outlining the organization structure of Priority, Shoals, and related entities is attached hereto as "Exhibit J" and is incorporated herein by reference as if fully set forth.

# <u>Priority Ambulance and Shoals Ambulance Utilize the FirstMed Entities' Investment After</u> the Bankruptcy Filing

- 343. Upon information and belief, before the Petition Date the FirstMed Defendants discussed and developed a plan to continue exactly the same Expansion Plan that had been developed by, started in, and paid for by the FirstMed Entities in Priority and Shoals after the FirstMed Entities filed Chapter 7 bankruptcy cases.
- 344. In doing so, the FirstMed Defendants were acting on behalf of and as the agents of Priority and Shoals, while at the same time they served as officers and directors of, and owed duties to, the FirstMed Entities, and were acting to benefit themselves and Priority and Shoals.
- 345. Priority and Shoals did continue, and are presently operating, exactly the same Expansion Plan that was developed by, started in, and paid for by the FirstMed Entities.
- 346. Priority and Shoals, and the FirstMed Defendants, have profited and continue to profit from their wrongful conversion and use of the Expansion Plan and the assets, resources, and investment of the FirstMed Entities.
- 347. By diverting the FirstMed Entities' resources into Priority and Shoals, the FirstMed Defendants and Priority and Shoals each benefitted by avoiding the typical time, expense, and strains associated with developing a new business, such as developing business models and strategies, recruiting, hiring, and training employees and management, acquiring equipment and assets, and marketing.
- 348. Likewise, by diverting the FirstMed Entities' resources into Priority and Shoals, the FirstMed Defendants and Priority and Shoals each benefitted by escaping the debt encumbering the FirstMed Entities.

- 349. All members of the Gibson Management Team were hired by either Priority or Shoals and have obtained gainful positions with either Priority or Shoals.
- 350. Upon information and belief, all or substantially all of the TN / AL Employees were hired by either Priority or Shoals.
- 351. Upon information and belief, all or substantially all of the TN / AL Employees were recruited to work for either Priority or Shoals by one or more of the FirstMed Defendants.
- 352. By continuing exactly the same Expansion Plan that was developed by, started in, and paid for by the FirstMed Entities, the FirstMed Defendants, Priority, and Shoals wrongfully misappropriated and converted the FirstMed Entities' business plan, corporate opportunity, labor, employment lists, confidential information, marketing, research and development, contracts, customers, and other assets and efforts, while leaving all of the FirstMed Entities' liabilities behind.
- 353. Upon information and belief, representatives of EEF and/or EEF Partners, including Chandra and/or Paul, constitute a majority of the Board of Directors of Priority and Shoals.
- 354. Upon information and belief, each of the EEF Defendants was and has been materially involved with the operations and management of Priority and Shoals and each of Paul, Chandra, and Kostuchenko have obtained gainful positions within Priority and Shoals.

# The Gibson and Blackburn Employment Agreements

- 355. On or about July 29, 2013, Gibson entered into an Executive Agreement with ESAC (the "Gibson Employment Agreement").
- 356. A true and accurate copy of the Gibson Employment Agreement is attached hereto as "Exhibit K" and is incorporated herein by reference as if fully set forth.

- 357. The Gibson Employment Agreement called for Gibson to receive a base salary of \$350,000, the opportunity for an annual bonus of up to \$350,000, certain units of ownership in Ambulance Holdings, and reimbursement of entertainment and travel expenses, including first class airfare.
- 358. Paragraph 2(b) of the Gibson Employment Agreement required Gibson to "devote his full business time and attention to the business and affairs of the Company."
- 359. Paragraph 2(b) of the Gibson Employment Agreements allows Gibson to continue as an officer or director of Shoals but requires that Gibson's activities for Shoals do not "materially detract from the performance of his duties to [the FirstMed Entities] or conflict with his obligations under this Agreement."
- 360. Gibson breached his obligation under Paragraph 2(b) of the Gibson Employment Agreement by, among other things, devoting substantial time and attention to the Expansion Plan, which was for the benefit of Priority and/or Shoals and himself, personally, and to the detriment of the FirstMed Entities.
- 361. Paragraph 4(b) of the Gibson Employment Agreement provides that all Work Product, generally including all plans and ideas, generated by Gibson during his employment is the property of ESAC.
- 362. Paragraph 5(a) of the Gibson Employment Agreement provides that Gibson will not appropriate the FirstMed Entities' confidential information, including, but not limited to, expansion and business plans, and employee lists and information, for his own benefit or the benefit of any other person or entity.
- 363. By stealing the exact Expansion Plan developed and paid for by the FirstMed Entities and utilizing that business plan in Shoals and Priority, as well as recruiting the TN / AL

Employees to work for Priority or Shoals, Gibson has misappropriated and converted the assets of the FirstMed Entities and violated Paragraphs 4(b) and 5(a) of the Gibson Employment Agreement.

- 364. Paragraph 5(b) of the Gibson Employment Agreement prohibits Gibson from taking certain actions in competition with the FirstMed Entities.
- 365. Gibson violated Paragraph 5(b) of the Gibson Employment Agreement by, among other things, carrying out the Expansion Plan in a manner which benefitted Priority and Shoals to the detriment of the FirstMed Entities and by misappropriating and converting the Expansion Plan and other business information of the FirstMed Entities for use by Priority and Shoals.
- 366. Paragraph 5(c) of the Gibson Employment Agreement prohibits Gibson from soliciting any customer or prospective customer of the FirstMed Entities.
- 367. Upon information and belief, Gibson violated Paragraph 5(c) of the Gibson Employment Agreement by, among other things, soliciting those customers or potential customers which had been identified by the FirstMed Entities in connection with their Expansion Plan in Tennessee or Alabama for the purpose of doing business with those customers within Shoals or Priority.
- 368. On or about August 26, 2013, Blackburn entered into an Employment Agreement with ESAC (the "Blackburn Employment Agreement").
- 369. A true and accurate copy of the Blackburn Employment Agreement is attached hereto as "Exhibit L" and is incorporated herein by reference as if fully set forth.
- 370. The Blackburn Employment Agreement calls for Blackburn to receive a base salary of \$250,000, the opportunity for an annual bonus of up to 60% of his base salary, certain

opportunities to be granted units of ownership in Ambulance Holdings, and the reimbursement of certain expenses.

- 371. Paragraph 2(b) of the Blackburn Employment Agreement required Blackburn to "devote his full business time and attention to the business and affairs of the [FirstMed Entities.]"
- 372. Blackburn breached his obligation under Paragraph 2(b) of the Blackburn Employment Agreement by, among other things, devoting substantial time and attention to the Expansion Plan, which was for the benefit of Priority and/or Shoals and himself, personally, and to the detriment of the FirstMed Entities.
- 373. Paragraph 4(b) of the Blackburn Employment Agreement provides that all Work Product, generally including all plans and ideas, generated by Blackburn during his employment is the property of ESAC.
- 374. Paragraph 5(a) of the Blackburn Employment Agreement provides that Blackburn will not appropriate the FirstMed Entities' confidential information, including, but not limited to, expansion and business plans, and employee lists and information, for his own benefit or the benefit of any other person or entity.
- 375. By stealing the exact Expansion Plan developed by the FirstMed Entities and utilizing that business plan in Shoals and Priority, as well as recruiting the TN / AL Employees to work for Priority or Shoals, Blackburn has misappropriated and converted the assets of the FirstMed Entities and violated Paragraphs 4(b) and 5(a) of the Blackburn Employment Agreement.
- 376. Paragraph 5(b) of the Blackburn Employment Agreement prohibits Blackburn from taking certain actions in competition with the FirstMed Entities.

- 377. Blackburn violated Paragraph 5(b) of the Blackburn Employment Agreement by, among other things, carrying out the Expansion Plan in a manner which benefitted Priority and Shoals to the detriment of the FirstMed Entities and by misappropriating and converting the Expansion Plan and other business information of the FirstMed Entities for use by Priority and Shoals.
- 378. Paragraph 5(c) of the Blackburn Employment Agreement prohibits Blackburn from soliciting any customer or prospective customer of the FirstMed Entities.
- 379. Upon information and belief, Blackburn violated Paragraph 5(c) of the Blackburn Employment Agreement by, among other things, soliciting those customers or potential customers which had been identified by the FirstMed Entities in connection with their Expansion Plan in Tennessee or Alabama for the purpose of doing business with those customers within Shoals or Priority.

# Employee or Agent Status of Chandra, Paul, and Kostuchenko

- 380. Chandra, Paul, and Kostuchenko were, at all times relevant to the actions alleged in this Complaint, employees or agents of EEF and EEF Partners.
- 381. In undertaking all of the actions alleged in this Complaint, and/or in their roles as members of the Board of Directors and/or officers of each of the FirstMed Entities, Chandra, Paul, and Kostuchenko were acting within the course and scope of their employment or agency with EEF and EEF Partners, were carrying out the plans, strategies, and directives of EEF and EEF Partners, and were acting for the benefit of EEF and EEF Partners.
- 382. EEF and EEF Partners placed Chandra and Paul on the Board of Directors and/or installed them as officers of each of the FirstMed Entities so that EEF and EEF Partners could

ensure that EEF and EEF Partners controlled and directed all material decisions, actions, and strategies of the FirstMed Entities.

383. Under the principle of respondent superior, EEF and EEF Partners are liable for the actions of their employees, Chandra, Paul, and Kostuchenko under any and all of the claims for relief asserted in this Complaint.

# Willful, Wanton, and/or Malicious Nature of Actions

- 384. The actions of Paul, Chandra, Gibson, Blackburn, and Jewell as alleged herein were willful and wanton, and were done with malice. For example, Paul, Chandra, Gibson, Blackburn, and Jewell knew and understood that their actions were done for the benefit of Shoals and/or Priority and themselves, and knew and understood that their actions would result in loss of value of the FirstMed Entities.
- 385. The actions of EEF, EEF Partners, and Kostuchenko as alleged herein were willful and wanton, and were done with malice. For example, EEF, EEF Partners, and Kostuchenko directed the strategies and actions carried out at the FirstMed Entities and aided and abetted the breaches of the fiduciary duties by Paul, Chandra, Gibson, Blackburn, and Jewell with the knowledge that the actions were done for the benefit of Shoals and/or Priority and themselves, and with the knowledge that they actions would result in loss of value of the FirstMed Entities.
- 386. Those actions warrant the imposition of punitive damages against Paul, Chandra, Gibson, Blackburn, Jewell, EEF, EEF Partners, and Kostuchenko.

### **Joint and Several Liability**

387. Upon information and belief, EEF Partners is a general partner of EEF.

- 388. In the event that EEF Partners is not a general partner of EEF, but is a limited partner of EEF, then, upon information and belief, EEF Partners participated in the control of EEF and it held itself out to the FirstMed Entities as its general partner, so that EEF Partners has the same liability as would a general partner in EEF.
- 389. As a result, EEF Partners is jointly and severally liable with EEF for any and all liabilities under the claims asserted in this action.
- 390. Upon information and belief, Paul, Chandra, and Kostuchenko are general partners of EEF.
- 391. In the event that Paul, Chandra, and Kostuchenko are not general partners of EEF, but are limited partners of EEF, then, upon information and belief, Paul, Chandra, and Kostuchenko participated in the control of EEF Partners and held themselves out to the FirstMed Entities as its general partners, so that those individuals have the same liability as would a general partner in EEF.
- 392. As a result, Paul, Chandra, and Kostuchenko are jointly and severally liable with EEF for any and all liabilities under the claims asserted in this action.
- 393. In addition to the foregoing, Paul, Chandra, Kostuchenko, Blackburn, Jewell, and Gibson each individually participated in and carried out the wrongful conduct alleged herein such that they are individually liable for their own wrongful conduct.

### FIRST CLAIM FOR RELIEF

(Breach of Duty of Care to FirstMed Entities and their Creditors - Paul, Chandra, Gibson, Blackburn, and Jewell)

- 394. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully set forth herein.
  - 395. Paul and Chandra were directors of each of the FirstMed Entities.

- 396. Gibson, Blackburn, and Jewell and Chandra were officers of each of the FirstMed Entities.
- 397. Paul, Chandra, Gibson, Blackburn, and Jewell owed a duty of care to and for the benefit of each of the FirstMed Entities and their creditors.
- 398. Paul, Chandra, Gibson, Blackburn, and Jewell violated their duty of care to and for the benefit of each of the FirstMed Entities and their creditors through the actions alleged in this Complaint.
- 399. By way of example, Paul and Chandra violated their duty of care to and for the benefit of each of the FirstMed Entities and their creditors by:
- a. Hiring a Chief Executive Officer, Gibson, which owned a competing company, Shoals, and allowing Gibson to continue to work for and focus on Shoals while employed by the FirstMed Entities.
- b. Being inattentive to the existing business of the FirstMed Entities and focusing on the Expansion Plan.
- c. Pursuing the Expansion Plan with assets and resources of the FirstMed Entities where that Expansion Plan benefitted Shoals and Priority, did not benefit the FirstMed Entities, and substantially eroded the value of the FirstMed Entities.
- d. Pursuing the Expansion Plan before the FirstMed Entities had received the Expansion Investment when they knew or should have known that the FirstMed Entities were not in a position to successfully implement the Expansion Plan without the Expansion Investment.
- e. Using the resources of the FirstMed Entities to transfer the FirstMed Entities' vehicles and equipment to Tennessee and Alabama, directing the FirstMed Entities to

pay to re-paint their vehicles as Shoals and Priority vehicles, and allowing Shoals to use the FirstMed Entities' vehicles and equipment for no consideration.

- f. Recruiting, hiring, and directing the FirstMed Entities to pay the high-salaried the TN / AL Employees and directing that those employees conduct work for Shoals and Priority and hold themselves out as representatives of Shoals and Priority.
- g. Directing the FirstMed Entities to pay marketing expenses, charitable donations, lease deposits, and other start-up costs for the Expansion Plan, in the name of Shoals and Priority.
- h. Negotiating with the Lenders in a manner not designed to preserve the value of the FirstMed Entities and with the sole intent to maximize return for themselves, EEF, and/or EEF Partners, or their new ventures, Shoals and Priority.
- i. Failing to adequately communicate with or to communicate accurate financial information to the Lenders.
- j. Failing to actually consider readily-available and far more productive and less damaging alternatives to the termination of operations and the Chapter 7 bankruptcy filings for the FirstMed Entities, such as continued operations and restructuring, sale of assets, orderly liquidation, receivership, or Chapter 11 bankruptcy cases.
- k. By directing that the FirstMed Entities file Chapter 7 bankruptcy filings, where that decision benefitted their new ventures, Shoals and Priority by removing competition and allowing Shoals and Priority to continue with the Expansion Plan and to make use of the efforts, business information, and employees of and paid for by the FirstMed Entities.
- l. Terminating employees of the FirstMed Entities without advance notice, thereby subjecting the FirstMed Entities' bankruptcy estates to the WARN Act Litigation and,

pending the outcome of the WARN Act Litigation, potential substantial liability under the WARN Act.

- m. Developing strategies for, fundraising for, creating, and implementing Priority prior to the Petition Date for the purpose of continuing precisely the same Expansion Plan developed and paid for and implemented by the FirstMed Entities with the same management and employees the FirstMed Entities had been utilizing.
- n. Converting, usurping, and misappropriating the Expansion Plan, as well as all business information and employees relating to the Expansion Plan for the benefit of themselves, EEF, EEF Partners, Shoals and Priority.
- o. Developing plans, while in a fiduciary role with the FirstMed Entities, to utilize the assets, resources, business plans, efforts, employees, and business information of the FirstMed Entities for the benefit of new, competing ventures, Shoals and Priority.
- 400. By way of example, Gibson, Blackburn, and Jewell violated their duty of care to and for the benefit of each of the FirstMed Entities and their creditors by undertaking those actions described in the preceding paragraph, with the exceptions of subparagraphs (a) and (h).
- 401. Both ESAC and AAA are liable for the full outstanding balance owing on the Loans.
- 402. When the liabilities of the FirstMed Entities, including the liabilities for the full outstanding balance owing on the Loans, are considered, the FirstMed Entities were insolvent, as each of them individually and on a consolidated basis, as of the dates that each of the above-referenced actions occurred.

- 403. In June of 2013 and continuing in each month prior to the Petition Date, the FirstMed Entities were insolvent in that they were dependent upon incremental funding authorized by or made by the EEF Defendants.
- 404. In June of 2013 and continuing in each month prior to the Petition Date, the consolidated income statements prepared by the FirstMed Entities reported a consolidated negative EBITDA and a consolidated negative Net Income.
- 405. A true and accurate copy of a consolidated income statement prepared by the FirstMed Entities and dated October 31, 2013 is attached hereto as "Exhibit M" and is incorporated herein by reference as if fully set forth.
- 406. By October of 2013, as a result of the actions of the FirstMed Defendants, the FirstMed Entities had a consolidated EBITDA more negative than \$1,000,000 per month as a result of the actions of the FirstMed Defendants as described in this Complaint.
- 407. From mid to late 2013, the FirstMed Entities were implementing the Expansion Plan and the Expansion Plan represented a business for which the FirstMed Entities had unreasonably small capital and, to the extent that the FirstMed Entities were not insolvent prior, caused the FirstMed Entities to become insolvent.
- 408. When the total amounts owed by each of the FirstMed Entities, including the total outstanding balance owing on the Loans, are included, in June of 2013 and continuing in each month prior to the Petition Date, the assets owned by the FirstMed Entities, as to each individually and also on a consolidated basis, had a value which was significantly less than the amount of the obligations owed by the FirstMed Entities.
- 409. The FirstMed Entities were insolvent on the Petition Date as evidenced by the following facts set forth by the FirstMed Entities in their Schedules filed with this Court:

- a. AAA listed assets worth \$18,711,892.02 and liabilities totaling \$42,006,119.94.
- b. ESAC listed assets worth \$739,532.83 and liabilities totaling \$37,997,452.77.
- c. Eastern Shore Ambulance listed assets worth \$1,062,257.32 and liabilities totaling \$34,686,503.18.
- d. Coastline Care listed assets worth \$776,012.77 and liabilities totaling \$34,698,190.21.
- e. MarMac listed assets worth \$2,327,227.23 and liabilities totaling \$34,790,188.43.
- f. TransMed listed assets worth \$980,276.66 and liabilities totaling \$34,650,900.92.
- 410. The extent and values of the assets of the FirstMed Entities decreased between June 2013 and the Petition Date as a result of the actions of the FirstMed Defendants as alleged herein.
- 411. The extent and amount of the liabilities of the FirstMed Entities did not change substantially between June 2013 and the Petition Date, except that the actions of the FirstMed Defendants during that period of time resulted in an increase in the amount of the FirstMed Entities' liabilities.
- 412. According to the Statements of Financial Affairs filed on December 20, 2013, no property of the FirstMed Entities was transferred outside of the ordinary course of business within the two years preceding the Petition Date.

- 413. Between June 2013 and the Petition Date, the FirstMed Entities' debt to the Lenders was their largest indebtedness and during this period of time they failed to pay it, and other debts, as they came due.
- 414. The actions of Chandra, Paul, Gibson, Blackburn, and Jewell as described in this Complaint were negligent, grossly negligent and/or intentional, were done in bad faith, were done with an improper motive, were not done to benefit the FirstMed Entities or to preserve the value of the FirstMed Entities, were done with an impermissible conflict of interest, were done for the benefit of themselves, EEF, EEF Partners, Priority and/or Shoals, were wanton, not done with the degree of care which is required of reasonable persons or persons with the special skill and learning of these defendants, and were not done on an informed basis.
- 415. The breach of their duty of care by Chandra, Paul, Gibson, Blackburn, and Jewell as described in this Complaint is the direct and proximate cause of significant damage suffered by the FirstMed Entities and their creditors in an amount to be proven at the trial of this action.
- 416. The Trustee and the FirstMed Entities are entitled to have and recover of Chandra, Paul, Gibson, Blackburn, and Jewell damages in an amount to be determined at the trial in this matter.

## **SECOND CLAIM FOR RELIEF**

(Breach of Duty of Loyalty to FirstMed Entities and their Creditors – Paul, Chandra, Gibson, Blackburn, Jewell)

- 417. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully set forth herein.
- 418. Paul, Chandra, Gibson, Blackburn, and Jewell owed a duty of loyalty to each of the FirstMed Entities and their creditors.

- 419. Paul, Chandra, Gibson, Blackburn, and Jewell violated their duty of loyalty to each of the FirstMed Entities and their creditors through the actions alleged in this Complaint and in the preceding Claim for Relief.
- 420. The actions of Paul, Chandra, Gibson, Blackburn, and Jewell alleged in this Complaint and in the preceding Claim for Relief were done with an impermissible conflict of interest, were done for the benefit of the FirstMed Defendants, Priority, and Shoals.
- 421. The actions of Paul, Chandra, Gibson, Blackburn, and Jewell did benefit EEF and/or EEF Partners, did benefit themselves, and did benefit Shoals and Priority at the expense of the FirstMed Entities and their creditors.
- 422. During their role as directors of each of the FirstMed Entities, Paul and Chandra were partners, employees, and representatives of EEF and/or EEF Partners, were beholden to EEF and/or EEF Partners, and acted with the specific intent to benefit EEF, EEF Partners, Shoals, Priority, and themselves even at the expense of the FirstMed Entities.
- 423. During their role as directors of each of the FirstMed Entities, Paul and Chandra had a personal stake and interest in the success of Shoals and Priority in that they, EEF and/or EEF Partners either already had made a substantial investment in Shoals and Priority or had formed the specific intention and plan to do so, and later did do so.
- 424. During his employment with and as an officer of the FirstMed Entities, Gibson had an ownership interest in Shoals and acted with the specific intent to benefit Shoals and himself even at the expense of the FirstMed Entities and their creditors.
- 425. During their employment with and as officers of the FirstMed Entities, Gibson, Blackburn, and Jewell made and carried out plans for the continuation of the Expansion Plan in Shoals and Priority with themselves as the executive management team of Shoals and Priority

and acted with the specific intent to benefit Shoals and Priority and themselves, even at the expense of the FirstMed Entities.

- 426. The breach of their duty of loyalty by Paul, Chandra, Gibson, Blackburn, and Jewell as described in this Complaint is the direct and proximate cause of significant damage suffered by the FirstMed Entities and their creditors in an amount to be proven at the trial of this action.
- 427. The Trustee and the FirstMed Entities are entitled to have and recover of Paul, Chandra, Gibson, Blackburn, and Jewell damages in an amount to be determined at the trial of this matter.

### THIRD CLAIM FOR RELIEF

(Misappropriation of Corporate Opportunities - Paul, Chandra, Gibson, Blackburn, Jewell)

- 428. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully set forth herein.
- 429. The Expansion Plan including the funds and resources expended in its pursuit was an asset of and a corporate opportunity of the FirstMed Entities.
  - 430. The FirstMed Entities were implementing the Expansion Plan.
- 431. The FirstMed Entities spent tremendous amounts of money and resources in developing and implementing the Expansion Plan.
- 432. Paul, Chandra, Gibson, Blackburn, and Jewell were each substantially involved in the plan, decision, and action to implement the Expansion Plan under the name of Priority and Shoals, and to continue the exact Expansion Plan through Priority and Shoals using the FirstMed Entities' management team, employees, work, marketing, effort, and business information which had been developed and paid for by the FirstMed Entities.

- 433. Paul, Chandra, Gibson, Blackburn, and Jewell each usurped, converted, and misappropriated the FirstMed Entities' valuable corporate opportunities relating to the Expansion Plan.
- 434. At the direction of Paul, Chandra, Gibson, Blackburn, and Jewell, Priority and Shoals have made substantial profit from the FirstMed Entities' corporate opportunities relating to the Expansion Plan, thereby wrongfully profiting at the FirstMed Entities' expense.
- 435. Paul, Chandra, Gibson, Blackburn, and Jewell have personally benefitted and profited from their misappropriation of the FirstMed Entities' valuable corporate opportunities relating to the Expansion Plan at the expense of the FirstMed Entities and their creditors.
- 436. The misappropriation of the FirstMed Entities' corporate opportunities relating to the Expansion Plan as described in this Complaint by Paul, Chandra, Gibson, Blackburn, and Jewell is the direct and proximate cause of significant damage suffered by the FirstMed Entities and their creditors in an amount to be proven at the trial of this action.
- 437. The Trustee and the FirstMed Entities are entitled to have and recovery of Paul, Chandra, Gibson, Blackburn, and Jewell damages in an amount to be determined at the trial of this matter.

# **FOURTH CLAIM FOR RELIEF**

(Aiding and Abetting Breaches of Fiduciary Duties, Misappropriation of Corporate Opportunities, Conversion, and Fraudulent Transfers – EEF, EEF Partners, Paul, Kostuchenko)

- 438. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully set forth herein.
- 439. For purposes of this Fourth Claim for Relief only, and pursuant to this Court's September 28, 2016 Order, the term "FirstMed Entities" as used in this Fourth Claim for Relief does not include AAA.

- 440. With knowledge that the conduct constituted a breach of fiduciary duties to the FirstMed Entities and their creditors, conversion, and fraudulent transfers, EEF, EEF Partners, Paul, and Kostuchenko aided and abetted the breaches of the duty of care, the breaches of the duty of loyalty, the misappropriation of the FirstMed Entities' corporate opportunities, and the conversion and fraudulent transfer of assets by Chandra, Paul, Gibson, Blackburn, and Jewell as described in this Complaint.
- 441. EEF and EEF Partners controlled the FirstMed Entities through their controlling ownership interest in the FirstMed Entities through Ambulance Holdings, their placement of their own representatives as a majority of the members of the Board of Directors of the FirstMed Entities, and their actions in ensuring that the FirstMed Entities were not adequately capitalized but were dependent upon EEF and/or EEF Partners for incremental funding.
- 442. At all times during their role as directors of each of the FirstMed Entities, Paul and Chandra were beholden to EEF and EEF Partners, were acting on behalf of EEF and EEF Partners, and were acting for the specific purpose of benefitting EEF and EEF Partners even at the expense of the FirstMed Entities.
- 443. The actions of Paul and Chandra were directed by and were done on behalf of EEF and EEF Partners.
- 444. EEF, EEF Partners, and Kostuchenko were substantially and integrally involved in the development of the plan and strategy carried out by Paul, Chandra, Gibson, Blackburn, and Jewell to implement the Expansion Plan under the name of Priority and Shoals, and to continue the exact Expansion Plan through Priority and Shoals using the FirstMed Entities' management team, employees, work, marketing, effort, and business information which had been developed or paid for by the FirstMed Entities.

- 445. For any period of time that Paul was not a director of the FirstMed Entities, in his role at EEF and EEF Partners, Paul was substantially involved in the plan, decision, and action to implement the Expansion Plan under the name of Priority and Shoals, and to continue the exact Expansion Plan through Priority and Shoals using the FirstMed Entities' management team, employees, work, marketing, effort, and business information which had been developed and paid for by the FirstMed Entities.
- 446. EEF, EEF Partners, Paul, and Kostuchenko were substantially and integrally involved in the negotiations with the Lenders and the decision to file Chapter 7 bankruptcy cases for each of the FirstMed Entities.
- 447. EEF, EEF Partners, and Kostuchenko actively encouraged and directed Chandra, Paul, Gibson, Blackburn, and Jewell to undertake those wrongful actions described in this Complaint and in the causes of action set forth herein for their own benefit or for the benefit of Shoals and Priority, and at the expense of the FirstMed Entities and their creditors.
- 448. EEF, EEF Partners, Paul, and Kostuchenko had a financial stake in those actions described in this Complaint and in the preceding causes of action because they directly or indirectly owned and controlled the FirstMed Entities and later owned and controlled Priority and Shoals.
- 449. By aiding and abetting the breaches of the duty of care, the breaches of the duty of loyalty, the misappropriation of the FirstMed Entities' corporate opportunities, and the conversion and fraudulent transfer of assets as described in this Complaint, EEF, EEF Partners, Paul, and Kostuchenko have directly and proximately caused the FirstMed Entities and their creditors to suffer significant damage in an amount to be proven at the trial of this action.

450. The Trustee and the FirstMed Entities are entitled to have and recover of EEF, EEF Partners, Paul, and Kostuchenko damages in an amount to be determined at the trial of this matter.

### FIFTH CLAIM FOR RELIEF

(Conversion – Paul, Chandra, Gibson, Blackburn, Jewell, EEF, EEF Partners, Kostuchenko, Priority, Shoals)

- 451. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully asserted herein.
  - 452. The Expansion Plan was the property of the FirstMed Entities.
- 453. Business information developed by and utilized by representatives and employees of the FirstMed Entities in connection with the Expansion Plan was also the property of the FirstMed Entities. Such business information included prospective customer information, strategies, plans, research, goodwill, and employee information.
- 454. Through their actions as described in this Complaint and in the preceding claims for relief, Paul, Chandra, Gibson, Blackburn, Jewell, EEF, EEF Partners, and Kostuchenko each wrongfully converted the Expansion Plan, business information, and equipment belonging to the FirstMed Entities and used those assets for the benefit of themselves, Priority, and Shoals.
- 455. Priority and Shoals, through their agents, Paul, Chandra, Gibson, Blackburn, Jewell, EEF, EEF Partners, and Kostuchenko, wrongfully converted the Expansion Plan, equipment, and business information belonging to the FirstMed Entities and used those assets in their business.
- 456. Priority and Shoals have actually utilized the Expansion Plan, equipment, and business information belonging to the FirstMed Entities in their business and have made substantial profit from the conversion of those assets.

- 457. As the direct proximate cause of the conversion of Paul, Chandra, Gibson, Blackburn, Jewell, EEF, EEF Partners, Kostuchenko, Priority, and Shoals, those defendants have wrongfully profited at the expense of the FirstMed Entities, and the FirstMed Entities have suffered significant damage in an amount to be proven at the trial of this action.
- 458. The Trustee and the FirstMed Entities are entitled to have and recover of Paul, Chandra, Gibson, Blackburn, Jewell, EEF, EEF Partners, Kostuchenko, Priority, and Shoals damages in an amount to be determined at the trial of this matter.

#### SIXTH CLAIM FOR RELIEF

- (Fraudulent Transfer 11 U.S.C. §§ 544, 548, 550; and the Uniform Fraudulent Transfer Act Priority, Shoals, EEF, EEF Partners, Paul, Chandra, Gibson)
- 459. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully set forth herein.
- 460. As described herein, the FirstMed Defendants caused and directed the FirstMed Entities to transfer certain of their assets to or for the benefit of Shoals and Priority.
- 461. By way of example, the FirstMed Defendants caused and directed the FirstMed Entities to transfer the following assets to or for the benefit of Shoals and Priority:
  - a. Vehicles and equipment.
- b. The TN / AL Employees and other managerial and administrative employees.
- c. Funds used by the FirstMed Entities to recruit, hire, and pay the TN / AL Employees, to develop and research the Expansion Plan, to transfer vehicles and equipment, to repaint vehicles, and to market and develop customers and contacts in Tennessee and Alabama.
- d. The Expansion Plan, and all plans, models, customer information, research, goodwill, employee information, and strategies relating to the Expansion Plan.

- 462. The transfers of the FirstMed Entities' assets to or for the benefit of Shoals and Priority were done by the FirstMed Defendants with the actual intent to hinder, delay, or defraud the FirstMed Entities and their creditors including the Lenders.
- 463. The transfers of the FirstMed Entities assets to or for the benefit of Shoals and Priority were done while the FirstMed Entities were in default under the Loans, were negotiating with the Lenders and were threatening to file Chapter 7 bankruptcy cases if the Lenders did not acquiesce to the FirstMed Defendants' demands, and were done for the specific intent to take all of the upside value in the FirstMed Entities and transfer it to Shoals and Priority while also benefitting from the FirstMed Entities' payment of significant start-up costs.
- 464. The FirstMed Defendants directed that the FirstMed Entities transfer their assets to Shoals and Priority for the purpose of ensuring that those assets would be utilized to benefit themselves and their new ventures, Shoals and Priority, and that those assets would thus not be available for the FirstMed Entities and their creditors including the Lenders going forward.
- 465. The FirstMed Entities did not receive reasonably equivalent value from Shoals, Priority, or any other party on account of the transfers of the FirstMed Entities' assets to or for the benefit of Shoals and Priority and the FirstMed Defendants.
- 466. In fact, the FirstMed Entities received no consideration whatsoever for the transfers of the FirstMed Entities' assets to or for the benefit of Shoals and Priority and the FirstMed Defendants.
- 467. The FirstMed Entities were insolvent on the dates throughout mid to late 2013 and before the Petition Date when their assets were being transferred to or for the benefit of Shoals and Priority or they became insolvent as a result of those transfers.

- 468. The transfers of the FirstMed Entities' assets to or for the benefit of Shoals and Priority were also made for the benefit of EEF, EEF Partners, Paul, Chandra, Gibson, Blackburn, and Jewell, and did benefit those parties.
- 469. EEF, EEF Partners, Paul, Chandra, Gibson, Blackburn, and Jewell are each insiders of the FirstMed Entities.
- 470. Shoals and Priority are insiders of the FirstMed Entities because they are owned or controlled by officers and directors of the FirstMed Entities and the same entities which controlled the FirstMed Entities.
- 471. As a result of the fraudulent transfer of the FirstMed Entities' assets to or for the benefit of Shoals, Priority, EEF, EEF Partners, Paul, Chandra, Gibson, Blackburn, and Jewell, the FirstMed Entities have been damaged in an amount equal to the value of the assets transferred, the precise amount to be proven at the trial of this action.
- 472. The Trustee is entitled to have and recover of Shoals, Priority, EEF, EEF Partners, Paul, Chandra, Gibson, Blackburn, and Jewell damages in any amount to be determined at the trial of this action pursuant to 11 U.S.C. §§ 544, 548, and 550, and applicable State law including, *inter alia*, the North Carolina Fraudulent Transfer Act set forth in N.C. Gen. Stat. § 39-23.1 *et seq*.

#### SEVENTH CLAIM FOR RELIEF

(Unjust Enrichment – EEF, EEF Partners, Chandra, Paul, Kostuchenko, Gibson, Blackburn, Jewell, Priority, Shoals)

- 473. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully set forth herein.
- 474. In addition to and/or in the alternative to the preceding claims for relief, the Trustee and the FirstMed Entities are entitled to equitable relief to recover the value of the assets

misappropriated by the FirstMed Entities and utilized for the benefit of the FirstMed Defendants, Priority, and Shoals.

- 475. The FirstMed Defendants directed the FirstMed Entities to spend tremendous sums of money in connection with the Expansion Plan, including developing and strategizing as to the business model of the Expansion Plan, recruiting, hiring, and paying for the TN / AL Employees, relocating vehicles and equipment, repainting vehicles, marketing efforts, charitable donations, lease expenditures, and other things.
- 476. The investment made by the FirstMed Entities in the Expansion Plan was not for the benefit of the FirstMed Entities, and did not benefit the FirstMed Entities, but was for the benefit of, and did benefit, the FirstMed Defendants, Shoals, and Priority.
- 477. The FirstMed Defendants usurped, converted, and misappropriated assets of the FirstMed Entities, including the Expansion Plan, business information, and equipment belonging to the FirstMed Entities and used those assets for the benefit of themselves, Priority, and Shoals.
- 478. The FirstMed Defendants, Priority, and Shoals have obtained a significant benefit from the use of the FirstMed Entities' assets and investment at the FirstMed Entities' expense.
- 479. It would be unfair and unjust for the FirstMed Defendants, Priority, and Shoals to retain the benefit and the value of the FirstMed Entities' assets and investments without a corresponding obligation to repay the FirstMed Entities for that value.
- 480. The Trustee and the FirstMed Entities are entitled to recover of the FirstMed Defendants, Priority, and Shoals the value of the FirstMed Entities' assets and investments utilized by Priority and Shoals.
- 481. Such an award and recovery is necessary to prevent the unjust enrichment of the FirstMed Defendants, Priority, and Shoals.

### EIGHTH CLAIM FOR RELIEF

(Constructive Fraud – Paul, Chandra, Gibson, Blackburn, Jewell)

- 482. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully set forth herein.
- 483. Paul, Chandra, Gibson, Blackburn, and Jewell owed fiduciary duties to each of the FirstMed Entities for the benefit of those entities and their creditors.
- 484. Through the actions alleged in this Complaint and in the preceding claims for relief, Paul, Chandra, Gibson, Blackburn, and Jewell directed the FirstMed Entities to take actions which benefitted themselves.
- 485. The actions alleged in this Complaint and in the preceding claims for relief constitute constructive fraud by Paul, Chandra, Gibson, Blackburn, and Jewell.
- 486. The Trustee is entitled to have and recover of Paul, Chandra, Gibson, Blackburn, and Jewell damages in an amount to be determined at the trial of this action.

### NINTH CLAIM FOR RELIEF

(Breach of Contract or Agreement to Make Expansion Investment – EEF, EEF Partners)

- 487. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully set forth herein.
- 488. EEF and/or EEF Partners reached an agreement with the FirstMed Entities to make the Expansion Investment in the FirstMed Entities.
- 489. In exchange for the promise to make the Expansion Investment, the FirstMed Entities promised to, and did, to their detriment and damage, continue utilizing their assets, funds, employees, business model, and other resources toward pursuit of the Expansion Plan despite financial performance which was significantly deteriorating, rather than holding-off, scaling back, or ending the FirstMed Entities' commitment to the Expansion Plan.

- 490. As consideration for the agreement, EEF and/or EEF Partners received the FirstMed Entities' continued pursuit of the Expansion Plan despite significant financial concerns, which ultimately benefitted EEF and/or EEF Partners by continuing the transfer of value by the FirstMed Entities to its new ventures.
- 491. As consideration for the agreement, the FirstMed Entities believed that they would receive the significant Expansion Investment, which would reimburse it for and continue to fund the significant expense of the Expansion Plan.
- 492. The agreement to make the Expansion Investment in the FirstMed Entities was binding on EEF and/or EEF Partners and constitutes a valid and enforceable agreement.
- 493. EEF and/or EEF Partners breached that agreement by failing to make the Expansion Investment in the FirstMed Entities.
- 494. As a result of EEF and/or EEF Partners' breach of their agreement to make the Expansion Investment in the FirstMed Entities, the FirstMed Entities have been damaged in an amount to be proven at the trial of this action.
- 495. The Trustee is entitled to have and recover damages of EEF and/or EEF Partners on account of their breach in an amount to be proven at the trial of this action.

#### TENTH CLAIM FOR RELIEF

(Breach of Employment Agreement – Gibson, Blackburn)

- 496. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully asserted herein.
  - 497. The Gibson Employment Agreement is a binding and enforceable contract.
  - 498. The Blackburn Employment Agreement is a binding and enforceable contract.
- 499. Through the actions described in this Complaint, Gibson violated the Gibson Employment Agreement.

- 500. Through the actions described in this Complaint, Blackburn violated the Blackburn Employment Agreement.
- 501. As a result of those breaches, the FirstMed Entities have suffered damages including, but not limited to, the value of those employees' labor and the loss of the value of their corporate opportunities, prospective business, customer lists, trade secrets, and other business information.
- 502. As a result of those breaches, the Trustee and the FirstMed Entities are entitled to have and recover of Gibson and Blackburn damages in an amount to be determined at the trial of this matter.

#### **ELEVENTH CLAIM FOR RELIEF**

(Unfair and Deceptive Trade Practices – EEF, EEF Partners, Paul, Chandra, Kostuchenko, Gibson, Blackburn, Jewell, Shoals, Priority)

- 503. The Trustee incorporates each and every allegation contained in all other paragraphs of this Complaint as if fully asserted herein.
- 504. The actions of the FirstMed Defendants as described herein, including but not limited to the intentional diversion of investment, assets, resources, value, and opportunities from the FirstMed Entities to Shoals and Priority for their own benefit and for the benefit of Shoals and Priority, constitute unfair or deceptive acts or practices in or affecting commerce.
- 505. At the time that the FirstMed Defendants undertook the actions described herein, the FirstMed Defendants were engaging in commercial dealings with the FirstMed Entities and were acting as competitors and in a manner competitive with the FirstMed Entities by intentionally utilizing the investment, assets, and resources of the FirstMed Entities for the benefit of, and transferring the benefit of the FirstMed Entities' assets and actions to, themselves and their new ventures, Shoals and Priority.

- 506. Shoals and Priority, and the FirstMed Defendants have adopted and implemented the precise business model that belonged to the FirstMed Entities and that the FirstMed Entities were implementing, and the FirstMed Entities would have actually implemented that precise business model and would be operating in those precise markets but for the wrongful conduct of Shoals, Priority, and the FirstMed Defendants.
- 507. As each of the FirstMed Defendants undertook the actions described herein, they both served as officers, directors, or agents of the FirstMed Entities, yet simultaneously took actions which were designed to remove the FirstMed Entities from the marketplace, to form new entities to continue to conduct the Expansion Plan created and implemented by the FirstMed Entities, and to transfer the value of the FirstMed Entities to themselves and to the new entities.
- 508. As the FirstMed Defendants undertook the actions described herein, they were acting for the benefit of themselves and of Shoals and Priority, entities which were created for the specific purpose of wrongfully competing with and obtaining the benefit of the investment, assets, resources, value, and opportunities of the FirstMed Entities and which did wrongfully take the investment, assets, resources, value, and opportunities of the FirstMed Entities.
- 509. The FirstMed Defendants removed the FirstMed Entities from the marketplace by filing the Chapter 7 bankruptcy cases.
- 510. Shoals and Priority knowingly and wrongfully obtained the FirstMed Entities' investment, assets, resources, value, and opportunities relating to the Expansion Plan.
- 511. Shoals and Priority knew that the FirstMed Entities were unknowingly providing capital investment, assets, marketing, resources, and other efforts and expenditures relating to the Expansion Plan for their benefit, and Shoals and Priority had the specific intention to seize and

retain those investments, assets, resources, value, and opportunities for themselves and to continue the Expansion Plan after the FirstMed Entities were forced out of the marketplace.

- 512. Shoals and Priority, and the FirstMed Defendants, have profited, and continue to profit, from the transfer of the FirstMed Entities' investment, assets, resources, value, and opportunities relating to the Expansion Plan.
- 513. The actions of the FirstMed Defendants, Shoals, and Priority have negatively affected the marketplace and the consuming public in that:
  - a. The FirstMed Entities have been entirely removed from the marketplace, eliminating the FirstMed Entities as competition for Priority and Shoals;
  - b. Approximately 2,000 jobs were terminated and approximately 2,000 families were adversely affected by the precipitous loss of those jobs and attendant benefits, such as health care, with little to no warning;
  - c. Upon information and belief, the availability of medical transport services to members of the public, municipalities, hospitals, businesses, and convalescent facilities was significantly interrupted and diminished in the markets in which the FirstMed Entities operated throughout six (6) states;
  - d. Persons, municipalities, hospitals, businesses, and convalescent facilities which contracted with or did business with the FirstMed Entities had their contracts or services abruptly ended without warning, such that, upon information and belief, customers and users of the FirstMed Entities experienced a gap in medical transport services; and
  - e. By way of example, Bertie County, North Carolina was compelled to declare a state of emergency and obtain a temporary restraining order in an effort to

prevent the shutdown of FirstMed Entities from interrupting the 911 emergency services that the FirstMed Entities had contracted to perform for that area.

- 514. As a direct and proximate result of the actions of the FirstMed Defendants, Shoals, and Priority, as described herein, the FirstMed Entities have suffered significant financial loss and other damages.
- 515. The Trustee and the FirstMed Entities are entitled to have and recover damages from the FirstMed Defendants, Priority, and Shoals in an amount to be determined at the trial of this matter.
- 516. The Trustee and the FirstMed Entities are also entitled to recover from the FirstMed Defendants, Priority, and Shoals treble the amount fixed by any verdict, such equitable relief as the Court deems necessary or proper, and reasonable costs and attorneys' fees.

#### **RELIEF REQUESTED**

WHEREFORE, the Trustee respectfully requests that this Court award him the following relief on the claims asserted herein:

- 1. For an Order awarding damages against Chandra, Paul, Gibson, Blackburn, and Jewell, jointly and severally, for breaches of their fiduciary duties to the FirstMed Entities;
- 2. For an Order awarding damages against Chandra, Paul, Gibson, Blackburn, and Jewell, jointly and severally, for their misappropriation of the corporate opportunities of the FirstMed Entities;
- 3. For an Order awarding damages against EEF, EEF Partners, Paul, (for those periods during which he was not a director of the FirstMed Entities), and Kostuchenko, jointly and severally, for their aiding and abetting the breaches of fiduciary duties and

misappropriation of corporate opportunities carried out by Chandra, Paul, Gibson, Blackburn, and Jewell;

- 4. For an Order holding EEF and EEF Partners jointly and severally liable with Chandra, Paul, and Kostuchenko under any of the claims set forth in this Complaint under the doctrine of respondeat superior;
- 5. For an Order awarding damages against Paul, Chandra, Gibson, Blackburn, Jewell, EEF, EEF Partners, Kostuchenko, Priority, and Shoals, jointly and severally, for their conversion of the assets and property of the FirstMed Entities;
- 6. For an Order awarding damages against Shoals, Priority, EEF, EEF Partners, Paul, Chandra, Gibson, Blackburn, and Jewell, jointly and severally, on account of the fraudulent transfer of the assets and property of the FirstMed Entities;
- 7. For an Order awarding damages against EEF, EEF Partners, Chandra, Paul, Kostuchenko, Gibson, Blackburn, Jewell, Priority, Shoals in order to prevent the unjust enrichment of those parties at the expense of the FirstMed Entities;
- 8. For an Order awarding damages against Paul, Chandra, Gibson, Blackburn, Jewell, jointly and severally, on account of their constructive fraud against the FirstMed Entities;
- 9. For an Order awarding punitive damages against Paul, Chandra, Gibson, Blackburn, Jewell, EEF, EEF Partners, and Kostuchenko for their fraudulent, malicious, willful, and wanton actions against the FirstMed Entities;
- 10. For an Order awarding damages against EEF and EEF Partners on account of their breach of their agreement to make the Expansion Investment in the FirstMed Entities;

- 11. For an Order holding EEF Partners, Chandra, Paul, and Kostuchenko jointly and severally liable with EEF for any and all liability of EEF under the claims set forth in this Complaint;
- 12. For an Order awarding damages against Gibson for breaches of the Gibson Employment Agreement;
- 13. For an Order awarding damages against Blackburn for breaches of the Gibson Employment Agreement;
- 14. For an Order awarding damages against EEF, EEF Partners, Paul, Chandra, Kostuchenko, Gibson, Blackburn, and Jewell for their unfair or deceptive practices and acts, and for an Order trebling those damages;
- 15. For an Order awarding damages against Chandra, Paul, Kostuchenko, Gibson, Blackburn, and Jewell, individually, under any of the claims set forth in this Complaint to the extent that they individually participated in and carried out the wrongful conduct underlying such claim;
- 16. For an Order awarding the Trustee his costs and attorneys' fees to the maximum extent allowable by applicable law; and
  - 17. For such other and further relief as to the Court may seem just and proper.

This the 18th day of October, 2016.

#### s/Michael J. Parrish\_

Michael J. Parrish

N.C. State Bar I.D. No.: 38419 email: mjp@wardandsmith.com

E. Bradley Evans

N.C. State Bar I.D. No.: 028515 email: ebe@wardandsmith.com

For the firm of

Ward and Smith, P.A. Post Office Box 867

New Bern, NC 28563-0867 Telephone: 252.672.5400 Facsimile: 252.672.5477

Special Counsel for the Trustee

#### CERTIFICATE OF SERVICE

I hereby certify that the foregoing SECOND AMENDED COMPLAINT was filed electronically in accordance with the local rules and was therefore served electronically on those entities that have properly registered for such electronic service. Entities not registered for electronic service have been served by depositing a copy thereof in the United States mail, postage pre-paid.

James M. Hash, Esq.
E.D. Gaskins, Jr., Esq.
Everett Gaskins Hancock LLP
220 Fayetteville Street, Suite 300
PO Box 911
Raleigh, NC 27602
Counsel for Defendants Enhanced Equity Fund II,
L.P., EEF Partners II, L.P., Malcolm
Kostuchenko, Priority Ambulance, LLC, and
Shoals Ambulance, LLC

Eric E. Walker, Esq.
Perkins Coie LLP
131 South Dearborn Street, Suite 1700
Chicago, IL 60603
Counsel for Defendants Enhanced Equity Fund
II, L.P., EEF Partners II, L.P., Malcolm
Kostuchenko, Priority Ambulance, LLC, and
Shoals Ambulance, LLC

Holmes P. Harden, Esq.
Gilbert C. Laite, III, Esq.
Williams Mullen
PO Box 1000
Raleigh, NC 27602
Counsel for Defendants Andrew M. Paul, Samarth
Chandra, Bryan Gibson, Steven Blackburn, and
Robert Jewell

This the 18th day of October, 2016.

#### s/ Michael J. Parrish\_

Michael J. Parrish

N.C. State Bar I.D. No.: 38419 email: mjp@wardandsmith.com

E. Bradley Evans

N.C. State Bar I.D. No.: 028515 email: ebe@wardandsmith.com

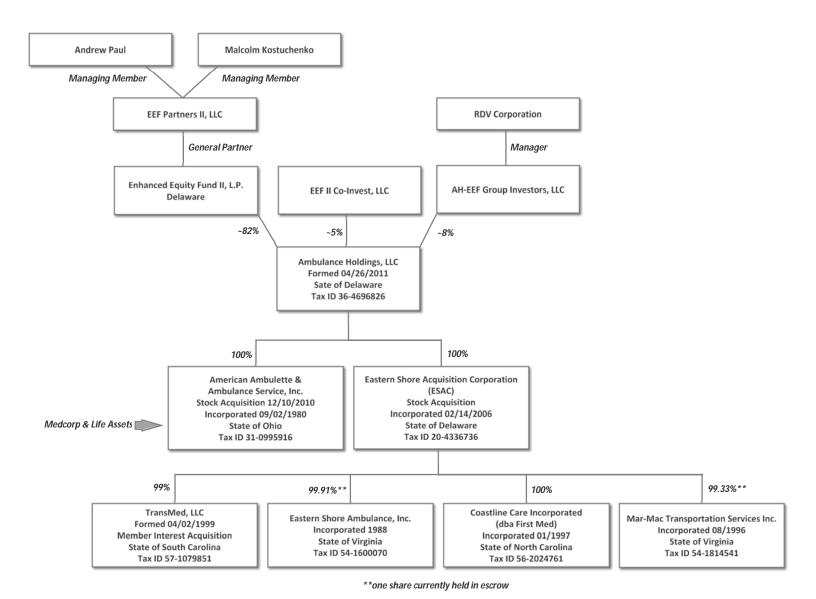
For the firm of Ward and Smith, P.A. Post Office Box 867

New Bern, NC 28563-0867 Telephone: 252.672.5400

Facsimile: 252.672.5477 Special Counsel for the Trustee

## Exhibit

A

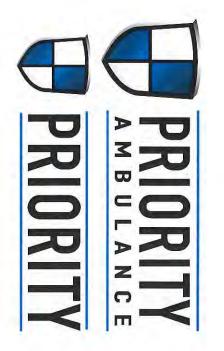


## Exhibit B





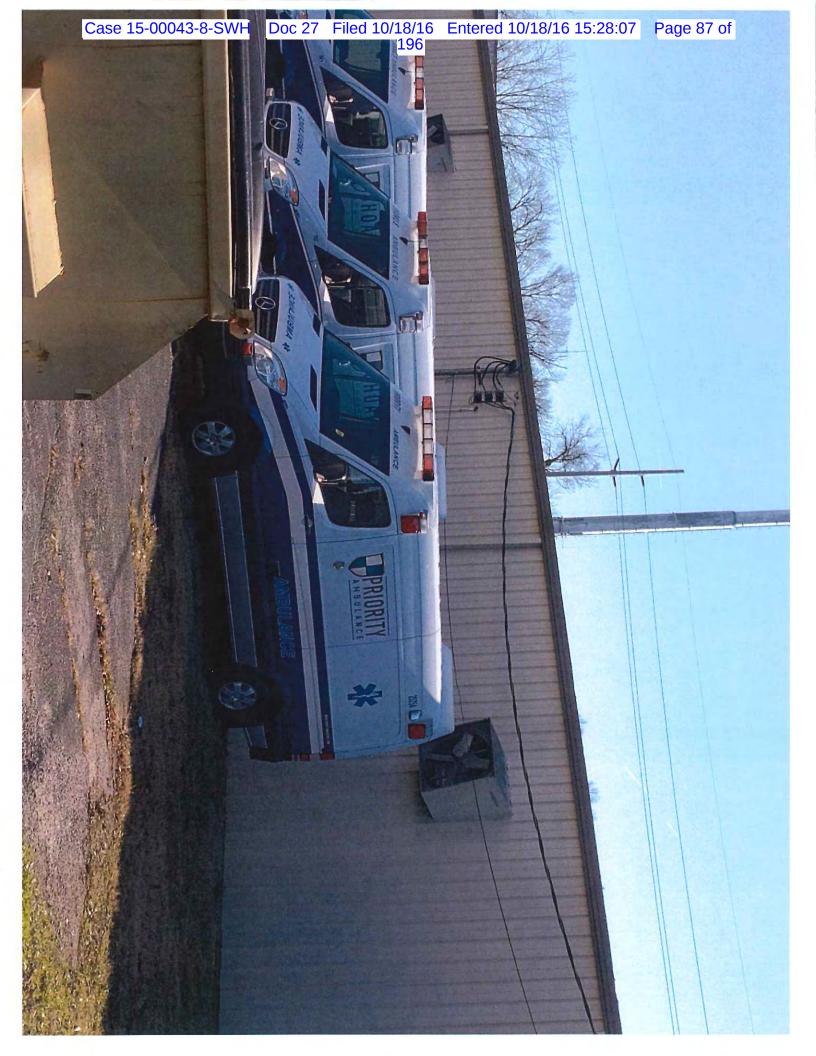


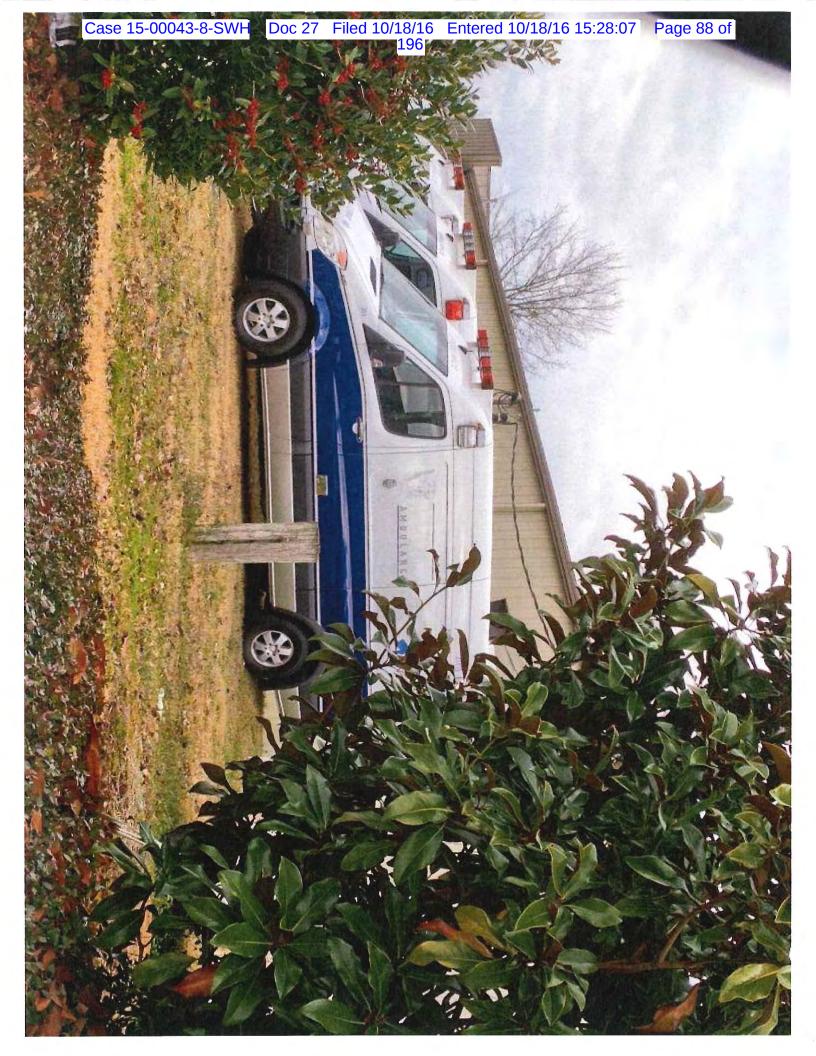




## Exhibit

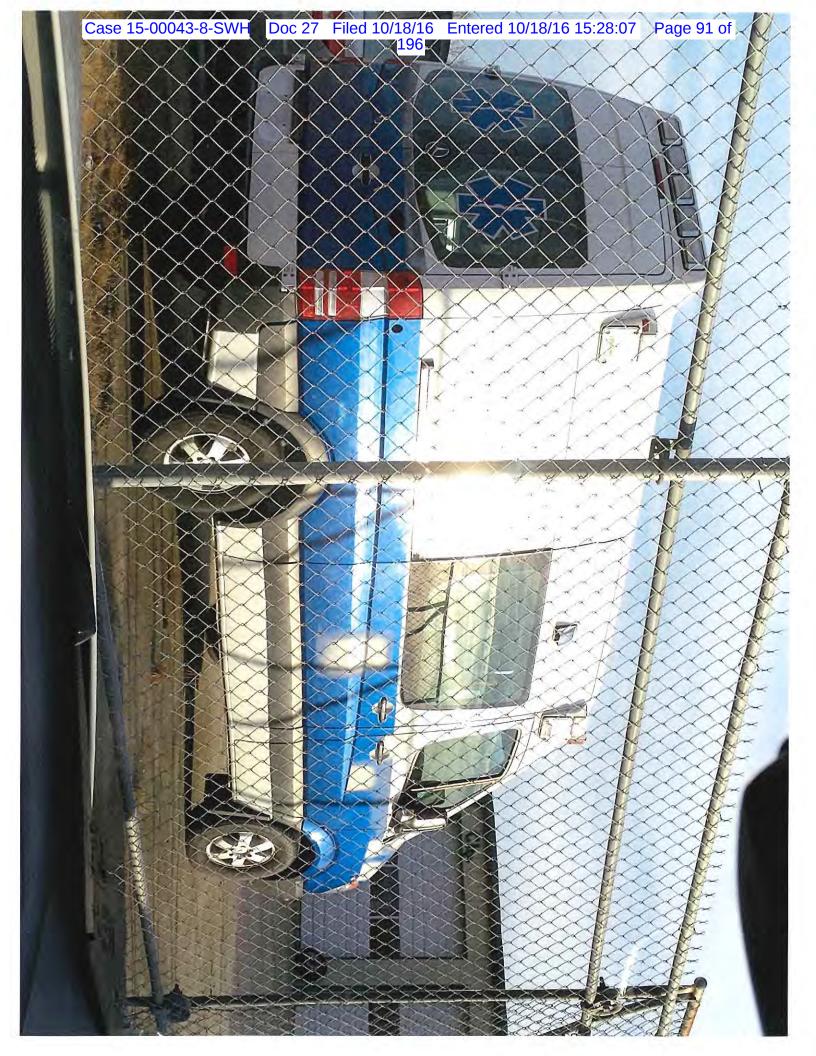
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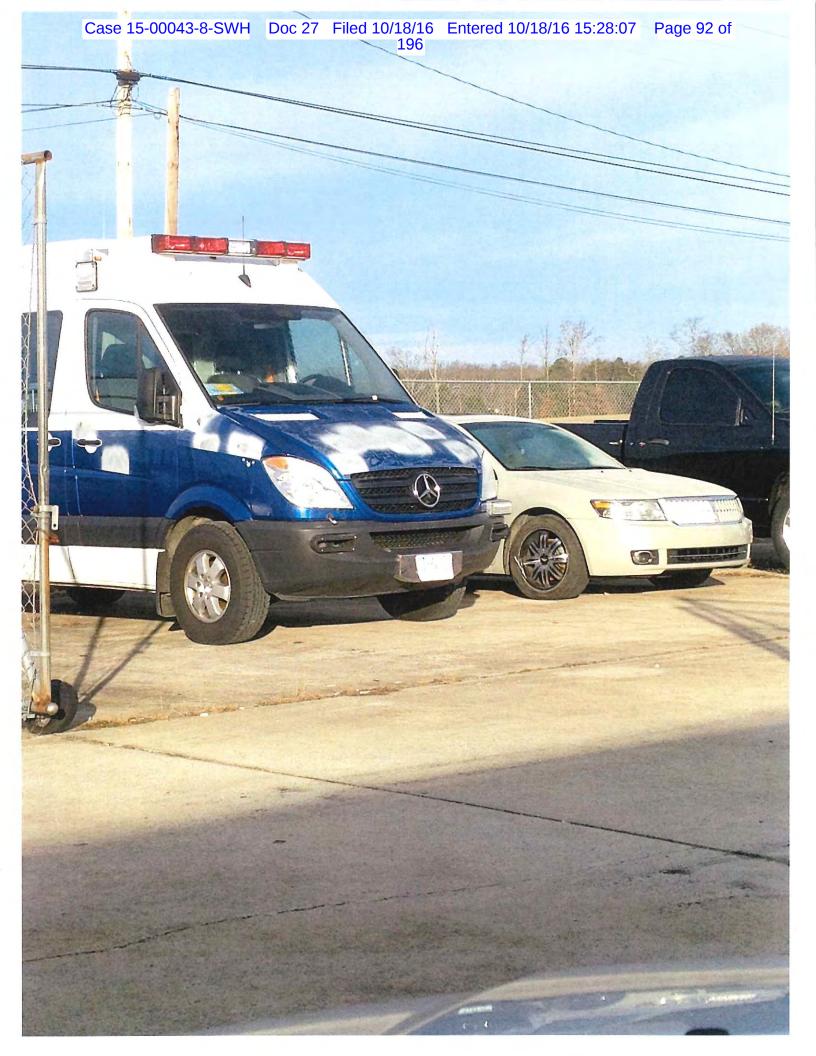


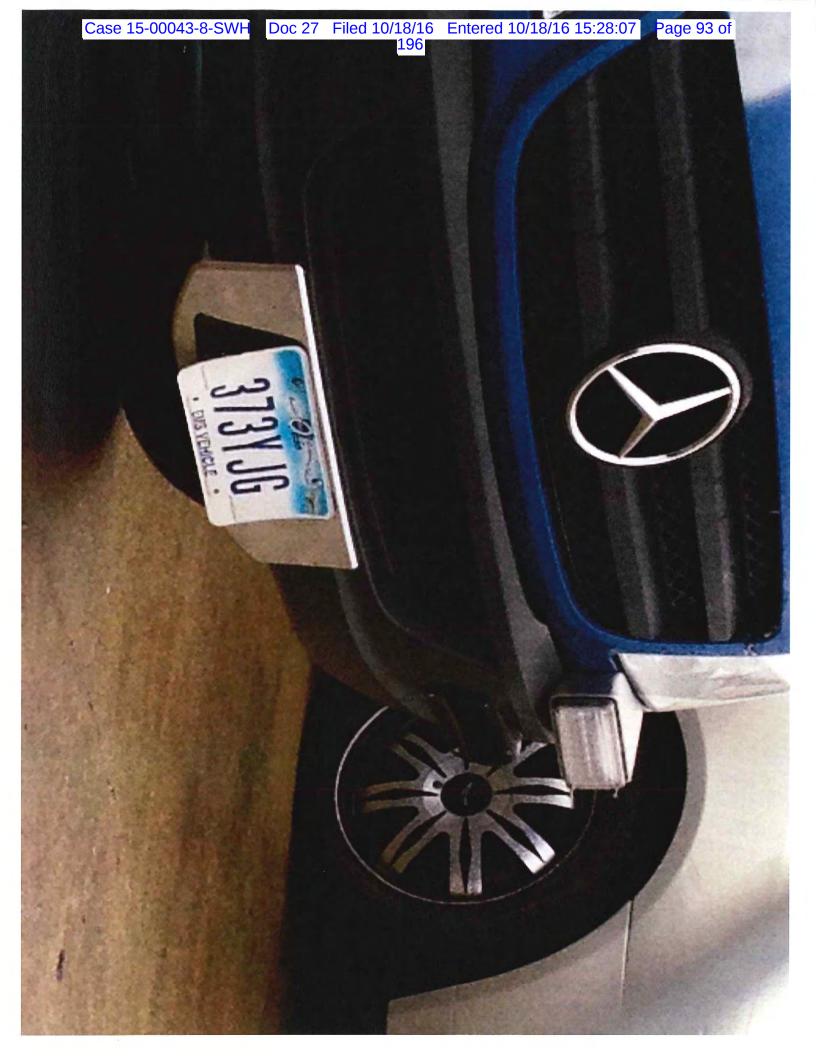












# Exhibit D

### DESIGNERS Graffaces

1501 Broadway St. Sheffield, AL 35660 256-383-5217 fax: 256-383-8586

> Shoals Ambulance 310 E. Dr. Hicks Florence, AL 35630

#### Invoice

Date	11/19/2013
Invoice #	29458
P.O. No.	
Terms	Due on receipt
WORK ORDER#	014162

Description	Qty	Rate	Amount
First Med Ambulance VIN #626283—Add full reflective lettering, logo and graphics	1	1,489.00	1,489.00
Window film installation-classic	ļ	189.00	189.00
First Med Ambulance VIN #627419—Add fall reflective lettering, logo and graphics	1	1,489.00	1,489.00
Window film installationclassic		189.00	189.00
Shoafs Ambulance 301 VIN #27410Add full reflective lettering, logo and graphics	1	1,389.00	1,389.00
Window film installation-classic		189.00	189.00
First Med Ambulance VIN #24704-Add full reflective lettering, logo and graphics	1	1,489.00	1,489.00
Window film installationclassic		189.00	189.00
Shoats Ambutance 302 VIN #628554Add full reflective lettering, logo and graphics	1	1,389.00	1,389.00
Window film installation-classic		189.00	189.00
First Med Ambulance VIN #590495-Add full reflective lettering, logo and graphics (Already finted)	Table 1	1,489.00	1,489.00
		-1-6-4-1	

 Subtotal
 \$9,679.00

 Sales Tax (3.6%)
 \$0.00

 Total
 \$9,679.00

 Payments/Credits
 \$0.00

 Balance Due
 \$9,679.00

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Рhопе #: (256) 412-3300

Federal Tax ID: 45-2315271 4536 Highway 43 **Estimate** Killen, AL 35645

Customer No: 224 Report No: 174

Claim #: \_574-8 Assign No: \_574-8

11/15/2013

Vehicle Information	Owner - Shoals Ambulance	Accident Location
2012 Mercedes Benz Sprinter Van		-
Style:	Killen, AL 35645	
Color:	Home Phone: (256) -	
Color Code:	Work Phone: (256) -	Phone #1: -
Production Date: /0	Fax #: (256) -	Phone #2: -
License: State: AL VIN: WD3PE7(COC56	aca Insured -	<u>Claimant -</u>
VIN: WUSHEILLCOUS 6	めょぐし	

Miles In: 0

Miles Out: 0 Home Phone: (256) -Condition: Excellent Work Phone: (256) -Estimator: Joey Riley Fax #: (256) -

Date Assigned: 9/19/2013 Date of Loss: 9/19/2013 Home Phone: (256) -Work Phone: (256) -Fax #: (256) -

Date of inspection: 9/19/2013

Part Number	Price	Labor	Paint	Other
			20	
			1.2	
			2.0	
			-0.1	
			2.0	
			-0.1	
			3.4	
			0.2	
			0.2	
ANEL				
sld door				
			0.3	
-			3 E	
a door				
NEWTO			0.0	
			3.6	
			0.2	
and sue/lationla				
7W, W/(IIGH			0.0	
			0.2	
Sub Totals	~		38.1	
Page 1 of 2	Slahr Vyerr M	Hazu ative 1 angu		
	ANEL sld door d door DNENTS dow, w/high Dw, w/high	Sub Totals	ANEL sid door d door ONENTS dow, w/high ow, w/high	2.9 1.2 2.0 -0.1 2.0 -0.1 2.0 -0.1 3.4 0.2 3.4 0.2 3.4 0.2 3.4 0.2 3.5 0.2 3.7 0.3 3.5 0.2 0.2 3.7 0.3 0.2 0.2 0.2 0.2 0.2 0.2 0.3 0.2 0.2 0.2 0.2 0.2 0.2 0.2 0.2 0.2 0.2

**Estimate** 

11/15/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

THANK YOU FOR LETTING US SERVE YOU

	Hours	Rate	Total
Paint Labor	38.1hrs	\$44.00/hr	\$1,676.40
Paint Supplies	38.1hrs	\$30.00/hr	\$1,143.00 7
Tax	\$1143.00 @ 5	,5000%	\$62.87

**Grand Total** \$2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR Suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERI5910). 2/13
\* Indicates Estimator's Judgment
T Indicates Taxed Item

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

0.3

3.6

0.2

3.6

**Estimate** 10/29/2013

-Adjacent (0.4) +Clearcoat (0.7) REAR LOADING DOOR - DOOR & COMPONENTS

-Adjacent (0,4) +Clearcoat (0.6)

-Adjacent (0.4) +Clearcoat (0.6)

roof

Refinish Right Rear Door shell, w/o window, w/high

Refinish Left Rear Door shell, w/o window, w/high

**Accident Location** Owner - Shoals Ambulance Vehicle Information 2012 Mercedes Benz Sprinter Van Killen, AL 35645 Style: Home Phone: (256) -Color: Phone #1: -Work Phone: (256) -Color Code: Phone #2: -Fax #: (256) -Production Date: / 0 License: State: AL Insured -Claimant -VIN: WD3PE7CC9C5624704 Miles In: 0 Miles Out: 0 Home Phone: (256) -Home Phone: (256) -Condition: Excellent Work Phone: (256) -Work Phone: (256) -

	Fax #: (256) - Date of Loss: 9/19/2013		(256) - of Inspection:	9/19/2013	
Description of Work	Part Number	Price	Labor	Paint	Other
GRILLE - GRILLE & COMPONENTS Refinish Filler panel					
HOOD - HOOD & COMPONENTS Refinish Hood				2.9	
+Clearcoat (1.2)				1.2	
FENDER - FENDER & COMPONENTS				2,0	
Refinish Right Fender -Adjacent (0.4) +Clearcoat (0.3)				-0.1	
Refinish Left Fender				2.0	
-Adjacent (0.4) +Clearcoat (0.3)	ex restrict	-	100	-0.1	
FRONT DOOR - DOOR & COMPONENTS		Capata Carolin among the last	1-134		
Refinish Right Front Door shell	F.29			3.4 0.2	
-Adjacent (0.4) +Clearcoat (0.6)		NOV 0 4 201	3 🖟 🖯		
Refinish Left Front Door shell			**	3.4 0.2	
-Adjacent (0.4) +Clearcoat (0.6)			W. Falk	0.2	
SIDE PANEL, PASSENGER SIDE - SIDE PANE Refinish Right Front panel	FL 32 Ma	A COLUMN TO THE PARTY OF THE PA	water and the same of the same	3.5	
-Adjacent (0.4) +Clearcoat (0.6)				0.2	
Refinish Right Rear panel, 144 wb, w/o ski	door			3.7	
-Adjacent (0.4) +Clearcost (0.7)				0.3	
SIDE PANEL, DRIVER SIDE - SIDE PANEL				0.5	
Refinish Left Front panel				3.5	
-Adjacent (0.4) +Clearcoat (0.6)				0.2	
Refinish Left Rear panel, 144 wb, w/o ald de	90T			3.7	

Sub Totals Please Remito Pagunt to Above.

Pago 1 012 perutous nurague.

**Estimate** 

10/29/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

THANK YOU FOR LETTING US SERVE YOU

	Hours	Rate	Total
Paint Labor	38.1hrs		\$1,676.40
Paint Supplies	38.1hrs	\$30.00/hr	\$1,143.00 T
Tax	\$1143.00 @	5.5000%	\$62.87
Grand Total		\$	2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERI5910). 2/13

"Indicates Estimator's Judgment T Indicates Taxed Item

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Page 2 of 2

J	& K	Cust	oms	and	Collision
		Federa	Tax ID:	45-231	5271

#### **Estimate**

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4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300 Customer No: 224 Report No: 174 Claim #:

10/29/2013	Phone #: (258) 412-3300		Claim: Assign		
Vehicle Information	Owner - Shoals Ambulance	<u>Accid</u>	ent Location		
2012 Mercedes Benz Sprinter Van					
Style:	Killen, AL 35645				
Color:	Home Phone: (258) -				
Color Code:	Work Phone: (256) -	Phone	#1: -		
Production Date: / 0	Fax #: (256) -	Phone	#2: -		
License: State: AL	insured	<u>Claim</u> :	ant -		
VIN: WD3PF 7CC3C5, Miles In: 0	( ) O - b 1	<u> </u>	<u> </u>		
Miles In: 0	° 405,) 4				
Miles Out: 0	Home Phone: (256) -	Home	Phone: (256)	_	
Condition: Excellent	Work Phone: (256) -		Phone: (256)		
Estimator: Joey Riley	Fax #: (256) -		(256) -		
Date Assigned: 9/19/2013	Date of Loss: 9/19/2013		finepection: 9/	19/2013	
Description of Work	Part Number	Price	Labor	Paint	Other
GRILLE - GRILLE & COMPONENTS	3				

Description of Work	Part Number	Price	Labor Paint	Other
GRILLE - GRILLE & COMPONENTS				
Refinish Filler panel				
HOOD - HOOD & COMPONENTS			2,9	
Refinish Hood +Clearcost (1.2)			2,9 1.2	
•			1.2	
FENDER - FENDER & COMPONENTS Refinish Right Fender			2.0	
-Adjacent (0.4) +Clearcoat (0.3)			-0.1	
Refinish Left Fender			2.0	
-Adjacent (0.4) +Clearcoat (0.3)			-0.1	
FRONT DOOR - DOOR & COMPONENTS			21,	
Refinish Right Front Door shell			3.4	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Front Door shell			3.4	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
SIDE PANEL. PASSENGER SIDE - SIDE PANEL				
Refinish Right Front panel			3.5	
-Adjecent (0.4) +Clearcost (0.6)			0.2	
Refinish Right Rear panel, 144 wb, w/o sld door			3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0.3	
SIDE PANEL, DRIVER SIDE - SIDE PANEL				
Refinish Left Front panel			3.5	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Rear panel, 144 wb, w/o ski door			3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0.3	
REAR LOADING DOOR - DOOR & COMPONENTS				
Refinish Right Rear Door shell, w/o window, w/high			3.6	
roof			0.2	
-Adjacent (0.4) +Clearcoat (0.6)				
Refinish Left Rear Door shell, w/o window, w/high			3.6	
roof -Adiacent (0.4) +Clearcoat (0.6)			0.2	
-najacett (0.4) Toldatouat (0.0)		<del> </del>	38.1	
	Sub Totals		36.1	

Please Nenote Phynest & Abour.

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Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

**Estimate** 

10/29/2013

THANK YOU FOR LETTING US SERVE YOU

	Hours	Rate	Total
Paint Labor	38.1hrs	\$44.00/hr	\$1,676.40
Paint Supplies	38,1hrs	\$30.00/hr	\$1,143.00 7
Tax	\$1143.00 @ 5	5.5000%	\$62.87
Grand Total		\$	2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the time with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERI5910). 2/13 \*Indicates Estimator's Judgment T Indicates Taxed Item

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Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645

Phone #: (255) 412-3300

Report No: 174 Claim #: Assign No:

**Accident Location** 

Customer No: 224

#### **Estimate** 10/4/2013

Vehicle Information Owner - Shoals Ambulance 2012 Mercedes Benz Sprinter Van Killen, AL 35645 Color:

Home Phone: (256) -Color Code: Work Phone: (256) -Production Date: / 0 Fax #: (256) -

License: State: AL Insured -VIN:

Miles In: 0 Miles Out: 0 Condition: Excellent

Estimator: Joey Rifey Date Assigned: 9/19/2013 Phone #1: -Phone #2: -Claimant -

Home Phone: (256) -Home Phone: (258) -Work Phone: (256) -Work Phone: (256) -Fax #: (256) -Fax #: (256) -Date of Loss: 9/19/2013 Date of Inspection: 9/19/2013

Description of Work	Part Number	Prica	Labor Paint	Other
GRILLE - GRILLE & COMPONENTS				
Refinish Filler panel				
HOOD - HOOD & COMPONENTS Refinish Hood			0.0	
+Clearcoat (1.2)			2.9 1.2	
• •			1.2	
FENDER - FENDER & COMPONENTS Refinish Right Fender			2.0	
-Adjacent (0.4) +Clearcoat (0.3)			-0.1	
Refinish Left Fender			2.0	
-Adiacent (0.4) +Clearcoat (0.3)			-0.1	
FRONT DOOR - DOOR & COMPONENTS				
Refinish Right Front Door shell			3.4	
-Adjecent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Front Door shell			3.4	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
SIDE PANEL. PASSENGER SIDE - SIDE PANEL				
Refinish Right Front panel			3.5	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Right Rear panel, 144 wb, w/o sld door			3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0,3	
SIDE PANEL. DRIVER SIDE - SIDE PANEL			4.5	
Refinish Left Front panel			3.5	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Rear panel, 144 wb, w/o sld door			3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0.3	
REAR LOADING DOOR - DOOR & COMPONENTS Refinish Right Rear Door shell, w/o window, w/high			3.6	
roof			3.6	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Rear Door shell, w/o window, w/high			3.6	
roof				
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
	Sub Totals		38.1	<del></del>

BIRMING HAM ALABAMA Ambulance VINITE
REPAINTED FOR NEW MARKET

Operations Manager. Page 1 of 2
Blake Haritt 256-627-48/6

**Estimate** 

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10/11/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

THANK YOU FOR LETTING US SERVE YOU

	Hours	Rate	Total
Paint Labor	38.1hrs	\$44,00/hr	\$1,676.40
Paint Supplies	38.1hrs	\$30.00/hr	\$1,143.00 T
Tax	\$1143.00 @ 5	5.5000%	\$62.87
Grand Total		\$	2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERI5910). 2/13

\* Indicates Estimator's Judgment T Indicates Taxed Item

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

**Estimate** 10/11/2013

Vehicle Information	Owner - Shoals Ambulance	<u>Accide</u>	nt Location ,		
2012 Mercedes Benz Sprinter Van					
Style:	Killen, AL 35645				
Color:	Home Phone: (256)				
Color Cade:	Work Phone: (256) -	Phone:	#1: <u>~</u>		
Production Date: /0	Fax #: (256) -	Phone:	#2: -		
License: State: AL VIN: WD3 PE7CC3C5 Miles In: 0	Insured -	<u>Claima</u>	<u>nt -</u>		
Miles In: 0	627419				
Miles Out: 0	Home Phone: (256) -	Home F	Phone: (256)	-	
Condition: Excellent	Work Phone: (256) -	Work P	hone: (256) -		
Estimator: Joey Riley	Fex #: (256) -	Fax #: (	256) -		
Date Assigned: 9/19/2013	Date of Loss: 9/19/2013	Date of Inspection: 9/19/2013			
Description of Work	Part Number	Price	Labor	Paint	Other

Description of Work	Part Number	Price	Labor Paint	Other
GRILLE - GRILLE & COMPONENTS Refinish Filler panel			-	
HOOD - HOOD & COMPONENTS			0.0	
Refinish Hood			2.9	
+Clearcoat (1.2)			1,2	
FENDER - FENDER & COMPONENTS Refinish Right Fender			2,0	
-Adiacent (0.4) +Clearcoat (0.3)			-0.1	
Refinish Left Fender			2.0	
-Adjacent (0.4) +Clearcoat (0.3)			<b>-0</b> .1	
FRONT DOOR - DOOR & COMPONENTS				
Refinish Right Front Ooor shell	•		3.4	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Front Door shell			3.4	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
SIDE PANEL, PASSENGER SIDE - SIDE PANEL				
Refinish Right Front panel			3.5	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Right Rear panel, 144 wb, w/o sld door			3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0.3	
SIDE PANEL, DRIVER SIDE - SIDE PANEL				
Refinish Left Front panel			3.5	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Rear panel, 144 wb, w/o sld door			3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0.3	
REAR LOADING DOOR - DOOR & COMPONENTS			3.6	
Refinish Right Rear Door shell, w/o window, w/high			5.0	
roof Adjacent (0.4) +Clearcent (0.6)			0.2	
-Adjacent (0.4) +Clearcoat (0.6)			3.6	
Refinish Left Rear Door shell, w/o window, w/high			3.5	
roof -Adjacent (0.4) +Clearcoat (0.6)			0.2	
-Aujacent (0.4) *Oleanost (0.0)				

Sub Totals Please ainila fajment to Above. Ishternt well questions.

Page 1 of 2

**Estimate** 

10/4/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

THANK YOU FOR LETTING US SERVE YOU

	Hours	Rate	Total
Paint Labor	38.1hrs	\$44.00/hr	\$1,676,40
Paint Supplies	38.1hrs	\$30.00/hr	\$1,143.00 T
Tax	\$1143.00 @ 5		\$62.87
Grand Total		\$	2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERIS910). 2/13 \* Indicates Estimator's Judgment T Indicates Taxed Item

#### **Estimate**

11/11/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174

Claim #:

574-6

			Assign No:	3/10
Vehicle Information	Owner - Shoals Ambulance	Accident 1	ocation	
2012 Mercedes Benz Sprinter Van		<del></del>		
Style:	Killen, AL 35645			
Color:	Home Phone: (256) -			
	Work Phone: (256) -	Phone #1:	-	
	Fax #: (256) -	Phone #2;	•	
License: State: AL	Insured -	Claimant -		
VIN: WD3 PE7CCX B 5590495-		<u> </u>		
Miles Out: 0				
	Home Phone: (256) -	Home Phor	e: (256) -	
Condition: Excellent	Work Phone: (256) -	Work Phone		
	Fax #: (256) -	Fax #: (256)		
	Date of Loss: 9/19/2013		ection: 9/19/201	3
Description of Work	Part Number		Labor Paint	Other
GRILLE - GRILLE & COMPONENTS Refinish Filler panel				<u> </u>
HOOD - HOOD & COMPONENTS				
Refinish Hood +Clearcoat (1.2)			2.9	
FENDER - FENDER & COMPONENTS			1.2	
Refinish Right Fender				
-Adjacent (0.4) +Clearcoat (0.3)			2.0	
Refinish Left Fender			-0.1	
-Adjacent (0.4) +Clearcoat (0.3)			2,0 -0.1	
FRONT DOOR - DOOR & COMPONENTS			~0.1	
Refinish Right Front Door shell			3.4	
-Adjacent (0.4) +Clearcoat (0.6)			0,2	
Refinish Left Front Door shell			3.4	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
SIDE PANEL. PASSENGER SIDE - SIDE PANE Refinish Right Front panel	L			
-Adjacent (0.4) +Clearcoat (0.6)		•	3.5	•
Refinish Right Rear panel, 144 wb, w/o sld d	nor		0.2	
-Adjacent (0.4) +Clearcoat (0.7)			3.7 0.3	
SIDE PANEL. DRIVER SIDE - SIDE PANEL			0.3	
Refinish Left Front panel			3.5	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Rear panel, 144 wb, w/o sld dod	or ·		3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0.3	
REAR LOADING DOOR - DOOR & COMPONEN Refinish Right Rear Door shell, w/o window, so	TS w/hìgh		3.6	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Rear Door shell, w/o window, w/	high		3,6	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
			Ų,Z	

Page 1 of 2 Operations Margon, Straw applaces

Sub Totals

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**Estimate** 

11/11/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

THANK YOU FOR LETTING US SERVE YOU

	Hours	Rate	Total
Paint Labor	38.1hrs		\$1,676.40
Paint Supplies	38.1hrs	\$30,00/hr	\$1,143.00 T
Tax	\$1143.00 @ {	5.5000%	\$62.87
Grand Total		\$	2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERIS910). 2/13

\* Indicates Estimator's Judament T Indicates Taxed Item

#### J & K Customs and Collision Federal Tax ID: 45-2315271 Customer No: 228 4536 Highway 43 **Estimate** Killen, AL 35645 Report No: 176 Claim #: Phone #: (256) 412-3300 10/9/2013 Assign No: **Accident Location** Vehicle Information Owner - Shoals Ambulance 2009 Dodge Durango Style: SE Killen, AL 35645 Color: Home Phone: (256) -Phone #1: -Work Phone: (256) -Color Code: Phone #2: -Fax #: (256) -Production Date: /0 Ohio License: State: AL Claimant -Insured -VIN: 1D8HB38P39F716740 Miles in: 0 Miles Out: 0 Home Phone: (256) -Home Phone: (256) -Condition: Good Work Phone: (256) -Work Phone: (256) -Fax #: (256) -Estimator: Joey Riley Fax #: (256) Date of Loss: 10/9/2013 Date of Inspection: 10/9/2013 Date Assigned: 10/9/2013 Labor Other Paint Description of Work Part Number Price Sub Totals **Total** Hours Rate THANK YOU FOR LETTING US SERVE YOU Non-Taxed Tax **Grand Total** Remove All Sticker Deck Buffout a Polish Mailed in 10-10-2013 Start dep or the KNOXVIII. TW. Market. Calle Ant

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (DR3TG04). 7/13

\* Indicates Estimator's Judgment T indicates Taxed Item

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Page 1 of 1

Estimate 10/9/2013	4538 Kille	ms and Col ax ID: 45-2315271 Highway 43 n, AL 35645 : (256) 412-3300	Custo		3
Vehicle Information 2009 Dodge Durango Style: SE Color: Color Code: Production Date: / 0 License: State: At. Ohio VIN: 108HB38P79F715742 Miles In: 0	Owner - Shoals Ar Killen, AL 35645 Home Phone: (256) Work Phone: (258) Fex #: (258) - Insured -	,	Accident Location  Phose #1: - Phose #2: - Claimant -		
Miles Out: 0 Condition: Good Estimator: Joey Riley Date Assigned: 10/9/2013	Home Phone: (256) Work Phone: (256) Fax #: (256) - Date of Loss: 10/9/	-	Home Phone: (256) Work Phone: (256) Fax # (256) - Date of Inspection: 1	-	
Description of Work		art Number "	Price Labor	Paint	Other
		Sub Totals			
THANK YOU FOR LETTING	US SERVE YOU	Tax	Hours Non-⊋axeo	Rate	Total
Remove All a	lecals	Grand Total		H	45000
	) Ickel's	:			
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Cle S-	,	a.	Miles 20	13	
	Start up or Knoxuille	= the	- 10.10		
The state of the s	Knoxuille	MARKel			
OCT 15 2013	John	be Hay	H 1816		

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide, NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS Information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (DR3TG04). 7/13

\* Indicates Estimator's Judgment T Indicates Taxed Item

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Page 1 of 1

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 229 Report No: 179 Claim #: Assign No:

**Estimate** 10/11/2013

Vehicle Information 2012 Ford Econoline Style: CARGO

Color: Color Code: Production Date: / 0 License: State: AL VIN: 1FTNE1EW3CDA38782

Miles In: 0 Miles Out: 0 Condition: Good Estimator: Joey Riley Date Assigned: 10/11/2013 Description of Work

Owner - Shoals Ambulance Killen, AL 35645 Home Phone: (256) -

Work Phone: (256) -Fex #: (256) -Insured -

Home Phone: (256) -Work Phone: (256) -Fax #: (256)

Date of Loss: 10/11/2013 Part Number Phone #1: -Phone #2: Claimant -

**Accident Location** 

Home Phone: (256) -Work Phone: (256) Fax #: (256) -

Date of inspection: 10/11/2013

**Paint** 

Price

Labor

Other

Sub Totals

THANK YOU FOR LETTING US SERVE YOU

Rate Hours Non-Taxed Tax \$ 250,00 **Grand Total** 



Please Remite payment to Above Adore Adore Adores

Shook Ambalance operations

Johnst MRP

756-627-4816

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (DR2MB08). 7/13

\* Indicales Estimator's Judgment T Indicates Taxed Item

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Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 229
Report No: 179
Claim #:
Assign No:

Estimate 10/11/2013

Vehicle Information Owner - Shoals Ambulance
2012 Ford Econoline

ner - Shoals Ambulance Accident Location

Style: CARGO Killen, AL 35645
Color: Home Phone: (256) Color Code: Work Phone: (256) Production Date: /0 // A/# Fax #: (258) -

Work Phone: (256) - Phone #1: Fax #: (258) - Phone #2: Insured - Claimant -

Ucense: State: AL IFTNEIE WILD #38 782
VIN: 4FTNEIEWSCDA38782

Miles In: 0
Miles Out: 0
Condition: Good
Estimator: Joey Riley

Home Phone: (256) Work Phone: (256) Fax #: (256) Date of Loss: 10/11/2013

Home Phone: (256) -Work Phone: (256) -Fax #: (256) -

Date Assigned: 10/11/2013 Date of Loss: 10/11/2013 Date of inspection: 10/11/2013

Description of Work Part Number Price Labor Paint Other

Sub Totals

THANK YOU FOR LETTING US SERVE YOU

Tax Non-Taxed

Grand Total

Please Remite payment to Above Adress

Shouts Ambalance
Operations
Shil Hasit

256-627-4816



Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (DR2MB08). 7/13

\* Indicates Estimator's Judament T Indicates Taxed Item

CCC Comp-Est - A product of CCC Information Services Inc.

Page 1 of 1

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 229 Report No: 179 Claim #: Assign No:

**Estimate** 

Style: CARGO

Color Code:

Color:

10/11/2013 Vehicle Information 2012 Ford Econoline

Production Date: / 0 License: State: AL

**Accident Location** Owner - Shoals Ambulance

Killen, AL 35645 Home Phone: (256) -

Work Phone: (256) -Fax #: (256) -

Insured -

Phone #1: -Phone #2: -

Claimant -

VIN: 1FTNE1EW3CDA38782

Miles in: 0 Miles Out; 0 Condition: Good Estimator: Joey Riley Date Assigned: 10/11/2013

Home Phone: (256) -Work Phone: (256) Fax #: (256) Date of Loss: 10/11/2013

Home Phone: (256) -Work Phone: (256) -Fax #: (256) Date of Inspection: 10/11/2013

Other Paint Price Labor Part Number **Description of Work** 

Sub Totals

THANK YOU FOR LETTING US SERVE YOU

Rate Hours Non-Taxed Tax \$ 250°00 **Grand Total** 

Please Remite payment to Above pelolina
Shooks Ambalance operations

Johnst Mart NRP

256-627-4816

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times fisted on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (DR2MB08). 7/13

\* Indicates Estimator's Judament

T Indicates Taxed Item

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 228 Report No: 178 Claim #: Assign No:

Paint

Rate

**Estimate** 10/9/2013

Owner - Shoals Ambulance

**Vehicle Information** 2009 Dodge Durango

Style: SE Color:

Color Code: Production Date: /0

License: State: AL Oh O VIN: 1D8HB38P79F715742

Miles In: O Miles Out: 0 Condition: Good Estimator: Joey Riley

Date Assigned: 10/9/2013 Description of Work

Killen, AL 35645 Home Phone: (256) -

Work Phone: (256) -Fax #: (256) -

Insured -

**Accident Location** 

Phone #1: -

Phone #2: -

Claimant -

Home Phone: (256) -Work Phone: (256) -Fax #: (256)

Date of Loss: 10/9/2013

Home Phone: (256) Work Phone: (256)

Fax #: (256) -

Date of Inspection: 10/9/2013 Labor

Part Number Sub Totals

THANK YOU FOR LETTING US SERVE YOU

Hours Tax Non-Taxed **Grand Total** 

Price

Other

Remove All decals

Sticker's

Booff a polish

Clean

Start up of the 10.10-2013 Knoxuille Market

Jobbe Hast 256-627-4816

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (DR3TG04). 7/13

\* Indicates Estimator's Judgment T Indicates Taxed Item

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#### **Estimate**

11/6/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #; Assign No:

Vehicle Information	Owner - Shoals Ambulance	Accio	lent Location	
2012 Mercedes Benz Sprinter Van	- · · · · · · · · · · · · · · · · · · ·			
Style:	Killen, AL 35645			
Color:	Home Phone: (256) -			
Color Code:	Work Phone: (256) -	Phone	9 <b>#1</b> :    -	
Production Date: / 0	Fax #: (256) ~	Phone	9 #2:    -	
License: State; AL	Insured -	Claim	ant -	
VIN:	<u> </u>	<del>yagan</del>	idit.	
Miles In: D				
Miles Out: 0	Home Phone: (256) -	Home	Phone: (256) -	
Condition: Excellent	Work Phone: (256) -		Phone: (256) -	
Estimator: Joey Riley	Fax #: (256) -		(256)	
Date Assigned: 9/19/2013	Date of Loss: 9/19/2013		of Inspection: 9/19/2013	
Description of Work	Part Number	Price	Labor Paint	Other
GRILLE - GRILLE & COMPONENTS				
Refinish Filler panel HOOD - HOOD & COMPONENTS				
Refinish Hood			2.9	
+Clearcoat (1,2)			2.9 1.2	
FENDER - FENDER & COMPONENTS			1.2	
Refinish Right Fender			2.0	
-Adjacent (0.4) +Clearcoat (0.3)			-0.1	
Refinish Left Fender			2.0	
-Adjacent (0.4) +Clearcoat (0.3)			-D,1	
FRONT DOOR - DOOR & COMPONENTS				
Refinish Right Front Door shell -Adjacent (0.4) +Clearcoat (0.6)			3.4	
Refinish Left Front Door shell			0.2 3.4	
-Adjacent (0.4) +Clearcoet (0.6)			3.4 0.2	
SIDE PANEL. PASSENGER SIDE - SIDE F	PANEI		0.2	
Refinish Right Front panel	7117-L		3.5	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Right Rear panel, 144 wb, w/o	sld door		3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0.3	
SIDE PANEL. DRIVER SIDE - SIDE PANEL	L			
Refinish Left Front panel -Adjacent (0.4) +Clearcoat (0.6)			3.5	
Refinish Left Rear panel, 144 wb, w/o s	ld door		0.2	
-Adjacent (0.4) +Clearcoat (0.7)	וע פטטו		3.7 0,3	
REAR LOADING DOOR - DOOR & COMPO	ONFATS		0,5	
Refinish Right Rear Door shell, w/o win	dow, w/high		3,6	
roof				
-Adjacent (0.4) +Clearcoat (0.6)			0,2	
Refinish Left Rear Door shell, w/o windo	ow, w/high		3.6	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
/(0.0)			0.2	

Sub Totals

38.1

**Estimate** 

11/6/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

THANK YOU FOR LETTING US SERVE YOU

	Hours	Rate	Total
Paint Labor	38.1hrs	\$44.00/hr	\$1,676.40
Paint Supplies	38.1hrs	\$30.00/hr	\$1,143.00 T
Tax	\$1143.00 @	5.5000%	\$62,87
Grand Total		\$	2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERI5910). 2/13

\* Indicates Estimator's Judgment T Indicates Taxed Item

**Estimate** 

11/14/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 238 Report No: 188

Claim #: Assign No:

574-9

Vehicle Information 2008 Dodge Durango

Style: SXT
Color:

Color Code: Production Date: / 0 License: State: AL VIN: 1D4HB38N96F170445 Killen, AL 35645 Home Phone: (256) -Work Phone: (256) -

Owner - Shoals Ambulance

Fax #: (256) ~

Phone #1: ~ Phone #2: -

**Accident Location** 

Claimant -

Miles In: 0 Miles Out: 0

Miles Out: 0 Condition: Good Estimator: Joey Riley Date Assigned: 11/14/2013 Home Phone: (256) --Work Phone: (256) --Fax #: (256) --Date of Loss: 11/14/2013

Home Phone: (256) -Work Phone: (256) -Fax #: (256) -

Date of Inspection: 11/14/2013

Description of Work

Part Number

Price

Labor Paint

Other

Total

Sub Totals

THANK YOU FOR LETTING US SERVE YOU

Tax Non-Taxed

Grand Total

\$ 450,000

Remove All graphix
an Buff out & Polish

allover

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times ilsted on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (DR3TG04). 7/13

\* Indicates Estimator's Judgment Tindicates Taxed Item

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Page 1 of 1

Federal Tax ID: 45-2315271 4536 Highway 43

Killen, AL 35645 Phone #: (256) 412-3300

Owner - Shoals Ambulance

Customer No: 224 Report No: 174 Claim #: Assign No:

**Accident Location** 

Estimate 11/6/2013

Vehicle Information

-Adjacent (0.4) +Clearcoat (0.6)

2012 Margadas Bane Carintas Van	Owner - Shoals Alltonance	Accini	BILL LOCATION	
2012 Mercedes Benz Sprinter Van	IZSIA - AL DECAE			
Style:	Killen, AL 35645			
Color:	Home Phone: (256)			
Color Code;	Work Phone: (256) -		#1: -	
Production Date: /0	Fax #: (256) -	Phone	#2: -	
License: State: AL	Insured -	Claima	ant -	
VIN: WO SPF76 (76562746	o			
Miles In: 0				
Mifes Out: 0	Home Phone: (256) -	Home	Phone: (256) -	
Condition: Excellent	Work Phone: (256)		Phone: (256) -	
Estimator: Joey Riley	Fax #: (256) -		(256) -	
Date Assigned: 9/19/2013	Date of Loss: 9/19/2013		f Inspection: 9/19/2013	
Description of Work	Part Number	Price	Labor Paint	Other
GRILLE - GRILLE & COMPONENTS				
Refinish Filler panel				
HOOD - HOOD & COMPONENTS				
Refinish Hood			2.9	
+Clearcoat (1,2)			1.2	
FENDER - FENDER & COMPONENTS			7.0	
Refinish Right Fender -Adjacent (0.4) +Clearcoat (0.3)			2.0 -0.1	
Refinish Left Fender			2.0	
-Adjacent (0.4) +Clearcoat (0.3)			-0.1	
FRONT DOOR . DOOR & COMPONENTS			*0.1	
Refinish Right Front Door shell			3.4	
-Adjacent (0.4) +Clearcoat (0.6)			0,2	
Refinish Left Front Door shell			3,4	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
SIDE PANEL. PASSENGER SIDE - SIDE PA	NEL			
Refinish Right Front panel			3.5	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Right Rear panel, 144 wb, w/o sl	d door		3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0.3	
SIDE PANEL, DRIVER SIDE - SIDE PANEL			2.5	
Refinish Left Front panel			3.5 0,2	
-Adjacent (0.4) +Clearcoat (0.6)	dans			
Refinish Left Rear panel, 144 wb, w/o sld -Adjacent (0.4) +Clearcoat (0.7)	doot		3,7 0,3	
. , , , , ,	CUTO		0,0	
REAR LOADING DOOR - DOOR & COMPON Refinish Right Rear Door shell, w/o windo			3,6	
roof	err, recorded		0,0	
-Adjacent (0.4) +Clearcoat (0.6)			0.2	
Refinish Left Rear Door shell, w/o window	/, w/high		3.6	
roof	•			

BUHANT Shook awlulance.

Page 1 of 2

**Estimate** 

11/6/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

THANK YOU FOR LETTING US SERVE YOU

	Hours	Rate	Total
Paint Labor	38.1hrs	\$44.00/hr	\$1,676.40
Paint Supplies	38.1hrs	\$30,00/hr	\$1,143.00 T
Tax	\$1143.00 @	5.5000%	\$62.87
Consul Total		•	2 002 27

**Grand Total** 

\$2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information ere MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERI5910). 2/13 \* Indicates Estimator's Judgment T Indicates Taxed Item

#### **Estimate**

10/4/2013

Vehicle Information

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Owner - Shoals Ambulance

Customer No: 224 Report No: 174 Claim #: Assign No:

Accident Location

2012 Mercedes Benz Sprinter Van	- TOTAL STITUTE OF THE STITUTE OF TH	Accid	ent Location	
Style:	Killen, AL 35645			
Color:	Home Phone: (256)			
Color Code;	Work Phone: (258)	Di.	***	
Production Date: / 0	Fax #: (256) -		#1; <i>-</i>	
License; State; AL		Phone	<del>:</del> #2;   -	
VIN: WO3PETCC ACSG2628	<u>Insured</u> -	<u>Claim</u>	ant -	
Miles In: 0	د			
Miles Out: 0				
Condition: Excellent	Home Phone: (256)	Home	Phone: (256) -	
Estimator: Joey Riley	Work Phone: (256) -	Work 8	Phone: (256)	
Date Assigned: 9/19/2013	Fax #: (256) - Date of Loss: 9/19/2013		(256) -	
Description of Work			f Inspection: 9/19/2013	
GRILLE - GRILLE & COMPONENTS	Part Number	Price	Labor Paint	Other
Refinish Filler panel				
HOOD - HOOD & COMPONENTS Refinish Hood				
+Clearcoat (1.2)			2.9	
FENDER - FENDER & COMPONENTS Refinish Right Fender			1.2	
-Adjacent (0.4) +Clearcoat (0.3)			2.0	
Refinish Left Fender			-0.1	
-Adjacent (0.4) +Clearcoat (0.3)			2.0	
FRONT DOOR - DOOR & COMPONENTS Refinish Right Front Door shell			-0.1	
-Adjacent (0.4) +Clearcoat (0.6)			3.4	
Refinish Left Front Door shelf			0.2 3.4	
-Adjacent (0.4) +Clearcoat (0.6)			3,4 0,2	
SIDE PANEL. PASSENGER SIDE - SIDE P. Refinish Right Front panel	ANEL			
-Adjacent (0.4) +Clearcoat (0.6)			3.5	
Refinish Right Rear panel, 144 wb, w/o	sld door		0,2	
-Adjacent (0.4) +Clearcoat (0.7)			3.7 0.3	
SIDE PANEL. DRIVER SIDE - SIDE PANEL Refinish Left Front panel			·	
-Adjacent (0.4) +Clearcoat (0.6)	•		3. <del>5</del> 0.2	
Refinish Left Rear panel, 144 wb, w/o slo	1 door		3.7	
-Adjacent (0.4) +Clearcoat (0.7)			0.3	
REAR LOADING DOOR - DOOR & COMPORE Refinish Right Rear Door shell, w/o wind roof	NENTS ow, w/high		3.6	
-Adjacent (0.4) +Clearcoat (0.6)			0.0	
Refinish Left Rear Door shell, w/o window roof	v, w/high		0.2 3,6	
-Adjacent (0.4) +Clearcoat (0.6)			0,0	
- 133500 (U.4) FOIdarcoar (U.0)	***		0.2	
	Sub Totals		38.1	

BIRMING HAM ALABAMA AMBULANCE VINTE REPAINTED FOR NEW MARKET

Openetions Manager.

Blake Hargitt

BLAKE HARGETT 256-627-48/6

Federał Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

Estimate

10/4/2013

THANK YOU FOR LETTING US SERVE YOU

	Hours	Rate	Total
Paint Labor	38.1hrs	\$44.00/hr	\$1,676.40
Paint Supplies	38,1hrs	\$30.00/hr	\$1,143.00 T
Tax	\$1143.00 @ 5		\$62.87
Grand Total		\$	2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all items are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERI5910). 2/13
\* Indicates Estimator's Judoment
T Indicates Taxed item

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Page 2 of 2

#### J & K Customs and Collision Federal Tax ID: 45-2315271 Gustomer No: 224 4535 Highway 43 Estimate Report No: 174 Killen, AL 35645 Claim#: Phone #: (256) 412-3300 11/21/2013 Assign No: Accident Location Owner - Shoels Ambulance Vehicle Information 2012 Morcades Ben Style: 69 Dodge Killon, AL 35645 Home Phone: (256) -Color: Work Phone: (256) -Phone #1: -Cotor Code: Fax #: (256) Phone #2: Production Date: 70 License: State: AL Claimant. Insured un woopetysiaszyikta Miles in: D Miles Out: 0 Home Phone: (256) Home Phone: (256) Condition: Excellent Work Phone: (256) Work Phone: (256). Fax # (256) Estimator, Joey Riley Fax #: (256) Date of Inspection: 9/19/2013 Date Assigned: 9/19/2013 Date of Loss: 9/19/2013 Other Paint Price Labor Description of Work Part Number GRILLE - GRILLE & COMPONENTS Refinish Filler panel HOOD - HOOD & COMPONENTS Refinish Hood 1.2 +Clearcoat (1.2) FENDER - FENDER & COMPONENTS Refinish Right Fender -Adjacent (0.4) + Glearcoat (0.3). 2.0 **-0,1** 2.D Remish Left Fender -0.1 -Adjacent (0.4) +Clearcoat (0.3) FRONT DOOR - DOOR & COMPONENTS Refinish Right Front Door shell 3.4 0.2 -Adjacent (0,4) +Oleancoat (0.6) 3.4 Refinish Left Front Ocor shell 0.2 -Adjacent (0.4) + Clearcoat (0.6) SIDE PANEL, PASSENGER SIDE - SIDE PANEL Refinish Right Front panel 3,5 0.2 -Adjacent (0.4) +Clearcoat (0.6) 3.7 Refinish Right Rear panel, 144 wb, w/o sid door Adjacent (0.4) + Clearcoat (0.7) 0.3 SIDE PANEL DRIVER SIDE - SIDE PANEL Refinish Left Front panel BY 3.5 0.2. -Adjacent (0.4) + Glearcoat (0.5) 3.7 Refinish Left Rear panel, 144 wb; w/o sid door 0.3 -Adjacent (0.4) + Clearcost (0.7) REAR LOADING DOOR - DOOR & COMPONENTS 3,6 Refinish Right Rear Door shell, w/o window, w/high 02 -Adjacent (0.4) +Clearcoat (0.0) 3.6 Refinish Left Rear Door shell, w/o window, w/high roof 0,2 -Adjacent (0:4) +Clearcoat (0.6) 38.1 Blub Hagther serager

Page 1 of 2

**Estimate** 

19/21/2013

Federal Tax ID: 45-2315271 4536 Highway 43 Killen, AL 35645 Phone #: (256) 412-3300

Customer No: 224 Report No: 174 Claim # Assign No:

THANK YOU FOR LETTING US SERVE YOU

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Estimate based on MOTOR CRASH ESTIMATING GLADE. Unless otherwise hoted all tiams are derived from the Guide. NAGS Part Numbers and Berichmark Prices are provided by National Auto Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation. Unless abor operation times are not included. Guide used is (ERIS910). 2/13
\* Indicates Estimator's Judgment.
T Indicates. Taxed item

#### J & K Customs and Collision Federal Tax ID: 45-2315271 4536 Highway 43 Customer No: 224 **Estimate** Report No. 174 Killen, AL 35045 Phone #: (256) 412-3300 Claim#: 74-10 11/21/2013 Assign No: Accident Location Vehicle Information Owner - Shoels Ambulance 2012 Mercedes Benz Sprinter Van Style: Killen, AL 35645 Color Home Phone: (256) -Color Code: Work Phone: (250) -Phone #1: -Production Date: //0 Fax #: (256) -Phone #2: License: State: AL Insured -Claimant -VIN WO3PETCCOCS 62 5254 Miles Out: 0 Home Phone: (256) -Home Phone: (256) -Condition: Excellent Work Phone: (258) Work Phone: (256) Estimator: Joey Riley Fax #: (256) Fax # (266) ~ Date Assigned: 9/19/2013 Date of Inspection: 9/19/2013 Date of Loss: 9/19/2018 Description of Work Labor Paint Other Part Number Price GRILLE - GRILLE & COMPONENTS Refinish Filler panel HOOD - HOOD & COMPONENTS Refinish Hood 1.2 +Clearcoat (1.2) FENDER - FENDER & COMPONENTS Retinish Right Fender 2.0 -Adjacent (0.4) +Cleancoat (0.3) -0.1 2.0 Refinish Left Fender -Adjacent (0.4) +Clearcoat (0.3) -0.T FRONT DOOR - DOOR & COMPONENTS Refinish Right Front Door shell 0,2 -Adjacent (0.4) +Clearcost (0.6) Refinish Left Front Door shell -Adjacent (0.4) +Clearcoat (0.6) 0.2 SIDE PANEL. PASSENGER SIDE - SIDE PANEL Refinish Right Front panel 3.5 0.2 -Adjacent (0.4) +Clearcoat (0.6) Refinish Right Rear panel, 144 wb, w/o sid door 3.7 -Adjacent (0.4) +Clearcost (0.7) BY: 0.3 SIDE PANEL, DRIVER SIDE - SIDE PANEL 3.5 Refinish Left Front panel -Adjacent (0.4) +Clearcoat (0.5) 0.23.7 Refinish Left Rear panel, 144 wb, w/o sld door -Adjacent (0.4) +Clearcoat (0.7) 0.3 REAR LOADING DOOR - DOOR & COMPONENTS 3.6 Refinish Right Rear Door shell, w/o window, w/high 0.2 -Adjacent (0.4) +Clearcoat (0.6) 3.6 Refinish Left Rear Door shell, w/o window, w/high -Adjacent (0.4) +Clearcoat (0.6) 38:1 Sub Totals

Jelah Hayst Manager.

**Estimate** 

11/21/2013

Federal Tex ID; 45-2315271 4536 Highway 43 Killen, AL 35545 Phone #: (266) 412-3300

Customer No: 224 Report No: 174 Claim #: Assign No:

THANK YOU FOR LETTING US SERVE YOU

	Ношт	Rate	Total
Paint Labor	38.1hrs	\$44.00/hr	\$1,876.40
Paint Supplies	38.1hrs	\$30.00/hr	\$1,143.00 7
Tex	\$1143.00 @	5,5000%	\$62.87
Grand Total		\$	2,882.27

Estimate based on MOTOR CRASH ESTIMATING GUIDE. Unless otherwise noted all terms are derived from the Guide. NAGS Part Numbers and Benchmark Prices are provided by National Auto-Glass Specifications. Labor operation times listed on the line with the NAGS information are MOTOR suggested labor operation times. NAGS labor operation times are not included. Guide used is (ERIS910). 2/13

\* Indicates Estimator's Judoppen.

T Indicates Taxed Rem.

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Page 2 of 2

# **Exhibit**E

# Max Williams dba Communication Executives 7040 County Road 189 Florence, AL 35633

# Invoice

Date	Invoice #
11/20/2013	746

Bill To			Ship To	
First Med Ambulance c/o Bryan Gibson Knoxville, Tennessee				
··· · · · · · -		T		

P.O. Number	Terms	Rep	Ship	Via	F.O.B.		Project
B. GIBSON K.	Net 30	MKW	11/20/2013				
Quantity	Item Code		Descrip	tion	Price	Each	Amount
	DUAL BAND	UHF/VHF R REMOTE H INSTALLEI PROGRAM 3 YEAR WA THESE RAI SHOALS FI TO SHIPME FOR SERVI	ARRANTY DIO TO BE INS LORENCE ALA ENT TO KNOX	HEAD AND WHF ANTENN S W UHF "FRI STALLED IN TABAMA BASE VILLE TENNE	HE PRIOR	0.00%	20,625,00T 0.00
Thank you for y	our business.				Tot	al	\$20,625.00

Serving Northwest Alabama and Middle Tennessee Since 1987

# **Communication Executives**

7040 County Road 189, Florence Alabama 35633

09/27/2013

**Quote: Priority Ambulance** 

<u>ltem:</u>		Unit Price		Total Price
Item: 1	Vertex VX-2200 VHF 50 watt mobile radio	350.00 x	9	3150.00
Item: 2	MLS 100 12 watt External speaker	56.00 x	9	504.00
Item: 3	In-console radio mount for VX-2200	25.00 x	9	225.00
Item: 4	Advance Tech IDEN mobile kit with cradle	299.00 x	9	2691.00
Item: 5	Advance Tech Microphone for mobile kit	80.00 x	9	720.00
Item: 6	800-860mhz IDEN power amp for Linc	199.00 x	9	1791.00
Item: 7	Southern Linc 800mhz antenna 3bd gain	27.00 x	9	243.00
Item: 8	VHF ¼ wave antenna	15.00 x	9	135.00
Item: 9	NMO cable assembly 17' for VHF Radio	15.00 x	9	135.00
Item: 10	NMO cable assembly 30' for 800nhz Linc radio	18.00 x	9	162.00
Item: 11	Installation of VHF radio with speaker/ant	50.00 x	9	450.00
Item: 12	Installation of Advance Tech IDEN Kit and Amp	75.00 x	9	675.00
Item: 13	Programming of radio's VHF Radios "FREE"	00.00 x	9	00.00
		Total:	\$:	10,881.00

Contact: Max Williams PH: 256-740-9141

Ship To

# MIDSOUTH = SOLUTIONS

# Invoice

P O Box 601 Ellendale, TN 38029

Bill To

Date	Invoice #
4/24/2013	48945

Shoals Am	bulance						
P.O. Number	Terms	Rep	Ship	Via		F.O.B.	Project
	Net 30	DDP	4/24/2013				
Quantity	Item Code		Descriptio	n		Price Each	Amount
	7 UNIFORM 7 UNIFORM 7 UNIFORM 7 UNIFORM 1 Shipping 100	THIS INVOIC	Handling ENT WILL BE SEN		∕B <b>Y</b>	221.95 189.95 53.93 37.73 40.00 61.28 0.00	1,553.65T 1,329.65T 377.51T 264.11T 280.00T 61.28T 0.00T
Thank you for you	ur business.	L			Tot	al	\$3,866.20
					Payı	ments/Credits	-\$3,866.20
					Bala	nce Due	\$0.00

Phone # 901-373-8597 \$0.00

# MIDSOUTH = SOLUTIONS

# Invoice

P O Box 601 Ellendale, TN 38029

Date	Invoice #
12/4/2013	55825

	Bill To			Ship To					
	First Med EM	S							
P.	O. Number	Terms	Rep	Ship	Via		F.O.B.	Project	
		Net 30	DDP	12/4/2013					
	Quantity	Item Code		Description	1		Price Each	Amount	
	6 6 6 6	UNIFORM UNIFORM UNIFORM	Airway Kits- Si Narkit- Shoals Extra Fills- Sho NO STATEME THIS INVOICE	g- Shoals Logo hoals pals ENT WILL BE SEN		ΥBΥ	221.95 189.95 53.93 37.73 40.00 0.00	1,331.70T 1,139.70T 323.58T 226.38T 240.00T 0.00T	
Than	ık you for your b	usiness.					ments/Credits	\$3,261.36 \$0.00	
					i	Bala	nce Due	\$3.261.36	

Phone #	
901-373-8597	

\$3,261.36

# Exhibit F



# Dennis Rowe

Director of Operations

Knoxville, Tennessee P: 865-210-6393

E: Dennis.Rowe@firstmedems.com www.firstmedems.com



379 N. Front St Wilmington, NC 28401

> P: 910-352-8506 F: 910-401-1921 C: 910-123-4567

E: Sabrena@priorityambulance.com www.priorityambulance.com







Eric Messer Director of Marketing

4199 Prince Street Bessemer, AL 35022 205-937-3238

E. eric.messer@irstmedems.com www.firstmed.com

Jim Wells Healthcare Account Executive 4199 Prince Street Bessemer, AL 35022 205-572-8625

E: jim.wells@firstmedems.com www.firstmed.com Nick Diliberto Vice President 4199 Prince Street Bessemer, AL 35022 205-718-5023

SHOALS

E: nick.diliberto@firstmedems.com www.firstmed.com

# Exhibit



# STATE OF TENNESSEE Tre Hargett, Secretary of State

Division of Business Services William R. Snodgrass Tower 312 Rosa L. Parks AVE, 6th FL Nashville, TN 37243-1102

# **Filing Information**

Name: Shoals Ambulance, Inc.

General Information

SOS Control #:

737159

Formation Locale: ALABAMA

Fiscal Year Close 12

Filing Type:

Corporation For-Profit - Foreign

Date Formed:

02/06/2012

Filing Date: Status:

11/06/2013 12:05 PM

Active

**Duration Term:** 

Perpetual

Registered Agent Address C T CORPORATION SYSTEM

STE 2021 800 S GAY ST

KNOXVILLE, TN 37929-9710

**Principal Address** 

310 E DR HICKS BLVD FLORENCE, AL 35630-5770

The following document(s) was/were filed in this office on the date(s) indicated below:

Date Filed	Filing Description	<u>Im</u>	nage #							
12/10/2013	Assumed Name Cancellation 7262-1800									
Name S	tatus Changed From: Active (FirstMed EMS) To: Inactive - Name Cancelled (Fi	rstMed EMS)								
11/25/2013	Assumed Name	72	258-2143							
New As	sumed Name Changed From: No Value To: Priority Ambulance									
11/06/2013	Initial Filing	72	255-0985							
11/06/2013	Assumed Name	72	255-0988							
New As	sumed Name Changed From: No Value To: FirstMed EMS									
	umed Names (if any)	Date	Expires							
Priority Amb	ority Ambulance 11/26/2013 11/25/									

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# Tennessee Secretary of State

Tre Hargett

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Business Services Online > Find and Update a Business Record > Business Entity Detail

# **Business Entity Detail**

Available Entity **Actions** 



File Annual Report



Entity details cannot be edited. This detail reflects the current state of the filing in the system.

Return to the Business Information Search.

#### 000737159: For-profit Corporation - Foreign

Name: Shoals Ambulance, Inc.

Foreign Name:

Status: Inactive - Revoked (Administrative)

Formed in: ALABAMA Fiscal Year Close: December

Term of Duration: Perpetual Principal Office: 310 E DR HICKS BLVD

FLORENCE, AL 35630-5770 USA

AR Exempt: No

Shares of Stock:

Printer Friendly Version

Initial Filing Date: 11/06/2013 Delayed Effective Date:

AR Due Date: 04/01/2014 Inactive Date: 08/09/2014

7255-0985

Obligated Member Entity: No

Assumed Names

**Initial Filing** 

Registered Agent

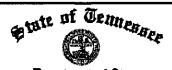
Туре	Date	Image#	Detail
Dissolution/Revocation - Administrative	08/09/2014	A0261-3070	م Detail
Filing Status Changed From: Active To: Inactive - Revoked (Admin Inactive Date Changed From: No Value To: 08/09/2014	istrative)		
Notice of Determination	06/03/2014	A0249-2148	
Assumed Name Cancellation	01/17/2014	7272-1916	Detail 🛆
Name Status Changed From: Active (Priority Ambulance) To: Inac	tive - Name Cancel	led (Priority Ambula	ince)
Assumed Name Cancellation	12/10/2013	7262-1800	Detail A
Name Status Changed From: Active (FirstMed EMS) To: Inactive -	Name Cancelled (F	irstMed EMS)	
Assumed Name	11/25/2013	7258-2143	Detail 🛆
New Assumed Name Changed From: No Value To: Priority Ambulan	nce		
Assumed Name	11/06/2013	7255-0988	Detail 🛆
New Assumed Name Changed From: No Value To: FirstMed EMS			<del></del>

Business Services Division 312 Rosa L. Parks Avenue, Snodgrass Tower, 6th Floor Nashville, TN 37243 615-741-2286

11/06/2013

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Repartment of State
Corporate Filings
312 Rosa L. Parks Avc.
6th Floor, William R. Snodgrass Tower
Nashville, TN 37243

#### APPLICATION FOR REGISTRATION OF ASSUMED CORPORATE

NAME

For Office Use Only

Pursuant to the provisions of Section the Tennessee Nonprofit Corporation A	n 48-14-101(d) of the Tennessee Business Corporation Ac Act, the undersigned corporation hereby submits this a	t or Section 48-54-101(d) of pplication:
1. The true name of the corporation is	Shoals Ambulance, Inc.	
2. The state or country of incorporation	on is Alabama	•
3. The corporation intends to transact	t business in Tennessee under an assumed corporate	name.
4. The assumed corporate name the c FirstMed EMS	corporation proposes to use is	<del></del>
[NOTE: The assumed corporate nam Corporation Act or Section 48-54-10]	ne must meet the requirements of Section 48-14-101 of the Tennessee Nonprofit Corporation Act.]	of the Tennessee Business
	Shoals Ambulance, Inc.	
Signature Date	Name of Corporation	
President		
Signer's Capacity	Signature	-
	Bryan Gibson	
	Name (typed or printed)	
SS-4402 (Rev. 4/01)	Filing Fee: \$20	RDA1720

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Business Services Division
Tre Hargett, Secretary of State
State of Tennessee
312 Rosa L. Paris AVE, 6th El.
Nashville, TN 37243-1102
(615) 741-2286

f State

For Office Use Only

1789	Filing Fee: \$600,00		
To the Secretary of the State of Ten Pursuant to the provisions of Section T.C hereby applies for a certificate of authori	.A. §48-25-103 of the Tennessee Bu	isiness Corporation of Tennessee, and fo	Act, the undersigned corporation or that purpose sets forth:
1. The name of the corporation is:	Shoals Ambulance, Inc d/b/a First	Med EMS	
If different, the name under which			FirstMed EMS
NOTE: The Secretary of State of the State does not comply with the requirements of authority under a different corporate name T.C.A. §48-14-101(d) with an additional \$20	Section T.C.A. §48-14-101 of the Tenner a, an application for registration of an a	sace Business Corpor	ration Act. If obtaining a certificate of
2. The state or country under whos	e law it is incorporated is: Alab	ama	
and the date of its incorporation	is: 2 / 6 / 12 Month Day Year	ı	
and the period of duration, if oth			
and, if prior to qualifying, the da	te it commenced doing busines	s in Tennessee is	Month Day Year
NOTE: Additional filing face and proof of in Tennessee prior to the approval of this	f tax clearance confirming good standin e application. See T.C.A. §48-25-103(c)	g may apply if the cor and T.C.A. §48-65-103(	poration commenced doing business (c).
3. This company has the additional	designation of: FirstMed EMS C	Company	
4. The name and complete address Name: _C T Corporation System		ce located in the	state of Tennessee is:
Address: 800 S. Gay Street, Suite 20	021		
City: Knoxville	State: TN Zip Code: 37929	County:	Knox
5. Fiscal Year Close Month: Decemb	ner		
6. If the document is not to be effect			ed effective date and time is:
(Not to exceed 90 days) Effective Date:	Month Day Year Time:		
7. The corporation is for profit.			
8. The complete address of its prin Address: 310 E. Dr. Hicks	cipal executive office is:	-	
City: Florence	State: AL	Zip C	ode: 35633
*Note: Pursuant to T.C.A. §10-7	-503 all information on this forn	is public record	

Submitter Information: Name: Conrad Pitts Phone #: (256) 718-3600

SS-4431 (Rev. 1/13) TN021 - 01/25/2013 Wolters Milwor Online RDA 1678

	APF			R CERTIFI	A Carlotte of the Control	AUTHORITY Page 2 of 2 (ss. 4431)			
	AGRICULTURE PARTIES AGRICU	Business Services Division Tre Hargett, Secretary of State State of Tennessee 312 Ross L. Parks AVP, 6th Fl. Nashville, TN 37243-1102 (615) 741-2286 Filing Fee: \$600.00							
The	name of the co	rporatio	n is: Shoals Amb	oulance, Inc. d/b/a F	FirstMed EMS				
			dress of the ent	ity (if different fron	n the principal o	office) is:			
	Address: <u>310 E. I</u> City: <u>Florence</u>	r. Hicks		State: AL	Zip Cod	e: <u>35633</u>			
10.	List the name ar	nd comp	lete address of	each of its current	officers:				
	Title	Name		Business Address		City, State, Zip			
	President	Br	yan Gibson	310 B. Dr	. Hicks	Florence, AL 35633			
11.	List the name ar	ıd comp	lete address of	each of its current	board of direct	ors:			
	Name		Business Addre	268	City, State, Zip				
	Bryan Gibson	-	310 E	, Dr. Hicks	Florence	AL 35633			
12	Denfinanianai Ca				of EDvolonvious Co	moretian" in entered in cention 3.1			
12.	12. Professional Corporation: (required if the additional designation of "Professional Corporation" is entered in section 3.)  Licensed Profession:								
	*Note: Pursuant	to T.C.A	. §10-7-503 all ir	nformation on this	form is public r	ecord.			
Sign	ature Date			Signature					
Pres	ident			Bryan Gibson					
Sign	er's Capacity			Name (printed or	Name (printed or typed)				

RDA 1678

SS-4431 (Rev. 01/13)

Signer's Capacity



# STATE OF TENNESSEE Tre Hargett, Secretary of State

Division of Business Services William R. Snodgrass Tower 312 Rosa L. Parks AVE, 6th FL Nashville, TN 37243-1102

Shoals Ambulance, Inc. 310 E DR HICKS BLVD FLORENCE, AL 35630-5770

November 6, 2013

### Filing Acknowledgment

Please review the filing information below and notify our office immediately of any discrepancies.

Control #: 737159 Status: Active Filing Type: Corporation For-Profit - Foreign

**Document Receipt** 

Receipt #: 1203351

Filing Fee:

\$20.00

Payment-Account - SHOALS AMBULANCE, INC, MUSCLE SHOALS, AL

\$20.00

Amendment Type: Assumed Name

Filed Date:

11/06/2013 12:05 PM

Image #: 7255-0988

This will acknowledge the filing of the attached assumed name with an effective date as indicated above. When corresponding with this office or submitting documents for filing, please refer to the control number given above. The name registration is effective for five years from the date the original registration was filed with the Secretary of State.

Processed By: Susan Anderson

Tre Hargett Secretary of State

Field Name

Changed From

Changed To

New Assumed Name

No Value

FirstMed EMS



Corporate Filings

312 Rosa L. Parks Avc. 6th Floor, William R. Snodgrass Tower Nashville, TN 37243 APPLICATION FOR REGISTRATION OF ASSUMED CORPORATE NAME



 $2.6^{\circ}$ 

Pursuant to the provisions of Section 48-14-101(d) of the Tennessee Business Corporation Act or Section 48-54-101(d) of the Tennessee Nonprofit Corporation Act, the undersigned corporation hereby submits this application:

- 1. The true name of the corporation is Shoals Ambulance, Inc.
- 2. The state or country of incorporation is Alabama
- 3. The corporation intends to transact business in Tennessee under an assumed corporate name.
- The assumed corporate name the corporation proposes to use is FirstMed EMS

[NOTE: The assumed corporate name must meet the requirements of Section 48-14-101 of the Tennessee Business Corporation Act or Section 48-54-101 of the Tennessee Nonprofit Corporation Act.]

10-31-13	Shoals Ambulance, Inc.
Signature Date	Name of Corporation
President	
Signer's Capacity	Signature
	Bryan Gibson
	Name (typed or printed)
	· •

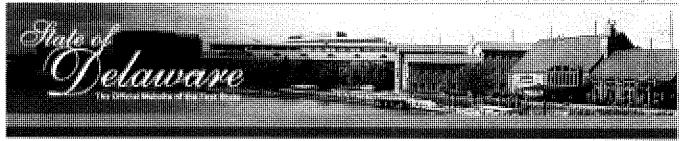
SS-4402 (Rev. 4/01)

Filing Fee: \$20

RDA1720

1 - 7

# Exhibit H



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#### **Entity Details**

# THIS IS NOT A STATEMENT OF GOOD STANDING

File Number:	5443570	Incorporation Date / Formation Date:	<b>12/05/2013</b> (mm/dd/yyyy)
Entity Name:	PRIORITY AM	BULANCE, LLC	
Entity Kind:	LIMITED LIABILITY COMPANY (LLC)	Entity Type:	GENERAL
Residency	DOMESTIC	State:	DE

#### REGISTERED AGENT INFORMATION

Name:	THE CORPOR	ATION TRUST COI	MPANY
Address:	CORPORATIO	N TRUST CENTER	1209 ORANGE ST
City:	WILMINGTON	County:	NEW CASTLE
State:		Postal Code:	
Phone:	(302)658-7581		

Additional Information is available for a fee. You can retrieve Status for a fee of \$10.00 or more detailed information including current franchise tax assessment, current filing history and more for a fee of \$20.00.

Would you like Status Status, Tax & History Information Submit

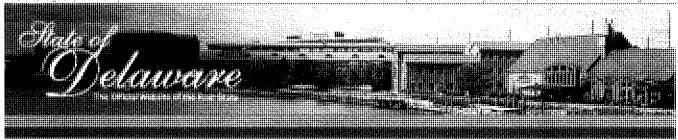
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--

#### **Entity Details**

#### THIS IS NOT A STATEMENT OF GOOD STANDING

File Number:	5443566	Incorporation Date / Formation Date:	<b>12/05/2013</b> (mm/dd/yyyy)
Entity Name:	PRIORITY AMI	BULANCE INTERM	MEDIATE HOLDINGS, LLC
Entity Kind:	LIMITED LIABILITY COMPANY (LLC)	Entity Type:	GENERAL
Residency:	DOMESTIC	State:	DE

#### REGISTERED AGENT INFORMATION

Name:	THE CORPORATION TRUST COMPANY			
Address:	CORPORATIO	N TRUST CENTER	R 1209 ORANGE ST	
City!	WILMINGTON	County:	NEW CASTLE	
State:		Postal Code:	19801	
Phone:	(302)658-7581			

Additional Information is available for a fee. You can retrieve Status for a fee of \$10.00 or more detailed information including current franchise tax assessment, current filing history and more for a fee of \$20,00.

Would you like Status Status, Tax & History Information Submit

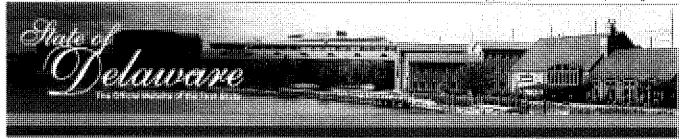
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#### **Entity Details**

#### THIS IS NOT A STATEMENT OF GOOD STANDING

File Number:	5443563	Incorporation Date / Formation Date:	
Entity Name:	PRIORITY AM	BULANCE HOLDIN	NGS, LLC
Entity Kind:	LIMITED LIABILITY COMPANY (LLC)	Entity Type:	GENERAL
Residency:	DOMESTIC	State:	DE

### REGISTERED AGENT INFORMATION

Name:	THE CORPOR	ATION TRUST CO	MPANY
Address:	CORPORATIO	N TRUST CENTER	1209 ORANGE ST
City:	WILMINGTON	County:	NEW CASTLE
State:	DE	Postal Code;	19801
Phone:			

Additional Information is available for a fee. You can retrieve Status for a fee of \$10.00 or more detailed information including current franchise tax assessment, current filing history and more for a fee of \$20.00.

Would you like Status Status, Tax & History Information Submit

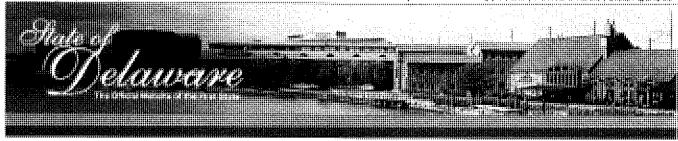
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#### **Entity Details**

#### THIS IS NOT A STATEMENT OF GOOD STANDING

File Number:	5443560	Incorporation Date / Formation Date:	<b>12/05/2013</b> (mm/dd/yyyy)
Entity Name:	PRIORITY AMBU	ILANCE BLOCKE	R CORP.
Entity Kind:	CORPORATION	Entity Type:	GENERAL
Residency:	DOMESTIC	State:	DE

#### REGISTERED AGENT INFORMATION

Name:	THE CORPORATION TRUST COMPANY			
Address:	CORPORATION	TRUST CENTER 1	209 ORANGE ST	
City	WILMINGTON	County:	NEW CASTLE	
State:	DE	Postal Code:	19801	
Phone:	(302)658-7581			

Additional Information is available for a fee. You can retrieve Status for a fee of \$10.00 or more detailed information including current franchise tax assessment, current filing history and more for a fee of \$20.00.

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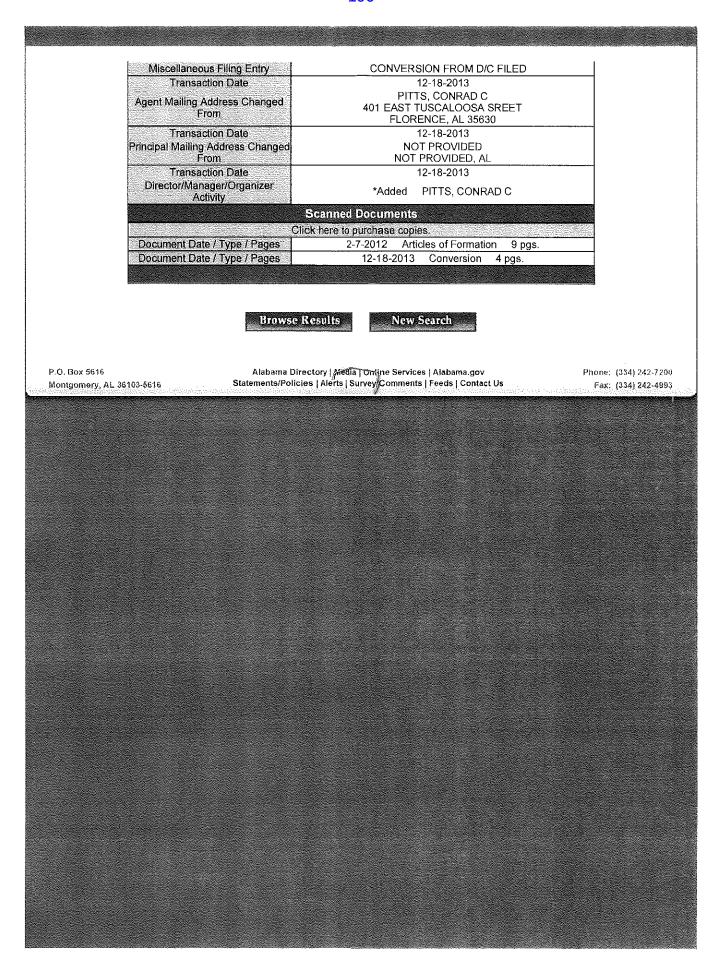
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## **Business Entity Details**

a salah salah salah salah salah s	HOALS AMBULANCE, LLC				
Entity ID Number	027 - 593				
Entity Type	Domestic Limited Liability Company				
Principal Address	201 AVALON AVENUE				
	MUSCLE SHOALS, AL 35661				
Principal Mailing Address	201 AVALON AVENUE MUSCLE SHOALS, AL 35661				
Status	Exists				
Place of Formation	Lauderdale County				
Formation Date	2-6-2012				
Registered Agent Name	CT CORPORATION SYSTEM				
Registered Office Street Address	2 NORTH JACKSON STREET SUITE 605 MONTGOMERY, AL 36104				
Registered Office Mailing Address	2 NORTH JACKSON STREET SUITE 605 MONTGOMERY, AL 36104				
Nature of Business	TO OWN,OPERATE,MANAGE,AND GENERALLY TO CONDUCT ANY BUSINESS				
Capital Authorized					
Capital Paid In					
	Managers				
Manager Name	GIBSON, BRYAN				
Manager Street Address	7610 E.SOARING EAGLE WAY SCOTTSDALE, AZ 85266				
Manager Mailing Address	7610 E.SOARING EAGLE WAY SCOTTSDALE, AZ 85266				
	able attended Att Att Satur and Att Satur an				
	Organizers				
Organizer Name	PITTS, CONRAD C 7610 E SOARING EAGLE WAY				
Organizer Street Address	SCOTTSDALE, AZ 85266				
Organizer Mailing Address	7610 E SOARING EAGLE WAY SCOTTSDALE, AZ 85266				
	Annual Reports				
Annual Report information is fi	led and maintained by the Alabama Department of Revenue.				
If you have questions about any of these filings, please contact Revenue's Business Privilege Tax					
	ador alabama.gov. The Secretary of State's Office cannot answer				
	about or make changes to these reports. 2013				
Report Year					
	Transactions				
Transaction Date	12-18-2013				
Legal Name Changed From	SHOALS AMBULANCE,INC.				
Transaction Date	12-18-2013 PITTS, CONRAD C				
Registered Agent Changed From	401 EAST TUSCALOOSA SREET				
	FLORENCE, AL 35630				
Transaction Date	12-18-2013				
Principal Office Changed From	NOT PROVIDED NOT PROVIDED, AL				
Transaction Date	12-18-2013				
Member/Shr Activity	*Removed PiTTS, CONRAD C				
Transaction Date	12-18-2013				
Miscellaneous Filing Entry	Conversion Effective 12-18-2013				
Transaction Date	12-18-2013				



# **Exhibit**

J

LLC (DE)

# Exhibit K

#### **EXECUTIVE AGREEMENT**

This Executive Agreement (this "Agreement") is made as of July 29, 2013 (the "Effective Date") by and between Eastern Shore Acquisition Corporation, a Delaware corporation (the "Company"), and Bryan Gibson, a resident of the State of Arizona ("Executive"). Capitalized terms used and not otherwise defined in the body of this Agreement have the meanings assigned to such terms in Section 8.

#### RECITALS

- A. The Company desires to employ Executive as an employee of the Company, and Executive desires to enter into this Agreement with the Company, subject to the terms and conditions set forth in this Agreement.
- B. During Executive's employment with the Company Executive will have access to the Company's and its Affiliates' confidential, proprietary, and trade secret information. It is desirable and in the best interests of the Company to protect the confidential, proprietary, and trade secret information of the Company and its Affiliates, to prevent unfair competition by employees and former employees of the Company following separation of their employment with the Company and to secure cooperation from employees and former employees with respect to matters related to their employment with the Company.

#### **AGREEMENTS**

NOW, THEREFORE, in consideration of the mutual representations, warranties, covenants and agreements contained in this Agreement, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties to this Agreement agree as follows:

1. Term of Employment. The Company will employ Executive, and Executive will serve the Company, for a continuous term beginning on the Effective Date and ending on the fifth anniversary of the Effective Date (the "Initial Term"). The Initial Term will be extended automatically for additional one-year periods (each a "Renewal Term"), on the same terms and conditions as set forth in this Agreement (as modified from time to time by the parties), beginning on the fifth anniversary of the Effective Date unless either party gives the other party written notice of such party's decision not to renew the term of this Agreement at least 60 days prior to the end of the Initial Term or any Renewal Term. Notwithstanding the foregoing, Executive's employment under this Agreement may terminate earlier pursuant to, and with the effect set forth in, Section 6. The period of time between the Effective Date and the termination of Executive's employment hereunder will be referred to herein as the "Term."

#### 2. Position, Duties, and Responsibilities.

- (a) <u>Position and Duties</u>. During the Term, the Company will employ Executive, and Executive will serve the Company, as the Company's Chief Executive Officer reporting directly to the Company's Board of Directors (the "<u>Board</u>"). Executive will perform the duties and responsibilities commensurate with such positions and as may be lawfully assigned to him from time to time by the Board, which may include serving as the Chief Executive Officer of any of the Company's Affiliates or as a member of the Board or any board of directors or board of managers of any of the Company's Affiliates.
- (b) Standard of Performance. Executive will be employed on a full-time basis and will devote his full business time and attention to the business and affairs of the Company and its Affiliates. Executive will perform his duties under this Agreement primarily from the Scottsdale, Arizona metropolitan area, except that Executive agrees that he will travel as reasonably required to perform his

obligations hereunder, including, if the Company's principal executive offices remain in Wilmington, North Carolina for such time, for a temporary assignment of less than one year to Wilmington, North Carolina. Executive will serve the Company and its Affiliates, faithfully and to the best of his ability in a diligent, trustworthy, businesslike, and efficient manner and will comply with all of the Company's policies, practices, and procedures in effect from time to time ("Policies") as in effect from time to time for the conduct of its employees. Executive will use his best efforts to promote the interests, prospects, condition (financial and otherwise) and welfare of the Company and its Affiliates. Without limiting the generality of the foregoing, during the Term Executive will not, without the prior written approval of the Board, render services of a business, professional or commercial nature for compensation or otherwise to any Person other than the Company and its Affiliates; provided, however, that Executive may (i) serve on association and corporate boards of charitable organizations, (ii) serve as a director or officer of Shoals Ambulance, Inc. ("Shoals"), or (iii) serve as a director or officer of an entity (other than an Affiliate of the Company) located in Arizona that is an ambulance service provider specializing in non-emergency and emergency inter facility transport (an "Arizona Entity"), so long as, in the case of each of clause (i), (ii), or (iii), such service does not, individually or in the aggregate, materially detract from the performance of his duties to Company and its Affiliates or conflict with his obligations under this Agreement.

- 3. <u>Compensation and Benefits</u>. During the Term, as full compensation for the services to be rendered to or on behalf of the Company and the other obligations undertaken by will pay and provide to Executive the following compensation and benefits:
- (a) <u>Base Salary.</u> During the Term, the Company will pay to Executive, in accordance with the Company's payroll Policies, an annual base salary (the "<u>Annual Base Salary</u>") at an annual rate (i) from the Effective Date through December 31, 2014, of \$350,000; and (ii) from January 1, 2015 through the remainder of the Term, proposed by Executive in the Company's annual budget and approved by the Board. The Annual Base Salary shall not be reduced during the Term.
- (b) Performance Bonus. Executive will be eligible to earn an annual bonus (each a "Bonus") in an amount (i) for 2013 and 2014, equal to up to 100% percent (100%) of his Annual Base Salary for such calendar year (pro-rated for 2013 based on the number of days from the Effective Date through December 31, 2013) and (ii) for each year thereafter remaining during the Term, proposed by Executive in the Company's annual budget and approved by the Board. Each Bonus will be based on Company financial and performance targets for each calendar year ended during the Term as determined by the Board. The percentage of the performance targets achieved, and any Bonus earned by Executive, for a calendar year will be determined by the Board, in good faith in the case of objective criteria and in its sole discretion in the case of subjective criteria, within 15 business days after the final audit report relating to the financial statements of the Company is issued for the applicable calendar year. Any Bonus earned by Executive will be paid in the calendar year following the year for which it was earned as soon as reasonably practicable after determined and otherwise in accordance with the Policies. Other than as set forth in Section 6(d) or (e), in order to be eligible to receive any Bonus, Executive must be employed by the Company or one of its Affiliates through the date such Bonus is paid.

# (c) Restricted Units.

(i) <u>Time-Vesting Restricted Units</u>. As soon as practicable following the Effective Date, Ambulance Holdings LLC, a Delaware limited liability company and the direct parent of the Company ("<u>Holdings</u>"), will grant Executive 33,696 Class D Units (as defined in the Operating Agreement), which will vest and become exercisable (A) over a period of four years (with one-quarter of such shares vesting on the first anniversary of the Effective Date and the remainder vesting ratably over the 12 fiscal quarters thereafter), or (B) immediately upon a Change of Control; provided that, in the case of either clause (A) or (B), Executive is still performing services for the Company immediately prior to

such time ("Time Units").

- (ii) <u>Performance-Vesting Restricted Units</u>. As soon as practicable following the Effective Date, Holdings will grant Executive 14,442 Class D Units, which will vest and become exercisable (as illustrated in <u>Schedule 3(c)(ii)</u> attached hereto) immediately prior to the consummation of any Change of Control as follows:
- (A) with respect to 4,814 Class D Units, if EEF actually receives (or will receive upon the consummation of a Change of Control) Proceeds that constitute, or if EEF has otherwise achieved, a Return on Investment equal to 100% of Total Invested Capital ("1x Performance Units");
- (B) with respect to 4,814 Class D Units, if EEF actually receives (or will receive upon the consummation of a Change of Control) Proceeds that constitute, or if EEF has otherwise achieved, a Return on Investment equal to 200% of Total Invested Capital ("2x Performance Units");
- (C) with respect to 4,814 Class D Units, if EEF actually receives (or will receive upon the consummation of a Change of Control) Proceeds that constitute, or if EEF has otherwise achieved, a Return on Investment equal to 300% of Total Invested Capital ("3x Performance Units," and together with the Time Units, the 1x Performance Units, and the 2x Performance Units, the "Restricted Units");

<u>provided</u> that, in the case of clause (A), (B), or (C), Executive is still performing services for the Company immediately prior to such time.

#### (iii) Anti-Dilution Restricted Units.

- (A) In the event of a subsequent dilutive equity issuance by Holdings as a result of any additional investment by EEF (up to an aggregate investment by EEF of \$10,000,000) during the Term, and as soon as practicable after the occurrence of such dilutive event, Holdings will grant Executive Restricted Units (in accordance with Section 3(c)(iii)(C)) as shall be necessary for Executive to maintain his overall percentage ownership in Holdings after such subsequent dilutive equity issuance to EEF (to illustrate how this anti-dilution mechanism is intended to work, a sample calculation is set forth on Schedule 3(c)(iii)(A) attached hereto).
- (B) In the event of a subsequent dilutive equity issuance by Holdings of Class D Units (up to an aggregate of 42,266 Class D Units (the "Unit Pool") during the Term, and as soon as practicable after the occurrence of such dilutive event, Holdings will grant Executive Restricted Units (in accordance with Section 3(c)(iii)(C)) as shall be necessary for Executive to maintain his overall percentage ownership in Holdings after such subsequent dilutive equity issuance.
- (C) Any Restricted Units granted pursuant to Section 3(c)(iii)(A) or (B) shall be allocated such that the Time Units, 1x Performance Units, 2x Performance Units, and 3x Performance Units constitute, respectively, 70.0%, 10.0%, 10.0%, and 10.0% of such Restricted Units, rounded to the nearest integer. In the event that an equity issuance that would result in the grant of Restricted Units pursuant to Section 3(c)(iii)(A) would also result in the grant of Restricted Units pursuant to Section 3(c)(iii)(B), only a number of Restricted Units equal to the greater of (1) the number of Restricted Units that would otherwise be granted pursuant to Section 3(c)(iii)(A) and (2) the number of Restricted Units that would otherwise be granted pursuant to Section 3(c)(iii)(B) shall be granted.

- (iv) Restricted Unit Terms. The specific terms and conditions (including the vesting schedules described above and the applicability of preemptive rights pursuant to Section 3.3(b) of the Operating Agreement) of the Restricted Units to be granted pursuant to Sections 3(c)(i), (ii), and (if any) (iii) will be as set forth in a restricted unit grant notice and a restricted unit agreement (collectively, the "Restricted Unit Grant Documents") for such grant to be mutually agreed and executed by Holdings and Executive. If the Restricted Unit Grant Documents for the Restricted Units to be granted pursuant to Sections 3(c)(i) and (ii) are not mutually agreed and executed, and such Restricted Units are not granted, on or prior to September 30, 2013, then, until such time following September 30, 2013 that such Restricted Unit Grant Documents are mutually agreed and executed, and such Units are granted, Executive may resign from his employment with the Company and shall not be subject to the restrictions set forth in Section 5(b).
- (v) <u>Certain Representations</u>. The Company represents, warrants, and covenants to Executive that (i) other than a single class of convertible preferred Units, upon the date of the grants made pursuant to <u>Sections 3(c)(i)</u> and (ii), Holdings will not have any ownership interests senior in rights or priority to the Class D Units; (ii) the amount of Restricted Units to be granted pursuant to <u>Section 3(c)(i)</u> and <u>Sections 3(c)(ii)(A)</u>, (B), and (C) will equal, respectively, 7%, 1%, 1%, and 1% of Holdings's fully-diluted ownership interests as of the date of such grant; and (iii) the Unit Pool equals 8% of Holdings's fully-diluted ownership interests after giving effect to the grants contemplated in <u>Sections 3(c)(i)</u> and (ii).
- (d) Executive Benefits. During the Term, Executive will be entitled to participate in the Company's employee benefit plans and programs (now existing or later established by the Company) for which salaried employees of the Company generally are eligible, subject to satisfying the applicable eligibility requirements and except to the extent such plans or programs are duplicative of the benefits otherwise provided hereunder ("Additional Benefits"). The Additional Benefits will in all respects be paid or provided in accordance with the then-existing plans, policies, programs or arrangements establishing or governing such Additional Benefits. The Company reserves the right to add, terminate or amend any existing plans, policies, programs or arrangements. If Executive (on his behalf and on behalf of his dependents) elects not to participate in the Company's health insurance plan, the Company will reimburse Executive for any out-of-pocket expenses incurred by Executive with respect to health insurance coverage for Executive and his dependents (up to \$500 per month). Such reimbursement shall be subject to the Policies for expense pre-approval, verification, documentation, and reimbursement.
- (e) <u>Vacation</u>. Executive will receive four weeks of paid vacation per calendar year (pro-rated for partial years) and such paid holidays provided to employees of the Company, in accordance with the Policies. Vacation may not be taken in more than two week increments and may not be carried forward to any subsequent year if not taken during the year in which it is earned.
- (f) <u>Business Expenses</u>. The Company will reimburse Executive for his reasonable and necessary out-of-pocket business, entertainment, and travel expenses incurred by Executive in the performance of his duties and responsibilities hereunder. Such reimbursement shall be subject to the Policies for expense pre-approval, verification, documentation, and reimbursement; <u>provided</u>, <u>however</u>, that, upon Executive's request, the Company shall reimburse Executive for first class airfare (to the extent such expense is otherwise reimbursable pursuant to this <u>Section 3(f)</u>).
- shall reimburse Executive for up to a maximum of \$12,500 in legal fees and expenses incurred by Executive on or before the date hereof in connection with the negotiation and preparation hereof. Such reimbursement shall be subject to Policies for expense verification, documentation, and reimbursement.

# 4. Development of Inventions, Improvements or Know-How.

- (a) <u>Disclosure Obligation</u>. Executive and his heirs, assigns, and representatives will disclose fully and promptly to the Company any and all Work Product.
- Assignment. Executive will keep full and complete written records (the "Records"), in the manner prescribed by the Company, of all Work Product. The Records are the sole and exclusive property of the Company, and Executive will surrender them upon the termination of employment or upon the Company's request. All Work Product that is a work of authorship is deemed a "work made for hire" in accordance with the U.S. Copyright Act, and Executive agrees that the Company will be the sole owner of all Work Product and all underlying rights therein without any further obligations to Executive. If the Work Product, or any portion thereof, is deemed not to be work made for hire, Executive hereby irrevocably conveys, transfers, and assigns to the Company, all right, title and interest in and to such Work Product including the right to receive all past, present and future proceeds and damages therefrom. In addition, Executive hereby unconditionally waives any so-called "moral rights" and any other non-assignable rights with respect to such Work Product, including any and all currently existing and future monetary rights in and to the Work Product and all other rights that may issue thereon, including any rights that would otherwise accrue to Executive's benefit by virtue of Executive being an employee of or other service provider to the Company. Executive will, at any time during and subsequent to the Term, make such applications, sign such papers, take all rightful oaths, and perform all acts as may be requested from time to time by the Company with respect to the Work Product. Executive will also execute assignments to the Company (or its designee) of the applications, and give the Company and its attorneys all reasonable assistance (including the giving of testimony) to obtain, protect, enforce, or defend the Work Product for the Company's benefit, all without additional compensation to Executive from the Company, but entirely at the Company's expense. Executive appoints the Company as his agent and grants the Company a power of attorney for the limited purpose of executing all such documents. Notwithstanding the foregoing, the Company acknowledges that Executive has deep experience in the industry of the Company and Executive's general knowledge and understanding of the Company's industry cannot be separated from the Company's business and Confidential Information, and the Company agrees that, without limiting Executive's obligations under this Agreement, this Agreement shall not restrict Executive's use of such overall general knowledge and understanding of such industry.
- (c) <u>Disclosure</u>. During and after the Term, whether upon Company's request or voluntarily, Executive will promptly disclose to Company, or its designee, all Work Product that Executive has created, contributed to or knows about, regardless of the nature of that knowledge, and regardless of whether such Work Product, or any aspect of such Work Product, has been described, committed to writing, or reduced to practice, in whole or part, by any other Person.
- (d) <u>Publication</u>. Except as required for performance of Executive's work for the Company or as authorized in writing by the Company, Executive (a) will not publish or submit for publication, or otherwise disclose to any Person other than the Company, any data or results from Executive's work on behalf of the Company without the prior written consent of the Company; (b) will not remove, other than in the case of any Work Product removed temporarily in connection with the performance of his duties and responsibilities hereunder, any Work Product from the Company's premises; and (c) will hold all Work Product in trust for the Company and deliver it to the Company upon request and in any event at the end of the Term.
- (e) <u>Ventures</u>. If during the Term Executive is engaged in or associated with the planning or implementing of any project, program or venture involving the Company and another Person (other than Shoals or an Arizona Entity), all rights in the project, program or venture will belong to the Company and will constitute a corporate opportunity belonging exclusively to the Company. Executive

will not be entitled to any interest in such project, program or venture or to any commission, finder's fee or other compensation in connection therewith (other than the compensation pursuant to Section 3).

- 5. Restrictive Covenants. As consideration for the employment offered to Executive by the Company and such other good and valuable consideration, including the Units to be granted pursuant to Section 3(c), received and acknowledged by Executive to be adequate and sufficient including the severance provisions set forth in Section 6(c), and the disclosure to Executive, as discussed below, of certain confidential and proprietary information of the Company and its subsidiaries, including trade secrets, policies and procedures, systems and methods of operation, marketing and pricing information, business models, business strategies, financial information, customer information and lists, and referral sources, Executive agrees to the following terms and conditions of employment set forth in this Agreement:
- (a) Non-Disclosure of Confidential Information. At the time Executive executes this Agreement, the Company will immediately provide Executive with the confidential and proprietary information of the Company and its Affiliates, including the Business Information; and thereafter, during the Term, the Company will continue to provide Executive with additional confidential information along with special training with respect to the Company's and its Affiliates' methods of operation among other things. Executive recognizes that Executive has had, or will have, access to, and knowledge of, matters concerning the Business conducted or proposed to be conducted by the Protected Parties during the Term (the "Protected Parties' Business"), including contents of manuals, procedures, methods of doing business, the identity of referral sources and suppliers, information contained in the books and records of the Protected Parties, financial information, trade secrets and customer lists; acquisition, expansion, marketing, and other business information and plans of the Protected Parties; research and development; computer programs; sources of supply; cost and pricing; employee information (including personne), payroll, compensation and benefit data and plans); and books and records, methods of doing business, policies, procedures, including all such information recorded in manuals, memoranda, projections, minutes, plans, drawings, designs, formula books, specifications, computer programs and records, whether or not legended or otherwise identified as Confidential Information, as well as such information that is the subject of meetings and discussions and not recorded. All such information is hereinafter referred to as "Confidential Information." Executive acknowledges that the Confidential Information is valuable, proprietary and confidential to the Protected Parties, that the Protected Parties have paid substantial consideration and incurred substantial costs to acquire or develop, sort, assemble or maintain the Confidential Information, and that reasonable efforts have been put forth by the Protected Parties to maintain the secrecy of such Confidential Information. Executive agrees that the Confidential Information shall be treated as valuable, proprietary, and confidential regardless of whether any Person would consider it valuable, proprietary, and confidential. Executive agrees that Executive will not at any time, disclose, divulge, or make known to any Person, use, or otherwise appropriate for Executive's own benefit or the benefit of others any Confidential Information, or permit any Person to examine or make copies of any documents or electronic records that contain or are derived from Confidential Information, without the prior written consent of the Board. Executive agrees that upon termination of Executive's employment, Executive will turn over to the Protected Parties all writings and all records of whatever nature, including computer records and contact lists, containing Confidential Information kept by Executive or in Executive's possession, whether originals or copies, it being agreed that said records are the sole and exclusive property of Protected Parties, as applicable. The obligations under this Section 5(a) are in addition to and not in lieu of any other rights or obligations, at law or in equity, to maintain the confidentiality of the Confidential Information, including under the any applicable state's Uniform Trade Secrets Act and any other applicable "trade secret" laws. Confidential Information shall not be deemed to include information that (i) is demonstrated by Executive to have been known by Executive prior to the Effective Date, (ii) is or becomes generally available to the public other than as a result of an

impermissible disclosure hereunder by Executive or any Person that Executive knows to have a duty not to disclose, or (iii) Executive is required by law to disclose, provided that Executive (if feasible and permitted) shall give the Company prompt written notice of such requirement prior to such disclosure so that the Company may seek an appropriate protective order.

Non-Competition. As an ancillary covenant to the promises set forth in this Agreement, including the Company's promise to provide the Confidential Information to Executive, Executive hereby acknowledges and agrees that the Protected Parties' Business is highly competitive and that Executive is, or will become, knowledgeable about the methods of doing business that are and will be employed by the Protected Parties, the names and histories of payors, customers, patients, suppliers, manuals, procedures, programs, protocols, referral sources, and advisors, pricing strategies, business plans, financial information, and other information that the Protected Parties deem to be confidential, proprietary and a trade secret, including all Confidential Information. Executive further acknowledges that (i) Executive will perform services of a unique nature for the Company and its Affiliates that are irreplaceable, and that Executive's performance of such services to a competing business in violation of this Agreement will result in irreparable harm to the Protected Parties and that should Executive enter into competition with any Protected Party, Executive would have a competitive advantage as a result of Executive's knowledge, and exposure acquired during employment, concerning the Protected Parties' Business; (ii) Executive will have access to trade secrets and other Confidential Information of the Company and the other Protected Parties that, if disclosed, would unfairly and inappropriately assist in competition against the Protected Parties; (iii) in the course of Executive's employment by a competitor in violation of this Agreement, Executive would inevitably be in a position to use or disclose such trade secrets and other Confidential Information; (iv) the Protected Parties have substantial relationships with their customers and Executive will have access to these customers; (v) Executive will receive specialized training from the Company and its Affiliates; and (vi) Executive will generate goodwill for the Company and its Affiliates in the course of Executive's employment. Accordingly, in consideration of the benefits conveyed hereunder, Executive agrees that during the Restricted Period, Executive shall not in any manner, directly or indirectly, jointly or individually, on Executive's own behalf, or in conjunction with or for the benefit of, any Person (whether as agent, employee, owner, partner, member, stockholder, joint venturer, independent contractor, investor, consultant, employer or advisor): (A) engage in, or assist others in engaging in, competition with a Protected Party, or (B) establish or own any financial, beneficial or other interest in (other than any interest consisting of less than 1% of publicly traded security acquired in a public market free of transfer restriction), make any loan to or for the benefit of, or render any managerial, marketing, or other advice, services, or other assistance, to any Person engaged in competition with a Protected Party, Notwithstanding the foregoing, Executive shall not be subject to the restrictions set forth in this Section 5(b) if upon Executive's resignation without Good Reason the Company is operating subject to the Forbearance Agreement.

For purposes of this <u>Section 5</u>, a Person (including Executive) shall be deemed to be a competitor of one or more of the Protected Parties, or a Person (including Executive) shall be deemed to be engaging in competition with one or more of the Protected Parties, if, at the time of determination, such Person (1) engages in any business engaged in or proposed to be engaged in by any of the Protected Parties, provided that Executive is aware of such proposal or (2) in any way conducts, operates, carries out, or engages in the business of managing any Person engaged in any business described in clause (1).

(c) Non-Solicitation; Non-Disparagement. In addition to the preceding covenants, and not in limitation thereof, Executive further agrees that during the Restricted Period, Executive will not in any manner, directly or indirectly, on Executive's own behalf, or in conjunction with or for the benefit of any other Person, (i) solicit, aid, or induce any patient, supplier, or other customer or known prospective customer of a Protected Party or any of their Affiliates (collectively, "Restricted Customers"), for the purpose of competing with any Protected Party or any of their Affiliates for the business of the

Restricted Customers or for the purpose of influencing Restricted Customers to cease using the services of any Protected Party or any of their Affiliates; (ii) solicit, aid, or induce any other Person that has a relationship, contractual or otherwise, with any Protected Party or any of their Affiliates for the purpose of disrupting or attempting to disrupt any such relationships with any Protected Party or any of their Affiliates in a manner that would compete with or adversely affect the Business of a Protected Party or for the purpose of assisting or creating such a relationship for any other Person with business or operations engaged in the Protected Parties' Business; (iii) solicit, aid, or induce, or attempt to solicit, aid or induce, any employee, representative, contractor or agent of any Protected Party or any of their Affiliates to leave such employment or retention, as applicable, with any Protected Party or any of their Affiliates or, in the case of employees, to accept employment with or render services to or with any other Person unaffiliated with any Protected Party, or hire or retain any such employee, or take any action to assist or aid any other Person in identifying, hiring or soliciting any such employee, or otherwise interfere with the relationship between any Protected Party or any of their Affiliates and any employee, representative, contractor or agent of any Protected Party or any of their Affiliates; (iv) discourage any customer, referral source, distributor, manufacturer or supplier from doing business with any Protected Party or any Affiliate thereof; (v) disparage, defame, or denigrate any Protected Party, or any of its or their past, present, or future agents, members, stockholders, partners, managers, directors, officers, or employees, whether to the public, the media, any individual or to any other Person; (vi) acquire or attempt to acquire (A) any existing business of the Protected Parties, (B) any potential acquisition target of the Protected Parties (an "Acquisition Target") that Executive knows, or reasonably should know, a Protected Party intends to pursue or is interested in pursuing; or (vii) take any action to induce or attempt to induce any Acquisition Target to consummate any acquisition, investment, or other similar transaction with any Person other than the Company or any of its Affiliates. An employee, representative, agent, or contractor shall be deemed to be covered by this Section 5(c) while so employed or retained and for a period of 12 months thereafter. Notwithstanding the foregoing, Executive shall not be subject to the restrictions set forth in clauses (i), (ii), and (iii) of this Section 5(c) if upon Executive's resignation without Good Reason the Company is operating subject to the Forbearance Agreement

(d) Acknowledgements. Executive acknowledges and agrees that the definition of the Protected Parties' Business, the length of the time periods, and the geographical area applicable to the restrictive covenants set forth in Sections 5(a), 5(b), and 5(c) are appropriate and reasonable, in view of the nature of the Company's business and Executive's employment with the Company and knowledge of its business. Executive acknowledges that Executive has carefully considered the terms of this Agreement, including the restrictive covenants set forth in Sections 5(a), 5(b), and 5(c), and acknowledges that if this Agreement is enforced according to its terms, Executive will be able to earn a reasonable living in commercial activities unrelated to the Protected Parties Business satisfactory to Executive. Executive also acknowledges that the restrictive covenants set forth in Sections 5(a), 5(b), and 5(c) are a vital part of and are intrinsic to the ongoing operations of the Company, in light of the nature of the Business and the unique position, skills and knowledge of Executive with the Company. Executive further covenants that Executive will not challenge the reasonableness or enforceability of any of the covenants set forth in Sections 5(a), 5(b), and 5(c). Notwithstanding the foregoing, if any provision or portion of this Section 5 is held to be unenforceable because of the scope, duration, territory, or terms thereof, the parties agree that the court making such determination shall have the power to reduce the scope, duration, territory, or terms of such provision, and to delete specific words or phrases in such provision, so that the provision is enforceable by the court, and such provision as amended shall be enforced by the court. Executive further agrees that if suit is successfully brought to enforce this Agreement against Executive or to seek damages for its breach, Executive will pay to the Protected Parties, in addition to any other damages caused to Protected Parties, all attorney fees incurred by the Protected Parties in seeking such relief. Executive specifically acknowledges that the Protected Parties are intended third party beneficiaries of the covenants set out in this Agreement and that any of the Protected Parties suffering harm as a result of a breach of such covenants shall be entitled to enforce the

provisions of the covenant without the necessity of joining any of the other Protected Parties and in such event, the covenants contained in this <u>Section 5</u> shall be deemed to have been entered into directly with the Protected Party that has suffered harm

- (e) <u>Direct or Indirect Violations</u>. Executive will be in violation of <u>Sections 5(a)</u>, <u>5(b)</u>, and <u>5(c)</u> if Executive engages in any or all of the activities set forth in those sections directly as an individual on Executive's own account, or indirectly for any other Person, whether as partner, joint venturer, employee, agent, salesperson, officer, manager or director of any Person or as an equity holder of any Person in which Executive or Executive's spouse, child, or parent owns, directly or indirectly, any of the outstanding equity interests.
- (f) Tolling of Covenants. In the event of any violation of the provisions of this Section 5, Executive acknowledges and agrees that the post-termination restrictions contained in this Section 5 shall be extended by a period of time equal to the period of such violation, it being the intention of the parties hereto that the running of the applicable post-termination restriction period shall be tolled during any period of such violation.
- (g) Remedies. Executive acknowledges that should be violate any of the covenants contained in Sections 5(a), 5(b), 5(c), 5(d) and 5(f), it will be difficult to determine the resulting damages to the Company and, in addition to any other remedies it may have, the Protected Parties, jointly or severally, will be entitled to injunctive relief, without posting bond or other security, in addition to any other available rights and remedies in cases of any such breach or threatened breach; provided, however, that nothing contained herein will be construed as prohibiting a Protected Party from pursuing any other rights and remedies available for any such breach or threatened breach. Failure to seek any or all remedies in one case does not restrict the Protected Parties from seeking any remedies in another situation. Such action by the Protected Parties will not constitute a waiver of any of the Protected Parties' rights.
- (h) <u>Survival</u>. The obligations contained in <u>Sections 4</u> and <u>5</u> shall survive the termination or expiration of the Term and Executive's employment with the Company and shall be fully enforceable thereafter.

# 6. <u>Termination of Executive's Employment with the Company.</u>

Events Triggering Termination of Employment. Executive's employment with (a) the Company will terminate immediately upon Executive's death or Disability. In addition to giving notice of nonrenewal pursuant to Section 1, the Company has the right to terminate Executive's employment with the Company for any reason or no reason, with or without advance notice to Executive. In addition to giving notice of nonrenewal pursuant to Section 1, Executive may terminate his employment for any reason or no reason by written notice of resignation delivered to the Company specifying a termination date not less than 90 days after the date on which such notice is given. Upon receipt of such notice, the Company may, at its option, determine an earlier termination date in which event Executive will be paid only through the date selected by the Company. During the notice period referenced in this Section 6(a), Executive will continue to be an employee, will assist the Company in the transition of his responsibilities, and will be entitled to receive his Annual Base Salary pursuant to Section 3(a) and Additional Benefits pursuant to Section 3(d). The Company may require that Executive not come in to work during the notice period and, may assign one or more of Executive's duties and authority to another individual or individuals. In no event, however, may Executive perform services for any other employer during the notice period, and, during such period, Executive will remain fully subject to the provisions of Section 5.

- (b) <u>Accrued Obligations</u>. Upon termination of Executive's employment with the Company for any reason, the Company shall pay to Executive, in accordance with the Company's Policies, an amount equal to the sum of Executive's (i) accrued but not yet paid Annual Base Salary, if any, through the Date of Termination at the rate in effect at the time Notice of Termination is given and (ii) unreimbursed expenses that are reimbursable in accordance with <u>Section 3(f)</u> (collectively, the "<u>Accrued Obligations</u>") in a lump sum, payable within 30 days following the Date of Termination.
- Severance Payments. If the Company terminates Executive's employment with the Company without Cause (including by giving notice of nonrenewal pursuant to Section 1), or Executive resigns for Good Reason, then in addition to the payment of any Accrued Obligations under Section 6(b), and subject to Executive's execution and delivery (which such execution and delivery is an express condition to the Company's obligations under this Section 6(c)) to the Company of a general release of any claims that Executive may have against the Company, or any of the other Protected Parties, as of the termination of Executive's employment with the Company (excluding any claims Executive may have as an equity holder of any of the Protected Parties), in the form and substance reasonably satisfactory to the Company (the "Executive Release"), the Company shall pay to Executive during the period between the Date of Termination and the second anniversary of the Date of Termination (the "Severance Period") severance payments at the monthly rate of the Annual Base Salary in effect on the Date of Termination (the "Severance Payments"). Severance Payments under this Section 6(c) shall be paid in equal monthly installments over the Severance Period and otherwise in accordance with the Policies, commencing immediately after the effective date of the Executive Release. Notwithstanding the foregoing, however, the Company at all times reserves the right to increase the amount of or otherwise modify the payment terms of any Severance Payments paid to Executive in order to maximize the enforceability of Section 5 pursuant to a particular state's laws. Notwithstanding anything in this Section 6(c) to the contrary, the Company's obligation to pay the Severance Payments will terminate immediately upon Executive's breach or violation of any material provision of this Agreement, including any provision of Section 4 or Section 5. In addition, the Company will not be obligated to make any payments under this Section 6(c) unless Executive, if reasonably requested by the Board and for no additional consideration, completes such reasonable transitional duties as the Board may assign for no more than 60 days after the Date of Termination (or such shorter period that falls within the Severance Period).
- (d) <u>Death.</u> If, during the Term, Executive dies, (i) Executive's employment shall terminate on the Date of Termination and (ii) the Company will pay to Executive's estate the Accrued Obligations, in addition to (A) any payments Executive's spouse, beneficiaries or estate may be entitled to receive pursuant to any employee benefit or bonus plan or other arrangement or life insurance policy maintained by the Company in accordance with the terms of such plans or policies and (B) in accordance with <u>Section 3(b)</u>, any Bonus that would otherwise be due pursuant to <u>Section 3(b)</u> had Executive been employed by the Company at the time of the payment of such Bonus (an "<u>Unpaid Bonus</u>").
- (e) <u>Disability</u>. If, during the Term, Executive suffers a Disability, (i) Executive's employment will terminate on the Date of Termination and (ii) the Company will pay to Executive the Accrued Obligations, in addition to (A) any payments Executive or Executive's spouse or beneficiaries may be entitled to receive pursuant to any employee benefit or bonus plan or other arrangement or life insurance policy maintained by the Company in accordance with the terms of such plans or policies and (B) in accordance with <u>Section 3(b)</u>, any Unpaid Bonus.
  - (f) General Termination Provisions.

- (i) Any termination of Executive's employment by the Company or by Executive (other than termination because of the death of Executive) shall be communicated by written Notice of Termination to the other party.
- (ii) Upon the occurrence of an event described in the definition of Good Reason, Executive may terminate Executive's employment hereunder for Good Reason provided that an occurrence meets the definition and the conditions set forth in such definition are satisfied.
- (iii) In the case of any termination of Executive for Cause, the Company will give Executive a Notice of Termination. Executive's termination for Cause shall be effective as of the date specified in the Notice of Termination, subject to Executive's cure rights, if any.
- (iv) Upon any termination of Executive's employment with the Company, Executive shall immediately resign from, and shall be deemed to have immediately resigned from, any position as an officer, director, manager, or fiduciary of any Protected Party.
- Executive's Representations. Executive hereby represents and warrants to the Company that: (a) the execution, delivery, and performance of this Agreement by Executive does not and will not conflict with, breach, violate, or cause a default under any contract, agreement, instrument, order, judgment, or decree to which Executive is a party or by which he is bound; (b) Executive is not a party to or bound by any employment agreement; any non-compete, non-solicit, or confidentiality agreement or covenant; (c) upon the execution and delivery of this Agreement by the Company, this Agreement shall be the valid and binding obligation of Executive, enforceable in accordance with its terms; and (d) Executive is able to provide proof to the Company, within three days after the Effective Date, that Executive is eligible to work in the United States in compliance with the Immigration Reform and Control Act. Executive agrees to indemnify, defend, and hold harmless the Protected Parties and their respective employees, officers, directors, managers, partners, stockholders, members, successors, and assigns from and against and be liable for all Damages sustained or incurred by any such Person to the extent caused by, arising out of, resulting from or attributable to a breach or any inaccuracy of Executive's representations and warranties under this Section 7.
  - 8. <u>Definitions</u>. The following terms have the meanings set forth in this Section 8:

"Affiliate" with respect to any Person means any other Person that directly or indirectly controls, is controlled by or is under common control with the first Person. For the purposes of this definition, "control" when used with respect to any Person means the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of such Person, whether through ownership of voting securities, by contract or otherwise, and the terms "controlling" and "controlled" have meanings correlative to the foregoing.

"Business" means (a) the business of any Protected Party, including being ambulance service providers specializing in non-emergency and emergency inter facility transport and other ambulance and ambulance related transport and all business and activities incidental or ancillary thereto, conducted at any time during the Term, and (b) any business of any Protected Party proposed by such Protected Party to be conducted at any time during or after the Term.

"Cause" means, as determined by the Board after due investigation, any (a) commission by Executive of a felony or any act or omission involving embezzlement or fraud; (b) unlawful conduct or other misconduct by Executive in the performance of his duties under this Agreement that otherwise has caused a demonstrable adverse impact, monetary or reputational, to the Company or any of its Affiliates; (c) breach by Executive of any fiduciary duty owed to the Company or any of its Affiliates that, to the

extent curable, has not been remedied within 10 days following receipt of written notice from the Company of such breach; (d) failure by Executive to follow the lawful directives of the Board within 10 days following receipt of written notice from the Company of such failure; or (e) breach by Executive of any of his obligations under this Agreement (including a breach of Section 2(b)) or any material, written Policy that, to the extent curable, has not been remedied within 10 days following receipt of written notice from the Company of such breach. Notwithstanding the foregoing, (w) any billing irregularities (relating to services performed prior to the date hereof, regardless of when billed) deemed in any investigation or audit to have occurred prior to the date hereof ("Prior Billing Irregularities") shall not constitute Cause; (x) any investigation or audit initiated solely with respect to Prior Billing Irregularities shall not, in and of itself, constitute Cause; (y) any billing irregularities deemed to have occurred as a result of actions taken by the Company in good faith based upon the advice of legal counsel or written advice to the Company by the applicable payor or government health program, or its agent, or any billing consultant engaged by the Company pursuant to an agreement approved in good faith by the Board, that the billing practices giving rise to the billing irregularities were compliant with applicable laws, regulations and available guidance shall not constitute Cause; and (z) an investigation or audit for billing irregularities in which Executive is not named in the investigation or charged with unlawful conduct, or if he is so named or charged but the investigation or audit results from an actions taken by the Company in good faith where such billing practices are not clearly prohibited by applicable laws, regulations and available guidance shall not, in and of itself, constitute Cause.

"Change of Control" means a "Change on Control" as defined in the Plan.

"Contingent Payments" means any post-closing adjustments or consideration (a) payable only as an "earn out" contingency upon certain performance thresholds being achieved (i.e., minimum revenue or earnings thresholds), (b) payable in installments, including any seller or Company provided financing, or (c) subject to an escrow or similar arrangement or other contingent consideration.

"Damages" means all assessments, levies, losses, damages, fines, penalties, Third Party Claims and reasonable attorneys' fees and expenses incurred in investigating or defending a Third Party Claim.

"Date of Termination" means (a) if Executive's employment is terminated by Executive's death, the date of Executive's death; (b) if Executive's employment is terminated because of a Disability, then 10 days after Notice of Termination is given (provided that Executive shall not have returned to the performance of Executive's duties on a full-time basis during such 10-day period); (c) if Executive's employment is terminated by the Company for Cause or by Executive for Good Reason, then, subject to Sections 6(f)(ii) or (iii) the date specified in the Notice of Termination; or (d) if Executive's employment is terminated for any other reason, the date on which a Notice of Termination is given.

"Disability" means Executive is unable, by reason of accident or illness (including mental illness), to perform his duties with the Company or its Affiliates for 120 consecutive days or for 180 cumulative days during any 365-day period, as determined in good faith by opinion of a licensed physician selected by the Company or its insurers.

"EEF" means Enhanced Equity Fund II, L.P., a Delaware limited partnership, or its successor or assigns.

"Forbearance Agreement" means that certain Forbearance Agreement and Fourth Amendment to Credit Agreement, dated as of March 31, 2012, by and among American Ambulette & Ambulance Service, Inc., an Ohio corporation, the Company, Holdings, the guarantors thereto, the lenders thereto, and Bank of Montreal, as Administrative Agent for such lenders (as amended, modified, supplemented, or waived from time to time).

"Good Reason" means any of the following occurrences without Executive's consent:

- (a) a diminution in Executive's then authority, duties or responsibilities;
- (b) a reduction in the Annual Base Salary;
- (c) a material breach by the Company of this Agreement; or
- (d) a requirement by the Company for Executive to report for the performance of his services hereunder on a regular or permanent basis at any location or office more than 30 miles from the Scottsdale, Arizona metropolitan area.

Notwithstanding the above, the occurrence of any of the events described above will not constitute "Good Reason" unless (A) Executive gives the Company written notice within 30 days after the initial occurrence of an event that Executive believes constitutes Good Reason and describes in such notice the details of such event (a "Good Reason Notice"); (B) the Company thereafter fails to cure any such event within 30 days of its receipt of such Good Reason Notice; and (C) Executive's Date of Termination as a result of such event occurs within 90 days after the initial occurrence of such event. Otherwise, any claim that the occurrence giving rise to the Good Reason Notice constitutes "Good Reason" shall be deemed irrevocably waived by Executive.

"Notice of Termination" means a written notice that will indicate the specific termination provision in this Agreement relied upon and will set forth in reasonable detail the facts and circumstances claimed to provide a basis for termination of Executive's employment under the provision so indicated.

"Operating Agreement" means Holdings's Third Amended and Restated Limited Liability Company Agreement, as amended, modified, supplemented, or waived from time to time.

"Person" means any natural person, general partnership, limited partnership, corporation, trust, limited liability company or other association or entity, or the United States of America or any other nation, state or other political subdivision thereof, or any entity exercising executive, legislative, judicial, regulatory or administrative functions of government.

"Plan" means Holdings's 2011 Equity Incentive Plan, as amended, modified, supplemented, or waived from time to time.

"Proceeds" means cash proceeds (excluding any Contingent Payments) from a Change of Control, together with any then-previously received cash dividends or other distributions of cash to EEF, in respect of equity interests of Holdings held by EEF.

"Protected Parties" means the Company and its Affiliates and their successors and assigns.

"Restricted Area" means Kentucky, North Carolina, Ohio, South Carolina, Virginia, West Virginia, Washington D.C. and any other State in which the Company or any other Protected Party performs services during the Term and any State that is contiguous with any of the foregoing States (excluding, in any event, the area within a 100-mile radius of Florence, Alabama and Maricopa, Pima, and Pinal counties in Arizona).

"Restricted Period" means the period beginning on the Effective Date and ending on the second anniversary of the date that Executive ceases to be performing services for the Company (including service as a member or consultant to the Company or its Affiliates) or any of its Affiliates.

"Return on Investment" means, in the case of a Change of Control, a return on investment for EEF net of all expenses and as customarily calculated by financial conventions after adjusting for payments to Executive or any other holder of equity grants that vest in connection with such Change of Control.

"Third Party Claim" means any arbitration, action, lawsuit, proceeding investigation, hearing, or like matter that is asserted or overtly threatened by a Person other than the parties.

"Total Invested Capital" means EEF's total invested capital in Holdings as of the date of the effective time of the Change of Control.

"Work Product" means any and all promotional and advertising materials, catalogs, brochures, plans, customer lists, supplier lists, manuals, handbooks, ideas, inventions, discoveries, methodologies, improvements, work products, developments, works of authorship, trade secrets, and any technology, know-how or intellectual property (including rights in marks, trade secrets, copyrights, and patents) made, developed, conceived of Executive, in whole or in part, alone or with others during or as a direct result of Executive's employment with the Company (whether or not conceived, developed, reduced to practice or created during regular working hours) other than any such item: (a) for which no equipment, supplies, or facility of the Company or any of its Affiliates or Confidential Information was used; (b) that was developed entirely on Executive's time; (c) that does not relate (i) directly to the Business or (ii) to the Company's actual or anticipated research, development or business; and (d) that does not result from any work performed by Executive for the Company or any of its Affiliates.

- 9. Return of Records and Property. Upon termination of Executive's employment with the Company or at any time upon the Company's request, in addition to all other obligations under Section 5, Executive will promptly deliver to the Company any and all of the Company's and its Affiliate's records and any and all of the Company's and its Affiliate's property in his possession or under his control, including manuals, books, blank forms, documents, letters, memoranda, notes, notebooks, reports, printouts, computer disks, computer tapes, source codes, data, tables or calculations and all copies thereof, documents that in whole or in part contain any trade secrets or confidential, proprietary or other secret information of the Company or its Affiliates and all copies thereof, and keys, access cards, access codes, passwords, credit cards, personal computers, telephones and other electronic equipment belonging to the Company or its Affiliates.
- 10. Entire Agreement. This Agreement sets forth the entire understanding of the parties regarding this subject matter and supersedes all prior contracts, agreements, arrangements, communications, discussions, term sheets, representations and warranties, whether oral or written, between the parties regarding this subject matter.
- 11. Assignment. This Agreement is binding upon and inures to successors, representatives and assigns of each party, but no rights, obligations, or liabilities of Executive under this Agreement will be assignable without the prior written consent of the Company. The Company may assign this Agreement and its obligations hereunder, without Executive's consent, to any other Protected Party and to any Person (a) with which the Company may merge or consolidate or (b) to which the Company may sell or transfer all or substantially all of the business, of the Company. Any such successor or assign of the Company to which this Agreement has been assigned shall be deemed to be the "Company" for purposes of all rights and obligations under this Agreement.

- 12. Amendment: Waivers. This Agreement may be amended or modified only by a writing executed by the parties. None of the terms of this Agreement will be deemed to be waived or amended by either party unless such a waiver or amendment specifically references this Agreement and is in writing signed by an authorized representative of the party to be bound. Any such signed waiver will be effective only in the specific instance and for the specific purpose for which it was made or given.
- 13. Represented by Counsel. Executive acknowledges that, subject to Section 19, he has been provided with the right and opportunity to consult with an attorney or other personal advisor concerning the legal effect of this Agreement and his and the Company's rights and obligations hereunder, and that Executive enters into this Agreement voluntarily.
- 14. Notices. Any notice provided for in this Agreement must be in writing and must be either personally delivered, mailed by first class mail (postage prepaid and return receipt requested), sent by reputable overnight courier (charges prepaid), or sent by confirmed email to: if to the Company, Eastern Shore Acquisition Corporation, c/o Enhanced Equity Fund II, L.P., 601 Lexington Avenue, 55th Floor, New York, NY 10022, Attn: Samarth Chandra, Email: schandra@enhancedcap.com (with a copy, which shall not constitute notice, to Enhanced Equity Fund II, L.P., 601 Lexington Avenue, 55th Floor, New York, NY 10022, Attn: Malcolm T. Kostuchenko, Email: mkostuchenko@enhancedequity.com); and if to Executive, Bryan Gibson, 7610 E. Soaring Eagle Way, Scottsdale, AZ 85266, Email: bgibsonems@gmail.com (with a copy, which shall not constitute notice, to Pitts & Eckl, P.C., 401 East Tuscaloosa Street, Florence, AL 35630, Attn: Conrad C. Pitts, Email: cpitts@pelaw.net); or to such other Person or at such other address as may be designated by a party by written notice served in accordance with the provisions of this Section 14. Notice will be deemed given upon receipt (or refusal of receipt).
- 15. Severability. Each section and subsection of this Agreement constitutes a separate and distinct provision of this Agreement. It is the intent of the parties that the provisions of this Agreement be enforced to the fullest extent permissible under the laws and public policies applicable in each jurisdiction in which enforcement is sought. Accordingly, if any provision of this Agreement is adjudicated to be invalid, ineffective or unenforceable, the remaining provisions will not be affected by such adjudication. The invalid, ineffective or unenforceable provision will, without further action by the parties, be automatically amended to effect the original purpose and intent of the invalid, ineffective or unenforceable provision; provided, however, that such amendment will apply only with respect to the operation of such provision in the particular jurisdiction with respect to which such adjudication is made.
- Applicable Law. All matters relating to the interpretation, construction, application, validity and enforcement of this Agreement, and any disputes or controversies arising hereunder, shall be governed by the laws of the State of Delaware without giving effect to any provision or rule, whether of the State of Delaware or any other jurisdiction, that would cause the application of laws of any jurisdiction other than the State of Delaware.
- 17. Waiver of Trial by Jury. EACH OF THE PARTIES HERETO WAIVES THE RIGHT TO A JURY TRIAL IN CONNECTION WITH ANY LAWSUIT, ACTION OR PROCEEDING SEEKING ENFORCEMENT OF SUCH PARTY'S RIGHTS UNDER THIS AGREEMENT.
- 18. <u>Consent to Jurisdiction</u>. THIS AGREEMENT HAS BEEN EXECUTED AND DELIVERED IN AND WILL BE DEEMED TO HAVE BEEN MADE IN THE STATE OF DELAWARE. EACH OF THE PARTIES HERETO AGREES TO THE EXCLUSIVE JURISDICTION OF ANY STATE OR FEDERAL COURT WITHIN THE STATE OF DELAWARE, WITH RESPECT TO ANY CLAIM OR CAUSE OF ACTION ARISING UNDER OR RELATING TO THIS AGREEMENT, AND WAIVES PERSONAL SERVICE OF ANY AND ALL PROCESS UPON IT, AND CONSENTS THAT ALL SERVICES OF PROCESS BE MADE BY REGISTERED OR

CERTIFIED MAIL, RETURN RECEIPT REQUESTED, DIRECTED TO IT AT ITS ADDRESS AS SET FORTH IN SECTION 14, AND SERVICE SO MADE WILL BE DEEMED TO BE COMPLETED WHEN RECEIVED. EACH OF THE PARTIES HERETO WAIVES ANY OBJECTION BASED ON FORUM NON CONVENIENS AND WAIVES ANY OBJECTION TO VENUE OF ANY ACTION INSTITUTED HEREUNDER. NOTHING IN THIS SECTION 18 WILL AFFECT THE RIGHTS OF THE PARTIES HERETO TO SERVE LEGAL PROCESS IN ANY OTHER MANNER PERMITTED BY LAW.

- 19. Non-Disclosure of Employment Terms. Executive agrees that he will keep confidential and not disclose the terms and conditions of this Agreement to any Person without the prior written consent of the Company, except to his spouse or personal accountant or attorney, provided that such Person also agrees to maintain the confidentiality of the Agreement. Executive will be responsible for any disclosure by such Person. Executive further represents that he has not disclosed the terms and conditions of this Agreement to anyone other than his spouse or personal accountant or attorney. This Section 19 does not prohibit disclosure of this Agreement if required by applicable law, provided Executive has given the Company prompt written notice of any legal process and cooperated with the Company's efforts to seek a protective order.
- 20. <u>Income Tax Reporting: Withholding.</u> Executive will report the Annual Base Salary, any Bonus, and all other payments made to Executive under this Agreement as ordinary income for federal, state, and local tax income tax purposes. The Company may withhold from any payments made or benefits provided under this Agreement such federal, state, and local taxes as may be required to be withheld pursuant to applicable law.
- 21. <u>Life Insurance</u>. The Company may, in its discretion, at any time apply for and obtain as owner and for its own benefit or the benefit of the Company's lenders, insurance on the life of Executive in such amounts and in such form or forms as the Company may choose. In connection therewith, Executive will use his best efforts to assist the Company in the procuring of such insurance, including at the request of the Company submitting to such medical examinations, supplying such information and executing such documents as may be requested by the insurance company or companies to which the Company has applied for such insurance at no cost to Executive. Executive will have no interest whatsoever in any such policy or policies.
- 22. Section 409A. The parties intend that this Agreement and the payments and benefits provided hereunder be exempt from the requirements of Section 409A of the Internal Revenue Code of 1986, as amended (the "Code"), and the Treasury Regulations and official guidance issued in respect of Section 409A of the Code ("Section 409A"), to the maximum extent possible, whether pursuant to the short-term deferral exception described in Treasury Regulation Section 1.409A-1(b)(4), the involuntary separation pay plan exception described in Treasury Regulation Section 1.409A-1(b)(9)(iii), or otherwise. To the extent that Section 409A is applicable to this Agreement, the parties intend that this Agreement and any payments and benefits thereunder comply with the deferral, payout and other limitations and restrictions imposed under Section 409A. Notwithstanding anything herein to the contrary, this Agreement shall be interpreted, operated and administered in a manner consistent with such intentions. Without limiting the generality of the foregoing, and notwithstanding any other provision of this Agreement to the contrary:
- (a) if at the time Executive's employment hereunder terminates, Executive is a "specified employee," as defined in Treasury Regulation Section 1.409A-1(i) and determined using the identification methodology selected by the Company from time to time, or if none, the default methodology, then to the extent necessary to avoid subjecting Executive to the imposition of any additional tax under Section 409A, any and all amounts payable under this Agreement on account of such

termination of employment that would (but for this provision) be payable within six months following the date of termination, shall instead be paid in a lump sum on the first day of the seventh month following the date on which Executive's employment terminates or, if earlier, upon Executive's death;

- (b) a termination of employment shall not be deemed to have occurred for purposes of any provision of this Agreement providing for the payment of amounts or benefits upon or following a termination of employment unless such termination is also a "separation from service," as defined in Treasury Regulation Section 1.409A-1(h) after giving effect to the presumptions contained therein, and, for purposes of any such provision of this Agreement, references to "terminate," "termination," "termination of employment" and like terms shall mean separation from service;
- (c) each payment made under this Agreement shall be treated as a separate payment and the right to a series of installment payments under this Agreement shall be treated as a right to a series of separate payments, and
- (d) with regard to any provision in this Agreement that provides for reimbursement of expenses or in-kind benefits, except for any expense, reimbursement or in-kind benefit provided pursuant to this Agreement that does not constitute a "deferral of compensation," within the meaning of Treasury Regulation Section 1.409A-1(b), (i) the right to reimbursement or in kind benefits shall not be subject to liquidation or exchange for another benefit, (ii) the amount of expenses eligible for reimbursement, or in-kind benefits provided, during any taxable year shall not affect the expenses eligible for reimbursement, or in-kind benefits to be provided, in any other taxable year, and (iii) such payments shall be made no later than two and a half months after the end of the calendar year in which the expenses were incurred.

Notwithstanding anything herein to the contrary, the Company makes no representations or warranties to Executive with respect to any tax, economic or legal consequences of this Agreement or any payments or other benefits provided hereunder, including under Section 409A, and no provision of the Agreement shall be interpreted or construed to transfer any liability for failure to comply with Section 409A from Executive or any other individual to the Company or any of its Affiliates. Executive, by executing this Agreement, shall be deemed to have waived any claim against the Company or any of its Affiliates with respect to any such tax, economic or legal consequences.

- 23. No Strict Construction. Each party hereby agrees and acknowledges that such party has had full opportunity to consult with counsel and tax advisors of his or its selection in connection with the preparation and negotiation of this Agreement. The parties jointly participated in the negotiation and drafting of this Agreement. The language used in this Agreement shall be deemed to be the language chosen by the parties to express their collective mutual intent. This Agreement will be construed as if drafted jointly by the parties, and no rule of strict construction will be applied against any Person.
- 24. <u>Interpretation</u>. Whenever the term "include" or "including" is used in this Agreement, it will mean "including, without limitation," (whether or not such language is specifically set forth) and will not be deemed to limit the range of possibilities to those items specifically enumerated. The words "hereof", "herein" and "hereunder" and words of similar import refer to this Agreement as a whole and not to any particular provision. Terms defined in the singular have a comparable meaning when used in the plural and vice versa. As used in this Agreement, the word "or" will not be exclusive, and the masculine, feminine or neuter gender will be deemed to include the others indicates or requires. All references herein to a "party" or "parties" are to Agreement unless otherwise specified.

- 25. Delivery by Electronic Means. This Agreement and any amendments hereto, to the extent signed and delivered by means of a PDF, facsimile machine or other electronic transmission, will be treated in all manner and respects as an original contract and will be considered to have the same binding legal effects as if it were the original signed version thereof delivered in person. At the request of any party hereto or to any such contract, each other party hereto or thereto will re-execute original forms thereof and deliver them to all other parties. No party hereto or to any such contract will raise the use of a facsimile machine or other electronic transmission to deliver a signature or the fact that any signature or contract was transmitted or communicated through the use of facsimile machine or other electronic transmission as a defense to the formation of a contract and each such party forever waives any such defense.
- 26. Attorneys' Fees. Should either party employ attorneys to enforce any of the provisions of this Agreement, the party losing in any final judgment agrees to pay the prevailing party all reasonable costs, charges, and expenses, including reasonable attorneys' fees, expended or incurred in connection therewith.
- 27. <u>Counterparts</u>. This Agreement may be executed in counterparts, each of which will be deemed to be an original and all of which, when taken together, will constitute one instrument.

[The remainder of this page is intentionally left blank.]

IN WITNESS WHEREOF, the parties have executed this Agreement on the date first above written.

EASTERN SHORE ACQUISITION CORPORATION

By:\_\_\_\_ Name:

Title:

SAMALTH CHANDEN

BRYAN GIBSON

# SCHEDULE 3(C)(II)

# ILLUSTRATIVE PERFORMANCE VESTING EXHIBIT

EEF Invested Capital as of 7/29/2013	\$33,568,066	\$33	,568,066	\$33,568,066
EEF Return Proceeds EEF Multiple of Invested Capital	\$33,568,066 1.0x	\$67	7,136,133 2.0x	\$100,704,199 3.0x
Executive's Time Vested Restricted Units % Executive's Performance Vested Restricted Units %	7.0% 1.0%		7.0% 2.0%	7.0% 3.0%
Executive's Total Restricted Units %	8.0%	:	9.0%	10.0%

### SCHEDULE 3(C)(III)(A)

# SAMPLE ANTI-DILUTION CALCULATIONS

The example below illustrates the anti-dilution adjustment set forth in Section 3(c) assuming an initial 10% equity ownership in Holdings by Executive and a subsequent dilutive equity issuance by Holdings to EEF and other investors of \$20,000,000, which triggers an issuance of an aggregate of 1,111,111 combined Restricted Shares (of which 777,778 would be Time Units, 111,111 would be 1x Performance Units, 111,111 would be 2x Performance Units, and 111,111 would be 3x Performance Units) by Holdings to Executive, thus allowing Executive to maintain a 6.8% equity ownership in Holdings after the dilutive equity issuance to EEF.

Step 1	tep 1 Existing Ownership				
- 10 <sub>K</sub> -	Units Units	<u>%</u>	<u> </u>		
EEF	8,000,000		0.0%		
Executive	1,000,000		0.0%		
Other	1,000,000		.0%		
Total	10,000,000		.0%		
Step 2	New Units				
	Units	%			
EEF	16,000,000	80	.0%		
Executive	· -		.0%		
Other	4,000,000	20	.0%		
Total	20,000,000		.0%		
Step 3	Anti-Dilution Protection on	EEF Units			
	Units	%			
EEF	-	C	.0%		
Executive (1)	1,111,111	100	.0%		
Other			.0%		
Total	1,111,111	100	.0%		
Step 4	New Ownership				
	Units	%			
EEF	24,000,000	77	1.1%		
Executive	2,111,111	$\epsilon$	.8%		
Other	5,000,000	16	.1%		
Total	31,111,111	100	.0%		

<sup>(1)</sup> Equals total new units (20,000,000) divided by 90% (one minus existing Executive ownership percentage) less the total new units; multiplied by EEF percentage of total new units issuable (excluding any units issuable to EEF in respect of aggregate investments by EEF after the date hereof in excess \$10,000,000).

# Exhibit L

#### EMPLOYMENT AGREEMENT

This Employment Agreement (this "Agreement") is made as of August 26, 2013 (the "Effective Date"), by and between Eastern Shore Acquisition Corporation, a Delaware corporation (the "Company"), and Steven Blackburn, a resident of the State of Ohio ("Executive"). Capitalized terms used and not otherwise defined in the body of this Agreement have the meanings assigned to such terms in Section 8.

#### **RECITALS**

- A. The Company desires to employ Executive as an employee of the Company, and Executive desires to enter into this Agreement with the Company, subject to the terms and conditions set forth in this Agreement.
- B. During Executive's employment with the Company, Executive will have access to each Protected Party's confidential, proprietary, and trade secret information and contact with customers, vendors, and other Persons with whom the Protected Parties maintain goodwill. It is desirable and in the best interests of the Company to protect the confidential, proprietary, and trade secret information and goodwill of the Company, to prevent unfair competition by employees and former employees of the Company following separation of their employment with the Company and to secure cooperation from employees and former employees with respect to matters related to their employment with the Company.

#### **AGREEMENTS**

NOW, THEREFORE, in consideration of the mutual representations, warranties, covenants and agreements contained in this Agreement, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties to this Agreement agree as follows:

1. Term of Employment. The Company will employ Executive, and Executive will serve the Company, for a continuous term ("Initial Term") beginning on the Effective Date and ending on August 26, 2017. On the day following the last day of the Initial Term and each anniversary thereof, the term of this Agreement will be extended automatically for additional one-year periods (each a "Renewal Term"), on the same terms and conditions as set forth in this Agreement (as modified in writing from time to time by the parties), unless either party gives the other party written notice of its or his decision not to renew the term of this Agreement at least sixty (60) days prior to the end of the Initial Term or any Renewal Term. Notwithstanding the foregoing, Executive's employment under this Agreement may terminate earlier pursuant to, and with the effect set forth in, Section 6. The period of time between the Effective Date and the termination of Executive's employment hereunder will be referred to herein as the "Term of Employment."

# 2. Position, Duties and Responsibilities.

- (a) <u>Position and Duties</u>. The Company will employ Executive, and Executive will serve the Company, as the Company's President, reporting to the Company's Chief Executive Officer (the "CEO") or his designee; <u>provided that</u>, at the CEO's discretion, the Company may promote Executive to the position of Chief Operating Officer. Executive will perform the duties and responsibilities commensurate with such positions, and as may be assigned to him from time to time by the CEO or his designee.
- (b) Standard of Performance. Executive will be employed on a full-time basis and will devote his full business time and attention to the business and affairs of the Protected Parties.

Executive will serve the Protected Parties, faithfully and to the best of his ability in a diligent, trustworthy, businesslike, and efficient manner and will comply with all policies, practices, and procedures of the Company as in effect from time to time ("Policies") for the conduct of its employees. Executive will use his best efforts to promote the interests, prospects, condition (financial and otherwise) and welfare of the Protected Parties. Without limiting the generality of the foregoing, during the Term of Employment Executive will not, without the prior written approval of the Board of Directors of the Company (the "Board"), render services of a business, professional or commercial nature for compensation or otherwise to any Person other than the Protected Parties; provided that Executive may serve on association and corporate boards of charitable organizations so long as such service does not, individually or in the aggregate, materially detract from the performance of his duties to the Protected Parties or conflict with his obligations under this Agreement.

- 3. Compensation and Benefits. As full compensation for the services to be rendered to or on behalf of the Company and the other obligations undertaken by Executive, during the Term of Employment the Company will pay and provide to Executive the following compensation and benefits:
- (a) <u>Base Salary</u>. During the Term of Employment, the Company will pay to Executive, in accordance with the Company's payroll Policies, an annual base salary (the "<u>Annual Base Salary</u>") of \$250,000 (pro-rated for 2013 based on the number of days from the Effective Date through December 31, 2013); <u>provided</u>, <u>however</u>, that the Annual Base Salary may be increased at any time and from time to time by the Board in its sole discretion.
- (b) Bonus. Executive will be eligible to earn an annual bonus (each a "Bonus") in an amount equal to up to 60% of his Annual Base Salary for such calendar year (pro-rated for 2013 based on the number of days from the Effective Date through December 31, 2013). Each Bonus will be based on Company financial and performance targets for each calendar year ended during the Term of Employment as determined by the Board. The percentage of the performance targets achieved, and any Bonus earned by Executive, for a calendar year will be determined in good faith by the Board, after the final audit report relating to the financial statements of the Company is issued for the applicable calendar year. Any Bonus earned by Executive will be paid in the calendar year following the year for which it was earned as soon as reasonably practicable after determined and otherwise in accordance with the Policies. Other than as set forth in Section 6, in order to be eligible to receive any Bonus, Executive must be employed by the Company through the date such Bonus is paid.
- employee benefits and programs for which salaried employees of the Company's employee benefit plans and programs for which salaried employees of the Company generally are eligible, and for which he has satisfied the applicable eligibility requirements, under any plan or program now existing or established later by the Company generally for employees of the Company, which programs currently include medical health insurance coverage and a 401(k) plan and except to the extent such plans or programs are duplicative of the benefits otherwise provided hereunder ("Additional Benefits"). The Additional Benefits will in all respects be paid or provided in accordance with the then-existing plans, policies, programs or arrangements establishing or governing such Additional Benefits. The Company reserves the right to add, terminate or amend any existing plans, policies, programs or arrangements.
- (d) <u>Vacation</u>. Executive will receive four (4) weeks of paid vacation per calendar year (pro-rated for partial years) and such paid holidays provided to employees of the Company, in accordance with the Policies. Vacation may not be taken in more than two week increments and may not be carried forward to any subsequent year if not taken during the year in which it is earned.

(e) Expenses. The Company will reimburse Executive for his reasonable and necessary out-of-pocket travel, business, and entertainment expenses incurred by Executive in connection with his employment by the Company, in accordance with the Policies and subject to the submission of appropriate receipts and expense reports. In addition, during the Term of Employment, the Company shall pay Executive an automobile allowance of \$1,000 per month, payable in accordance with the Company's payroll Policies.

#### (f) Restricted Units.

- (i) <u>Time-Vesting Restricted Units</u>. As soon as practicable following the Effective Date, Ambulance Holdings LLC, a Delaware limited liability company and the direct parent of the Company ("<u>Holdings</u>"), will grant Executive 7,469 Class D Units (as defined in the Operating Agreement), which will vest and become exercisable (A) over a period of four years (with one-quarter of such shares vesting on the first anniversary of the Effective Date and the remainder vesting ratably over the 12 fiscal quarters thereafter) and (B) immediately prior to the consummation of any Change of Control; provided that, in either case, Executive is still performing services for the Company immediately prior to such time.
- (ii) <u>Performance-Vesting Restricted Units</u>. As soon as practicable following the Effective Date, Holdings will grant Executive 7,470 Class D Units, which will vest and become exercisable immediately prior to the consummation of any Change of Control as follows:
- (A) with respect to 2,490 Class D Units, if EEF actually receives (or will receive upon the consummation of a Change of Control) Proceeds that constitute, or if EEF has otherwise achieved, a Return on Investment equal to 100% of Total Invested Capital;
- (B) with respect to 2,490 Class D Units, if EEF actually receives (or will receive upon the consummation of a Change of Control) Proceeds that constitute, or if EEF has otherwise achieved, a Return on Investment equal to 200% of Total Invested Capital; and
- (C) with respect to 2,490 Class D Units, if EEF actually receives (or will receive upon the consummation of a Change of Control) Proceeds that constitute, or if EEF has otherwise achieved, a Return on Investment equal to 300% of Total Invested Capital;
- provided that, in the case of clause (A), (B), or (C), Executive is still performing services for the Company immediately prior to such time. For the avoidance of doubt, (x) if the event outlined in clause (B) (but not the event outlined in clause (C)) occurs, a total of 4,980 Class D Units will vest and become exercisable and (y) if the event outlined in clause (C) occurs, a total of 7,470 Class D Units will vest and become exercisable.
- (g) <u>Documentation Expenses</u>. The Company shall reimburse Executive for up to a maximum of \$7,500 in reasonable, out-of-pocket legal fees and expenses incurred by Executive on or before the date hereof solely in connection with the negotiation and preparation of this Agreement. Such reimbursement shall be in accordance with the Policies and subject to the submission of appropriate receipts and expense reports.
  - 4. Development of Inventions, Improvements or Know-How.
- (a) <u>Disclosure Obligation</u>. Executive and his heirs, assigns and representatives will disclose fully and promptly to the Company any and all Work Product.

- (b) Assignment. Executive will keep full and complete written records (the "Records"), in the manner prescribed by the Company, of all Work Product. The Records are the sole and exclusive property of the Company, and Executive will surrender them upon the termination of employment or upon the Company's request. All Work Product that is a work of authorship is deemed a "work made for hire" in accordance with the U.S. Copyright Act, and Executive agrees that the Company will be the sole owner of all Work Product and all underlying rights therein without any further obligations to Executive. If the Work Product, or any portion thereof, is deemed not to be work made for hire, Executive hereby irrevocably conveys, transfers, and assigns to the Company, all right, title and interest in and to such Work Product including the right to receive all past, present and future proceeds and damages therefrom. In addition, Executive hereby unconditionally waives any so-called "moral rights" and any other non-assignable rights with respect to such Work Product, including any and all currently existing and future monetary rights in and to the Work Product and all other rights that may issue thereon, including any rights that would otherwise accrue to Executive's benefit by virtue of Executive being an employee of or other service provider to the Company. Executive will, at any time during and subsequent to the Term of Employment, make such applications, sign such papers, take all rightful oaths, and perform all acts as may be requested from time to time by the Company with respect to the Work Product. Executive will also execute assignments to the Company (or its designee) of the applications, and give the Company and its attorneys all reasonable assistance (including the giving of testimony) to obtain, protect, enforce, or defend the Work Product for the Company's benefit, all without additional compensation to Executive from the Company, but entirely at the Company's expense. Executive appoints the Company as his agent and grants the Company a power of attorney for the limited purpose of executing all such documents. Notwithstanding the foregoing, the Company acknowledges that Executive has deep experience in the industry of the Company and Executive's general knowledge and understanding of the Company's industry cannot be separated from the Company's business and Confidential Information, and the Company agrees that, without limiting Executive's obligations under this Agreement, this Agreement shall not restrict Executive's use of such overall general knowledge and understanding of such industry.
- (c) <u>Disclosure</u>. During and after the Term of Employment, whether upon Company's request or voluntarily, Executive will promptly disclose to Company, or its designee, all Work Product that Executive has created, contributed to or knows about, regardless of the nature of that knowledge, and regardless of whether such Work Product, or any aspect of such Work Product, has been described, committed to writing, or reduced to practice, in whole or part, by any other Person.
- (d) <u>Publication</u>. Except as required for performance of Executive's work for the Company or as authorized in writing by the Company, Executive (i) will not publish or submit for publication, or otherwise disclose to any Person other than the Company, any data or results from Executive's work on behalf of the Company without the prior written consent of the Company; (ii) will not remove any Work Product from the Company's premises; and (iii) will hold all Work Product in trust for the Company and deliver it to the Company upon request and in any event at the end of the Term of Employment.
- (e) Ventures. If during the Term of Employment Executive is engaged in or associated with the planning or implementing of any project, program or venture involving the Company and another Person, all rights in the project, program or venture will belong to the Company and will constitute a corporate opportunity belonging exclusively to the Company. Executive will not be entitled to any interest in such project, program or venture or to any commission, finder's fee or other compensation in connection therewith (other than the compensation to be paid to Executive pursuant to Section 3).

- Company and such other good and valuable consideration, including the Class D Units to be granted pursuant to Section 3(f), received and acknowledged by Executive to be adequate and sufficient including the severance provisions set forth in Section 6(g), and the disclosure to Executive, as discussed below, of certain confidential and proprietary information of the Protected Parties, including trade secrets, policies and procedures, systems and methods of operation, marketing and pricing information, business models, business strategies, financial information, customer information and lists, and referral sources, Executive agrees to the following terms and conditions of employment set forth in this Agreement:
- Non-Disclosure of Confidential Information. At the time Executive executes this Agreement, the Company will immediately provide Executive with the confidential and proprietary information of the Company and the Protected Parties; and thereafter, during the Term of Employment, the Company will continue to provide Executive with additional confidential information along with special training with respect to the Company's and the Protected Parties' methods of operation among other things. Executive recognizes that Executive has had, or will have, access to, and knowledge of, matters concerning the Business conducted or proposed to be conducted by the Protected Parties during the Term of Employment (the "Protected Parties' Business"), including contents of manuals, procedures, methods of doing business, the identity of referral sources and suppliers, information contained in the books and records of the Protected Parties, financial information, trade secrets and customer lists; acquisition, expansion, marketing, and other business information and plans of the Protected Parties; research and development; computer programs; sources of supply; cost and pricing; employee information (including personnel, payroll, compensation and benefit data and plans); and books and records, methods of doing business, policies, procedures, including all such information recorded in manuals, memoranda, projections, minutes, plans, drawings, designs, formula books, specifications, computer programs and records, whether or not legended or otherwise identified as Confidential Information, as well as such information that is the subject of meetings and discussions and not recorded. All such information is hereinafter referred to as "Confidential Information." Executive acknowledges that the Confidential Information is valuable, proprietary and confidential to the Protected Parties, that the Protected Parties have paid substantial consideration and incurred substantial costs to acquire or develop, sort, assemble or maintain the Confidential Information, and that reasonable efforts have been put forth by the Protected Parties to maintain the secrecy of such Confidential Information. Executive agrees that the Confidential Information shall be treated as valuable, proprietary, and confidential regardless of whether any Person would consider it valuable, proprietary, and confidential. Executive agrees that Executive will not at any time, (i) disclose, divulge, or make known to any Person or use any Confidential Information (other than in the performance of his duties and responsibility hereunder or with the prior written consent of the Board), (ii) permit any Person to examine or make copies of any documents or electronic records that contain or are derived from Confidential Information (other than in the performance of his duties and responsibility hereunder or with the prior written consent of the Board), or (iii) otherwise appropriate for Executive's own benefit or the benefit of any other Person any Confidential Information. Executive agrees that upon termination of Executive's employment, Executive will turn over to the Protected Parties all writings and all records of whatever nature, including computer records and contact lists, containing Confidential Information kept by Executive or in Executive's possession, whether originals or copies, it being agreed that said records are the sole and exclusive property of the Protected Parties, as applicable. The obligations under this Section 5(a) are in addition to and not in lieu of any other rights or obligations, at law or in equity, to maintain the confidentiality of the Confidential Information, including under the any applicable state's Uniform Trade Secrets Act and any other applicable "trade secret" laws. Confidential Information shall not be deemed to include information that (x) is demonstrated by Executive to have been known by Executive prior to the Effective Date, (y) is or becomes generally available to the public other than as a result of an impermissible disclosure hereunder by Executive or any Person that Executive knows to have a duty not to disclose, or (z) Executive is required by law to disclose, provided that Executive (if feasible and permitted) shall give the Company

prompt written notice of such requirement prior to such disclosure so that the Company may seek an appropriate protective order.

Non-Competition. As an ancillary covenant to the promises set forth in this Agreement, including the Company's promise to provide the Confidential Information to Executive, Executive hereby acknowledges and agrees that the Protected Parties' Business is highly competitive and that Executive is, or will become, knowledgeable about the methods of doing business that are and will be employed by the Protected Parties, the names and histories of payors, customers, patients, suppliers, manuals, procedures, programs, protocols, referral sources, and advisors, pricing strategies, business plans, financial information, and other information that the Protected Parties deem to be confidential, proprietary and a trade secret, including all Confidential Information, and from which the Protected Parties derive valuable goodwill. Executive further acknowledges that (i) Executive will perform services of a unique nature for the Protected Parties that are irreplaceable, and that Executive's performance of such services to a competing business in violation of this Agreement will result in irreparable harm to the Protected Parties and that should Executive enter into competition with any Protected Party, Executive would have a competitive advantage as a result of Executive's knowledge, and exposure acquired during employment, concerning the Protected Parties' Business; (ii) Executive will have access to trade secrets and other Confidential Information of the Company and the other Protected Parties that, if disclosed, would unfairly and inappropriately assist in competition against the Protected Parties; (iii) in the course of Executive's employment by a competitor in violation of this Agreement, Executive would inevitably be in a position to use or disclose such trade secrets and other Confidential Information; (iv) the Protected Parties have substantial relationships with their customers and Executive will have access to these customers; (v) Executive will receive specialized training from the Protected Parties; and (vi) Executive will generate goodwill for the Protected Parties in the course of Executive's employment. Accordingly, in consideration of the benefits conveyed hereunder, Executive agrees that during the Non-Compete Period, Executive shall not in any manner, directly or indirectly, jointly or individually, on Executive's own behalf, or in conjunction with or for the benefit of, any Person (whether as agent, employee, owner, partner, member, stockholder, joint venturer, independent contractor, investor, consultant, employer or advisor) within the Restricted Area: (A) engage in, or assist others in engaging in, competition with a Protected Party, or (B) establish or own any financial, beneficial or other interest in (other than any interest consisting of less than 5% of publicly traded security acquired in a public market free of transfer restriction), make any loan to or for the benefit of, or render any managerial, marketing, or other advice, services, or other assistance, to any Person engaged in competition with a Protected Party.

For purposes of this <u>Section 5</u>, a Person (including Executive) shall be deemed to be a competitor of one or more of the Protected Parties, or a Person (including Executive) shall be deemed to be engaging in competition with one or more of the Protected Parties, if, at the time of determination, such Person (1) engages in any business engaged in or proposed to be engaged in by any of the Protected Parties, <u>provided</u> that Executive is aware of such proposal or (2) in any way conducts, operates, carries out, or engages in the business of managing any Person engaged in any business described in clause (1).

(c) Non-Solicitation; Non-Disparagement. In addition to the preceding covenants, and not in limitation thereof, Executive further agrees that, in the case of clauses (i), (ii), (iv) and (vi) during the One-Year Non-Solicit Period, and, in the case of clauses (iii), and (v), during the Two-Year Non-Solicit Period, Executive will not in any manner, directly or indirectly, on Executive's own behalf, or in conjunction with or for the benefit of any other Person, (i) solicit, aid, or induce any patient, supplier, or other customer or known prospective customer of any Protected Party (collectively, "Restricted Customers"), for the purpose of competing with any Protected Party for the business of the Restricted Customers or for the purpose of influencing Restricted Customers to cease using the services of any Protected Party; (ii) solicit, aid, or induce any other Person that has a relationship, contractual or otherwise, with any Protected Party for the purpose of disrupting or attempting to disrupt any such

relationships with any Protected Party in a manner that would compete with or adversely affect the Business of a Protected Party or for the purpose of assisting or creating such a relationship for any other Person with business or operations engaged in the Protected Parties' Business; (iii) solicit, aid, or induce, or attempt to solicit, aid or induce, any employee, representative, contractor or agent of any Protected Party to leave such employment or retention, as applicable, with any Protected Party or, in the case of employees, to accept employment with or render services to or with any other Person unaffiliated with any Protected Party, or hire or retain any such employee, or take any action to assist or aid any other Person in identifying, hiring or soliciting any such employee, or otherwise interfere with the relationship between any Protected Party and any employee, representative, contractor or agent of any Protected Party; (iv) discourage any customer, referral source, distributor, manufacturer or supplier from doing business with any Protected Party; (v) disparage, defame, or denigrate any Protected Party, or any of its or their past, present, or future agents, members, stockholders, partners, managers, directors, officers, or employees, whether to the public, the media, any individual or to any other Person; (vi) acquire or attempt to acquire (A) any existing business of the Protected Parties, (B) any potential acquisition target of the Protected Parties (an "Acquisition Target") that Executive knows, or reasonably should know, prior to or at the termination of Executive's employment, a Protected Party intends to pursue or is interested in pursuing; or (vii) take any action to induce or attempt to induce any Acquisition Target to consummate any acquisition, investment, or other similar transaction with any Person other than any Protected Party. An employee, representative, agent, or contractor shall be deemed to be covered by this Section 5(c) while so employed or retained and for a period of 12 months thereafter.

- (d) Acknowledgements. Executive acknowledges and agrees that the restrictions contained in Sections 5(a), 5(b), and 5(c) are appropriate and reasonable, in view of the nature of the Company's business and Executive's employment with the Company and knowledge of its business. In the event that any such restrictions are held by any court of competent jurisdiction to be in any respect unreasonable, the courts so holding may limit the territory to which it pertains or the period of time in which it operates, or effect any other change to the extent necessary to make it enforceable. The remaining provisions shall not be affected, but shall, subject to the discretion of such court, remain in full force and effect and any invalid or unenforceable provision shall be deemed (without further action on the part of the parties hereto) modified, amended and limited, to the extent necessary to render the same valid and enforceable to the maximum extent permissible.
- (e) Cooperation. Upon the receipt of reasonable notice from the Company (including outside counsel), Executive agrees that while employed by the Company and thereafter, Executive will respond and provide information with regard to matters in which Executive has knowledge as a result of Executive's employment with the Company, and will provide reasonable assistance to each Protected Party and its representatives in defense of any claims that may be made against any Protected Party, and will assist each Protected Party in the prosecution of any claims that may be made by any Protected Party, to the extent that such claims may relate to the period of Executive's employment with the Company. Executive agrees to promptly inform the Company if Executive becomes aware of any lawsuits involving such claims that may be filed or threatened against any Protected Party. Executive also agrees to promptly inform the Company (to the extent that Executive is legally permitted to do so) if Executive is asked to assist in any investigation of any Protected Party (or its actions), regardless of whether a lawsuit or other proceeding has then been filed against any Protected Party with respect to such investigation, and will not do so unless legally required. If Executive is required to provide any services pursuant to this Section 5(e) following the termination of his employment with the Company, then any request for such cooperation will take into account Executive's business commitments to a subsequent employer. The Company shall pay or reimburse Executive, in accordance with the Policies, for all reasonable expenses incurred by Executive in complying with this Section 5(e).

- Reformation. Notwithstanding the foregoing, if any provision or portion of this Section 5 is held to be unenforceable because of the scope, duration, territory or terms thereof, the parties agree that the court making such determination will have the power to reduce the scope, duration, territory or terms of such provision, and to delete specific words or phrases in such provision, so that the provision is enforceable by the court, and such provision as amended will be enforced by the court. Executive and the Company further agree that if suit is successfully brought by one Party against the other Party to enforce this Agreement or to seek damages for its breach, the losing Party will pay to the Prevailing Party, in addition to any other damages caused to the losing Party, all reasonable attorney fees incurred by the Prevailing Party in seeking such relief. Executive specifically acknowledges that the Protected Parties are intended third party beneficiaries of the covenants set out in this Agreement and that any of the Protected Parties suffering harm as a result of a breach of such covenants will be entitled to enforce the provisions of the covenant without the necessity of joining any of the other Protected Parties and in such event, the covenants contained in Section 5 will be deemed to have been entered into directly with the Protected Party that has suffered harm.
- (h) <u>Direct or Indirect Violations</u>. Executive will be in violation of <u>Sections 5(a)</u>, <u>5(b)</u>, and <u>5(c)</u> if Executive engages in any or all of the activities set forth in those sections directly as an individual on Executive's own account, or indirectly for any other Person, whether as partner, joint venturer, employee, agent, salesperson, officer, manager or director of any Person or as an equity holder of any Person in which Executive or Executive's spouse, child, or parent owns, directly or indirectly, any of the outstanding equity interests.
- (g) <u>Tolling of Covenants.</u> If it is judicially determined that Executive has violated any of his obligations under this <u>Section 5</u> then the period applicable to each obligation that Executive has been determined to have violated automatically will be extended by a period of time equal in length to the period during which such violation(s) occurred.
- hereach of the requirements of this Section 5 will be inadequate and that any breach or attempted breach would cause immediate and permanent damages to each Protected Party in an amount which will be difficult to ascertain. Accordingly, Executive agrees and consents that in the event of any breach or threatened breach of this Section 5, in addition to any and all other legal and equitable remedies available to any Protected Party for such breach or threatened breach (including a recovery of damages), each Protected Party shall be entitled to obtain preliminary or permanent injunctive relief without posting bond or other security and without the necessity of proving actual damages by reason of such breach, and, to the extent permissible under applicable law, Executive agrees that a temporary restraining order may be granted upon commencement of such an action; provided, however, that (i) nothing contained herein shall be construed as prohibiting a Protected Party from pursuing any other rights or remedies available for any such breach or threatened breach, (ii) failure to seek any or all remedies in one case does not restrict the Protected Parties from seeking any remedies in another situation, and (iii) such action by the Protected Parties will not constitute a waiver of any of the Protected Parties' rights.

## 6. Termination

- Term of Employment due to a non-extension of the Term of Employment by the Company or Executive pursuant to the provisions of Section 1 (a "Non-Extension").
- (b) By the Company. Notwithstanding any other provision of this Agreement, the Company may terminate Executive's engagement at any time for Cause or without Cause upon delivery of a Notice of Termination to Executive.

- (c) <u>By Executive</u>. Notwithstanding any other provision of this Agreement, Executive may terminate his employment with the Company for Good Reason, upon delivery of a Notice of Termination to the Company, or without Good Reason, upon delivery of a Notice of Termination to the Company at least sixty (60) days prior to the Date of Termination (which the Company may, in its sole discretion, make effective earlier than the date set forth in the Notice of Termination).
- (d) Death. Executive's employment with the Company will terminate immediately upon his death.
- (e) <u>Disability</u>. The Company shall have the right, in its discretion, to terminate Executive's employment hereunder in the event of Executive's Disability by providing Executive sixty (60) days written notice of the Company's intention to terminate the employment.
- employment with the Company for any reason, Executive (or in the event of Executive's death, his Beneficiary), will receive (i) accrued but not yet paid Annual Base Salary, if any, through the Date of Termination, paid in accordance with the Company's payroll Policies in effect on the Date of Termination, (ii) payment for accrued but unpaid vacation pay determined in accordance with the Policies, if any, through the Date of Termination, paid within thirty (30) days following the Date of Termination, and (iii) all other applicable payments and benefits to which Executive may be entitled under, and paid or provided in accordance with, the terms of this Agreement or any other arrangement or benefit plan or program of the Company applicable to Executive as of the Date of Termination (collectively, the "Accrued Obligations").
- (g) Severance Benefits. If the Company terminates Executive's employment with the Company without Cause (other than as a result of Executive's death or Disability, or a Non-Extension by the Company) or Executive resigns for Good Reason, then in each case, in addition to the Accrued Obligations and subject to Section 23, the Company will pay or provide to Executive (i) continued payments of the Annual Base Salary (but not as an employee), at the rate in effect on the Date of Termination, for a period of twelve (12) months following the Date of Termination (the "Severance Payments"), paid in accordance with the Company's payroll Policies, and (ii) any earned and accrued but not yet paid Bonus with respect to the calendar year ended immediately prior to the calendar year in which the Date of Termination occurs (the "Prior Year's Bonus"), payable when such Bonus would have otherwise been paid in accordance with Section 3(b). Notwithstanding anything in this Section 6(g) to the contrary, the Company's obligation to pay or provide the Severance Payments and the Prior Year's Bonus under this Section 6(g) will terminate immediately upon Executive's breach of Section 4 or Section 5.
- (h) Death, Disability or Non-Extension by the Company. If Executive's employment terminates due to his death, or Executive's employment with the Company is terminated by the Company by reason of his having a Disability or as a result of a Non-Extension by the Company, then in addition to the Accrued Obligations, the Company will pay to Executive (or in the case of his death, his estate) the Prior Year's Bonus, payable when such Bonus would have otherwise been paid in accordance with Section 3(b).
- (i) Release. As a condition to the Company's obligations under Section 6(g) or Section 6(h) (other than the Accrued Obligations), as applicable, following the Date of Termination, Executive (or in the case of his death, his estate) will execute and delivery to the Company a general release of any claims that Executive may have against any Protected Party arising out of or relating to Executive's employment (including board service) with any Protected Party in form and substance satisfactory to the Company but excluding from said Release any remaining obligations of the Company pursuant to Sections 6(g) and 6(h).

- Executive's Representations. Executive hereby represents, warrants, and covenants to the Company that: (a) the execution, delivery and performance of this Agreement by Executive does not and will not conflict with, breach, violate or cause a default under any contract, agreement, instrument, order, judgment or decree to which Executive is a party or by which he is bound; (b) Executive is not (and has received advice from his personal legal counsel that he is not) subject to or bound by any employment or severance agreement with, or any non-compete, non-solicit, confidentiality or other restrictive agreement with or restrictive covenant to, any other Person that will prevent, restrict, or otherwise interfere with his employment with the Company or the performance of his duties hereunder; (c) upon the execution and delivery of this Agreement by the Company, this Agreement will be the valid and binding obligation of Executive, enforceable in accordance with its terms; (d) Executive does not possess, has not used or disclosed to any Protected Party or otherwise since his termination from his prior employer, and will not use or disclose, any confidential information or trade secrets of any prior employer; (e) Executive has returned to each prior employer any and all materials, whether in hard copy or electronic format, that contain any confidential information or trade secrets of such prior employer; (f) Executive will use only information that is generally known and used by persons with training and experience comparable to his own, that is common knowledge in the industry, that is otherwise legally in his possession or the public domain, or that is Confidential Information; (g) since his termination from any prior employer Executive has not solicited for employment or engagement as a contractor any individual who at such time was or will be currently employed or engaged as a contractor by such prior employer; (h) since his termination from any prior employer Executive has not solicited any current or prospective customer, vendor, or supplier who at such time was or will be a current or prospective customer, vendor, or supplier of such prior employer; and (i) Executive, to the best of his knowledge and good faith belief, has not engaged in any other conduct that would lead any prior employer to pursue any legal action against him or any Protected Party.
  - 8. <u>Definitions</u>. The following terms have the meanings set forth in this <u>Section 8</u>:

"Beneficiary" means the person or persons designated in writing as such by Executive and filed with the Company at any time. Any such designation may be withdrawn or changed in writing by Executive, but only the last such designation on file shall be effective. If the Beneficiary shall predecease Executive and no contingent Beneficiary was designated, or if Executive failed to designate a Beneficiary, the Beneficiary shall be Executive's estate.

"Business" means (a) the business of any Protected Party, including being ambulance service providers specializing in non-emergency and emergency inter facility transport and other ambulance and ambulance related transport and all business and activities incidental or ancillary thereto, conducted at any time during the Term of Employment, and (b) any business of any Protected Party proposed by such Protected Party to be conducted at any time during or after the Term of Employment.

## "Cause" means Executive's:

- (a) (i) non-performance, or willful misconduct or gross negligence in the performance, of his duties, (ii) continued insubordination, or (iii) other refusal to adhere to any Policy or follow any lawful directive of the Board or any officer of the Company to whom Executive reports, provided that Executive has been given written notice of such behavior and Executive fails to cure such behavior within twenty (20) days after receipt of such notice;
  - (b) material breach of a fiduciary duty owed to the Company;
  - (c) conviction of, or entering of a guilty plea or plea of no contest, to, a felony;

- (d) the misappropriation (or attempted misappropriation) of any of the funds or property of the Company;
- (e) commission of any other act or omission involving theft, misappropriation, embezzlement, fraud or dishonesty;
- breach of any, or making of any false or inaccurate, representation, warranty, or covenant in Section 7;
  - (g) violation of Section 4 or 5;
- (h) material breach of any of his obligations under any other section of this Agreement or any material written Policy and such breach, to the extent curable, has not been remedied within twenty (20) days following receipt of written notice from the Company of such breach; or
- (i) other willful misconduct or gross negligence that has caused a demonstrable adverse impact, monetary or reputational, to any Protected Party or on Executive's ability to effectively perform his duties with the Company as determined in good faith by the Board.

"Change of Control" means a "Change on Control" as defined in the Plan.

"Contingent Payments" means any post-closing adjustments or consideration (a) payable only as an "earn out" contingency upon certain performance thresholds being achieved (i.e., minimum revenue or earnings thresholds), (b) payable in installments, including any seller or Company provided financing, or (c) subject to an escrow or similar arrangement or other contingent consideration.

"Date of Termination" mean (a) if Executive's employment is terminated by his death, the date of his death; (b) if Executive's employment is terminated by the Company, the date specified in the Notice of Termination; (c) if Executive's employment is terminated by Executive for Good Reason, then the date specified in the Notice of Termination, which for the purposes of this clause (c) may be no earlier than the thirty-first (31s) day following the date the Company received the applicable Good Reason Notice or later than the sixtieth (60th) day after the initial occurrence of such Good Reason event; provided that the Company may, in its sole discretion, make such Date of Termination effective earlier than the date set forth in such Notice of Termination; (d) if Executive's employment is terminated by Executive without Good Reason, the date specified in the Notice of Termination which for the purposes of this clause (d) may be no earlier than the ninetieth (90th) day following the date such Notice of Termination is delivered to the Company; provided that the Company may, in its sole discretion, make such Date of Termination effective earlier than the date set forth in such Notice of Termination; or (e) if Executive's employment with the Company is terminated due to a Non-Extension, the last day of the Initial Term or any Renewal Term, as applicable.

"<u>Disability</u>" will be deemed to exist if Executive is unable, despite reasonable accommodation, to perform the essential functions of his current position due to physical or mental illness, injury or other medical condition for a period of not less than 120 consecutive days (including weekends and holidays) or 180 cumulative days (including weekends and holidays) in any twelve (12) month period.

"EEF" means Enhanced Equity Fund II, L.P., a Delaware limited partnership, or its successor or assigns.

"Good Reason" will mean any of the following occurrences without Executive's consent:

- (a) a material diminution in Executive's then authority, duties or responsibilities;
- (b) the elimination of Executive's position within the Company;
- (c) a material reduction in Executive's Annual Base Salary;
- (d) a material change in Executive's then job duties or responsibilities; or
- (e) a material breach by the Company of this Agreement.

Notwithstanding the above, the occurrence of any of the events described above will not constitute "Good Reason" unless (A) Executive gives the Company written notice within thirty (30) days after the initial occurrence of an event that Executive believes constitutes Good Reason and describes in such notice the details of such event (a "Good Reason Notice"); (B) the Company thereafter fails to cure any such event within thirty (30) days of its receipt of such Good Reason Notice; and (C) Executive's Date of Termination as a result of such event occurs within ninety (90) days after the initial occurrence of such event.

"Non-Compete Period" means the period beginning on the Effective Date and ending on the first anniversary of the date that Executive ceases to be performing services for any Protected Party (including service as a member or consultant to any Protected Party).

"Notice of Termination" will mean a written notice which will indicate the specific termination provision in this Agreement relied upon and will set forth in reasonable detail the facts and circumstances claimed to provide a basis for termination of Executive's employment under the provision so indicated.

"One-Year Non-Solicit Period" means the period beginning on the Effective Date and ending on the first anniversary of the date that Executive ceases to be performing services for any Protected Party (including service as a member or consultant to any Protected Party).

"Operating Agreement" means Holdings's Third Amended and Restated Limited Liability Company Agreement, as amended, modified, supplemented, or waived from time to time.

"Person" means any natural person, general partnership, limited partnership, corporation, trust, limited liability company or other association or entity, or the United States of America or any other nation, state or other political subdivision thereof, or any entity exercising executive, legislative, judicial, regulatory or administrative functions of government.

"Plan" means Holdings's 2011 Equity Incentive Plan, as amended, modified, supplemented, or waived from time to time.

"Proceeds" means cash proceeds (excluding any Contingent Payments) from a Change of Control, together with any then-previously received cash dividends or other distributions of cash to EEF, in respect of equity interests of Holdings held by EEF.

"Protected Party" means Holdings, the Company, any other direct or indirect subsidiary of Holdings, and any successor or assign of any of the foregoing.

"Restricted Area" means Kentucky, North Carolina, Ohio, South Carolina, Virginia, West Virginia, Washington D.C. and any other State in which the Company or any other Protected Party performs services during the Term and any State that is configuous with any of the foregoing States.

"Return on Investment" means, in the case of a Change of Control, a return on investment for EEF net of all expenses and as customarily calculated by financial conventions after adjusting for payments to Executive or any other holder of equity grants that vest in connection with such Change of Control.

"Total Invested Capital" means EEF's total invested capital in Holdings as of the date of the effective time of the Change of Control.

"Two-Year Non-Solicit Period" means the period beginning on the Effective Date and ending on the second anniversary of the date that Executive ceases to be performing services for any Protected Party (including service as a member or consultant to any Protected Party).

"Work Product" means any and all promotional and advertising materials, catalogs, brochures, plans, customer lists, supplier lists, manuals, handbooks, ideas, inventions, discoveries, methodologies, improvements, work products, developments, works of authorship, trade secrets, processes, compositions, and any technology, know-how or intellectual property (including rights in any trademarks, service marks, trade secrets, copyrights, and patents) made, developed, conceived of or reduced to practice by Executive, in whole or in part, alone or with others during or as a direct result of Executive's employment with the Company (whether or not conceived, developed, reduced to practice or created during regular working hours) other than any such item: (a) for which no equipment, supplies, or facility of any Protected Party or Confidential Information was used; (b) that was developed entirely on Executive's time; (c) that does not relate (i) directly to the Business or (ii) to the Company's actual or anticipated research, development or business; and (d) that does not result from any work performed by Executive for the Company.

- Return of Records and Property. Upon termination of Executive's employment with the Company or at any time upon the Company's request, in addition to all other obligations under Section 5, Executive will promptly deliver to the Company any records and other property of any Protected Party in his possession or under his control, including manuals, books, blank forms, documents, letters, memoranda, notes, notebooks, reports, printouts, computer disks, computer tapes, source codes, data, tables or calculations and all copies thereof, documents that in whole or in part contain any trade secrets or confidential, proprietary or other secret information of any Protected Party and all copies thereof, and keys, access cards, access codes, passwords, credit cards, personal computers, telephones and other electronic equipment belonging to any Protected Party.
- 10. Entire Agreement. This Agreement sets forth the entire understanding of the parties regarding this subject matter and supersedes all prior contracts, agreements, arrangements, communications, discussions, term sheets, representations and warranties, whether oral or written, between the parties regarding this subject matter, including the letter agreement between the parties dated February 12, 2013.
- Assignment. This Agreement is binding upon and inures to the benefit of the heirs, successors, representatives and assigns of each party, but no rights, obligations or liabilities of Executive under this Agreement will be assignable without the prior written consent of the Company. The Company may assign this Agreement and its obligations hereunder, without Executive's consent, to any other Protected Party and to any Person (a) with which the Company may merge or consolidate or (b) to which the Company may sell or transfer all or substantially all of the business, assets, or equity interests of the Company. As used in this Agreement, "Company" will mean the Company, its successors and any successor to its business, assets, or equity interests.

- 12. Amendment: Waivers. This Agreement may be amended or modified only by a writing executed by the parties. None of the terms of this Agreement will be deemed to be waived or amended by either party unless such a waiver or amendment specifically references this Agreement and is in writing signed by an authorized representative of the party to be bound. Any such signed waiver will be effective only in the specific instance and for the specific purpose for which it was made or given.
- Represented by Counsel. Executive acknowledges that, subject to Section 20, he has been provided with the right and opportunity to consult with an attorney or other personal advisor concerning the legal effect of this Agreement and his and the Company's rights and obligations hereunder, and that Executive enters into this Agreement voluntarily.
- Notices. Any notice provided for in this Agreement must be in writing and must be either personally delivered, mailed by first class mail (postage prepaid and return receipt requested), sent by reputable overnight courier (charges prepaid), or sent by confirmed email to: if to the Company, Eastern Shore Acquisition Corporation, 601 Lexington Avenue, 55th Floor, New York, NY 10022, Attn: Samarth Chandra, Email: schandra@enhancedcap.com (with a copy, which shall not constitute notice, to Enhanced Equity Fund II, L.P., 601 Lexington Avenue, 55th Floor, New York, NY 10022, Attn: Malcolm T. Kostuchenko, Email: mkostuchenko@enhancedequity.com); and if to Executive, Steven Blackburn, 591 Banbridge Street, Pickerington, Ohio 43147, Email: sb910@aol.com (with a copy, which shall not constitute notice, to Kegler Brown Hill & Ritter LPA, Suite 1800, 65 East State Street, Columbus, Ohio 43215-4292, Attn: Luis Manuel Alcalde, Email: lalcalde@keglerbrown.com); or to such other Person or at such other address as may be designated by a party by written notice served in accordance with the provisions of this Section 14. Notice will be deemed given upon receipt (or refusal of receipt).
- 15. Severability. Each section and subsection of this Agreement constitutes a separate and distinct provision of this Agreement. It is the intent of the parties that the provisions of this Agreement be enforced to the fullest extent permissible under the laws and public policies applicable in each jurisdiction in which enforcement is sought. Accordingly, if any provision of this Agreement is adjudicated to be invalid, ineffective or unenforceable, the remaining provisions will not be affected by such adjudication. The invalid, ineffective or unenforceable provision will, without further action by the parties, be automatically amended to effect the original purpose and intent of the invalid, ineffective or unenforceable provision; provided, however, that such amendment will apply only with respect to the operation of such provision in the particular jurisdiction with respect to which such adjudication is made.
- 16. Applicable Law. All matters relating to the interpretation, construction, application, validity and enforcement of this Agreement, and any disputes or controversies arising hereunder, will be governed by the laws of the State of Delaware without giving effect to any choice or conflict of law provision or rule, whether of the State Delaware or any other jurisdiction, that would cause the application of laws of any jurisdiction other than the State of Delaware.
- 17. <u>Dispute Resolution</u>. Any dispute, controversy, or claim, whether contractual or non-contractual, including any federal or state statutory claim, common law or tort claim, or claim for attorneys' fees, between the parties arising directly or indirectly out of, or connected with, this Agreement or the parties employment relationship (a "<u>Dispute</u>"), unless mutually settled by the parties, shall be resolved by binding arbitration conducted pursuant to the Federal Arbitration Act and in accordance with the employment Arbitration Rules of the American Arbitration Association (the "AAA"). The parties agree that before proceeding to arbitration that they will mediate any Dispute before a mutually selected mediator. If the parties are unable to mutually select a mediator, then the parties shall jointly request that the AAA appoint a mediator. Any arbitration shall be conducted by an arbitrator, or panel of three (3) arbitrators, mutually selected by the parties (or if the parties are unable to mutually select an arbitrator or panel of three (3) arbitrators, the parties shall jointly request that the AAA appoint an arbitrator), in

Columbus, Ohio The resolution of the Dispute by the arbitrator(s) shall be final, binding, nonappealable, and fully enforceable by a court of competent jurisdiction under the Federal Arbitration Act. The arbitrator(s) may award damages to the prevailing party. The arbitration award shall be in writing and shall include a statement of the reasons for the award. All AAA, mediation and arbitrator's fees and costs shall be split equally by the parties. The arbitrator(s) may award reasonable attorneys' fees or costs to the prevailing party. Notwithstanding the foregoing, if a party is seeking specific performance in connection with any Dispute, such party may elect to seek such remedy from a court of competent jurisdiction pursuant to Sections 5(h), 18, and 19 without submitting such Dispute to arbitration pursuant to this Section 17.

- 18. Waiver of Trial by Jury. EACH OF THE PARTIES WAIVES THE RIGHT TO A JURY TRIAL IN CONNECTION WITH ANY LAWSUIT, ACTION OR PROCEEDING SEEKING ENFORCEMENT OF SUCH PARTY'S RIGHTS UNDER THIS AGREEMENT.
- 19. Consent to Jurisdiction. THIS AGREEMENT HAS BEEN EXECUTED AND DELIVERED IN AND WILL BE DEEMED TO HAVE BEEN MADE IN THE STATE OF DELAWARE. EACH OF THE PARTIES AGREES, SUBJECT TO SECTION 17, TO THE EXCLUSIVE JURISDICTION OF ANY STATE OR FEDERAL COURT WITHIN THE STATE OF DELAWARE, WITH RESPECT TO ANY CLAIM OR CAUSE OF ACTION ARISING UNDER OR RELATING TO THIS AGREEMENT, AND WAIVES PERSONAL SERVICE OF ANY AND ALL PROCESS UPON IT, AND CONSENTS THAT ALL SERVICES OF PROCESS BE MADE BY REGISTERED OR CERTIFIED MAIL, RETURN RECEIPT REQUESTED, DIRECTED TO IT AT ITS ADDRESS AS SET FORTH IN SECTION 14, AND SERVICE SO MADE WILL BE DEEMED TO BE COMPLETED WHEN RECEIVED. EACH OF THE PARTIES WAIVES ANY OBJECTION BASED ON FORUM NON CONVENIENS AND WAIVES ANY OBJECTION TO VENUE OF ANY ACTION INSTITUTED HEREUNDER. NOTHING IN THIS SECTION 19 WILL AFFECT THE RIGHTS OF THE PARTIES TO SERVE LEGAL PROCESS IN ANY OTHER MANNER PERMITTED BY LAW.
- 20. Non-Disclosure of Employment Terms. Executive agrees that he will keep confidential and not disclose the terms and conditions of this Agreement to any Person without the prior written consent of the Company, except to his spouse or personal accountant or attorney, provided that such Person also agrees to maintain the confidentiality of the Agreement. Executive will be responsible for any disclosure by such Person. Executive further represents that he has not disclosed the terms and conditions of this Agreement to anyone other than his spouse or personal accountant or attorney. This Section 20 does not prohibit disclosure of this Agreement in the following circumstances: (i) if required by applicable law, provided Executive has given the Company prompt written notice of any legal process and cooperated with the Company's efforts to seek a protective order; or (ii) if necessary for Executive to initiate legal action against the Company for breach of this Agreement.
- 21. Income Tax Reporting: Withholding. Executive will report the Annual Base Salary, any Bonus and all other payments made to Executive under this Agreement as ordinary income for federal, state and local income tax purposes. The Company may withhold from any payments made or benefits provided under this Agreement such federal, state, and local taxes as may be required to be withheld pursuant to any applicable law.
- 22. <u>Life Insurance</u>. The Company may, in its discretion, at any time apply for and obtain as owner and for its own benefit or the benefit of the Company's lenders, insurance on the life of Executive in such amounts and in such form or forms as the Company may choose. In connection therewith, Executive will use his best efforts to assist the Company in the procuring of such insurance, including at the request of the Company submitting to such medical examinations, supplying such information and executing such documents as may be requested by the insurance company or companies to which the

Company has applied for such insurance at no cost to Executive. Executive will have no interest whatsoever in any such policy or policies.

- 409A. Although the Company does not guarantee the tax treatment of any payments 23. under this Agreement, this Agreement is intended to be interpreted and operated to the fullest extent possible so that the payments and benefits under this Agreement either will be exempt from the requirements of Section 409A ("Code Section 409A") of the Internal Revenue Code of 1986, as amended (the "Code") under Treasury Regulation section 1.409A-1(b)(9)(iii) or otherwise or will comply with the requirements of Code Section 409A; provided, however, that notwithstanding anything to the contrary in this Agreement in no event will the Company be liable to Executive for or with respect to any taxes, penalties or interest which may be imposed upon Executive pursuant to Code Section 409A. Notwithstanding anything in this Agreement or elsewhere to the contrary, (i) a termination of employment shall not be deemed to have occurred for purposes of any provision of this Agreement providing for the payment of any amounts or benefits that constitute "non-qualified deferred compensation" within the meaning of Code Section 409A upon or following a termination of Executive's employment unless such termination is also a "separation from service" within the meaning of Code Section 409A and (ii) if the Severance Payments constitute "non-qualified deferred compensation" within the meaning of Code Section 409A, then the first payment of the Severance Payments shall be made on the sixtieth (60th) day after the Date of Termination, and will include payment of any amount of the Severance Payments that were otherwise due prior thereto. Each payment under this Agreement or otherwise (including any installment payments) will be treated as a separate payment for purposes of Code Section 409A. Whenever a payment under this Agreement may be paid within a specified period, the actual date of payment within the specified period will be within the sole discretion of the Company. In no event may Executive, directly or indirectly, designate the calendar year of any payment to be made under this Agreement or otherwise which constitutes a "deferral of compensation" within the meaning of Code Section 409A. Any taxable reimbursement of costs and expenses by the Company provided for under this Agreement will be made in accordance with the Company's applicable policy and this Agreement but in no event later than December 31 of the calendar year next following the calendar year in which the expenses to be reimbursed are incurred. With regard to any provision in this Agreement that provides for reinbursement of expenses or in-kind benefits, except as permitted by Code Section 409A, (i) the right to reimbursement or in-kind benefits is not subject to liquidation or exchange for another benefit, and (ii) the amount of expenses eligible for reimbursement, or in-kind benefits, provided during any taxable year will not affect the expenses eligible for reimbursement, or in-kind benefits to be provided, in any other taxable year, provided that the foregoing clause (ii) will not be violated with regard to expenses reimbursed under any arrangement covered by Section 105(b) of the Code solely because such expenses are subject to a limit related to the period the arrangement is in effect.
- 24. <u>No Strict Construction</u>. Each party hereby agrees and acknowledges that such party has had full opportunity to consult with counsel and tax advisors of his or its selection in connection with the preparation and negotiation of this Agreement. The parties jointly participated in the negotiation and drafting of this Agreement. The language used in this Agreement shall be deemed to be the language chosen by the parties to express their collective mutual intent. This Agreement will be construed as if drafted jointly by the parties, and no rule of strict construction will be applied against any Person.
- 25. <u>Interpretation</u>. Whenever the term "include" or "including" is used in this Agreement, it will mean "including, without limitation," (whether or not such language is specifically set forth) and will not be deemed to limit the range of possibilities to those items specifically enumerated. The words "hereof", "herein" and "hereunder" and words of similar import refer to this Agreement as a whole and not to any particular provision. Terms defined in the singular have a comparable meaning when used in the plural and vice versa. As used in this Agreement, the word "or" will not be exclusive, and the masculine, feminine or neuter gender will be deemed to include the others whenever the context so

indicates or requires. All references herein to a "party" or "parties" are to a party or parties to this Agreement unless otherwise specified.

- 26. Delivery by Electronic Means. This Agreement and any amendments hereto, to the extent signed and delivered by means of a PDF, facsimile machine or other electronic transmission, will be treated in all manner and respects as an original contract and will be considered to have the same binding legal effects as if it were the original signed version thereof delivered in person. At the request of any party hereto or to any such contract, each other party hereto or thereto will re-execute original forms thereof and deliver them to all other parties. No party hereto or to any such contract will raise the use of a facsimile machine or other electronic transmission to deliver a signature or the fact that any signature or contract was transmitted or communicated through the use of facsimile machine or other electronic transmission as a defense to the formation of a contract and each such party forever waives any such defense.
- 27. Counterparts. This Agreement may be executed in counterparts, each of which will be deemed to be an original and all of which, when taken together, will constitute one instrument.

[The remainder of this page is intentionally left blank.]

IN WITNESS WHEREOF, the parties have executed this Agreement on the date first above written.

EASTERN SHORE ACQUISITION CORPORATION

STEVEN BLACKBURN

## Exhibit M

EBITDA, Covenant	Coverant Adjustments	NetIncome	Depretation & Amodization Interest Experts Federal/State Income Tax Chien (Income) France (Gally) Loss on Disposal of Assets Extendinary (Gally) Loss Other Expertses	EBITDA after Allicanted Expenses	Carporate Office Expenses M&A Transaction Costs	EBITDA before Alliocated Expenses	Total Expenses	i Pussalual ress consultar Hardware Combutter Hardware Combutter Hardware Combutter Hardware Larawi and Emiliationent Larawi and Emiliationent Coal Phones & Fauez Other Constant Administrative Expenses General Administrative	Salries Admissalrin Management Blans Payrol: Taxes & Benefix Payrol: Taxes & Benefix Management and Administration	Renjus & Maintenence: Buthing Repolis & Maintenence: Office Equipment Repolis & Maintenence: Office Equipment Utilities: Gas & Electric Cleaming, Trash Remoyal & Other Facility	Antidance Republic Meintenance Republic A Meintenance: Equipment Rendsi: Equipment Leass Rendsi Veliche Leass Antidance Fuer Medica Supplies Unidoms Direct Ambullauce and Related	Expenses: Salaries Diver & EMT Ambulanze Salaries, Diver Ambulatie Administration, Station Payoril taxes to breatilis Professional Fees - Mortial Diseases Outcurred Run, Salaries: OherMechanical Insurance - Workes Comp Direct Station Personnel	Revenues	
(\$274,810) (4%)	59,920	(\$1,123,169) (16%)	575,600 262,638 (33,656) (16,004) (16,004) 0 \$788,438	(\$33 <b>4,731</b> ) [5%)	403,329 47,420	\$118,018 27	\$6,852,416 95%	29,007 200,483 68,194 40,572 71,207 54,883 173,327 3637,454 9%	5,3,640 6,3,67 69,074 <b>3738,282</b> 11%	187,833 6,701 0 51,077 12,286 \$257,898 4%	203.65 4,608 5,041 31,447 610,310 85.161 5,161 17,341 5962,908	3.2M0.052 0 442.585 573,186 573,186 00,240 00,240 944,255,677 61%	\$6,968,436	Det 2012
(\$296,486) (4%)	12,500	(14%)	295,541 249,453 88,924 (1,702) 12,663 (788) \$644,112	(\$308,986) (5%)	338,452 D	\$29,466 8%	\$6,810,766 100%	35,311 201,105 84,939 42,999 74,361 54,561 54,561 8690,735 10%	561,185 0 91,696 5732,881	192,541 6,980 0 43,353 16,821 <b>3259,696</b> 4%	183,791 (4.671) 8,654 31,447 564,576 69,976 9,932 20,094 \$913,400 13%	3,168,512 0,228,431 318,915 0,5,237 58,937 311,735 34,193,655 61%	\$6,840,213	Nov 2012
\$38,518 1%	292,252	(\$1,354,587) (22%)	1,142,294 294,556 (10,532) (10,532) (10,186) (286,421) 41,100,853 15%	(\$253,734) (4%)	(7,168) D	(\$260 <sub>,</sub> 802) (4%)	\$6,417,0 <b>42</b> 104%	23,854 201,109 58,209 58,200 52,105 52,105 130,194 245,472 8753,174 12%	619,822 279,752 193,947 \$4,003,422 16%	186,430 7,847 0 20,807 \$5,542 \$224,626 4%	193,844 10,018 1,356 23,032 550,324 86,242 8,674 17,450 14%	2,551,391 0 311,646 314,058 0 10,302 59,637 (60,457) \$3,581,576	\$6,150,140	Oec 2012
(\$09,453) (1%)	12,500	(\$830,167) (13%)	453,385 253,680 21,964 (863) 29 6728,245	(\$101,953) (2%)	344,712 G	\$242,759 4%	<b>3</b> 6,086,25 <b>1</b> 96%	31,433 200,813 62,421 16,995 53,914 50,194 50,192 164,520 9%	543,747 0 85,312 \$729,059 12%	188,854 3,922 0 44,932 10,997 \$2,44,705	152,586 (6,547) 7,945 28,892 517)56 52,820 42,820 4,869 15,747 \$803,097	2,556,198 0 325,564 392,492 0 10,828 56,142 252,911 252,911 25,941,154 594	0+0,8ac,8\$	Jan 2013
\$9,829 0%	12,500	(\$813,495) (14%)	515.319 275.976 27.559 (3.031) 0 0 \$810,823	(\$2,671) 0%	302,947 0	\$300,275 5%	\$5,433,128 95%	30,568 200,971 55,930 20,578 52,089 42,789 4	562,094 704 79,186 3641,984	188,582 4,050 0 46,833 9,961 <b>\$251,427</b> 4%	152,412 16,125 8,347 28,822 596,822 59,857 5,850 5,817 \$793,4124	2,205,117 2,24,84 326,235 7,177 27,360 20,581 23,461,183 55%	\$5,713,404	Fob 2013
\$303,859 5%	12,500	(\$567,422) (9%)	525.897 329,649 4,102 (857) 0 0 \$858,791	\$291,369 5%	336,348 O	\$627 <sub>7</sub> 715 10%	\$5,818,819 90%	200,971 55,443 26,953 49,922 (8,430) 173,098 9531,245 9%	615,575 (704) 58,347 \$673,218	193,272 3,903 1,050 82,961 10,055 <b>\$271,241</b> 4%	141,386 5,387 9,013 28,892 503,126 55,126 4,473 10,783 17,783 12%	2,443,191 0 2,29,695 366,563 0 9,889 3,94,570 236,050 54% 54%	\$6,248,513	Mar 2013
\$168,812 3%	12,500	(\$631,821) (11%)	474,774 289,163 24,566 (871) 500 0 5788,132	\$156,312 3%	344,306 0	7.19 <sup>4</sup> 005.\$	\$5,341,860 91%	28,883 201,784 48,974 13,426 37,479 37,972 139,572 27,322 37,973	500,148 0 79,868 \$880,036 12%	10B.118 7,980 0 48,558 5,058 \$253,714 4%	166,642 57,745 57,315 28,892 457,254 57,454 57,454 57,454 10,722 3770,088	2,292,042 D 279,286 343,000 0 6,709 42,305 271,445 23,184,787 55%	\$5,842,478	Apr 2013
\$199,924 3%												2,286,139 0 105,925 25,925 17,216 7,216 17,24,625 181,404,68 55%	\$6,022,784	М≖у 2013
(\$12,790) 0%	46,241	(\$1,074,600) (21%)	690,634 298,066 29,735 (863) 0 31,015,569	(\$59,031) (1%)	358,740 0	\$297,709 8%	\$4,838,091 94%	18,985 175,733 10,316 21,055 41,314 39,525 139,695 8445,592 9%	571,613 0 71,249 \$642,884 13%	185,182 12,546 0 36,012 11,404 <b>3248,144</b> 5%	156,197 1,133 14,240 28,892 401,558 62,358 4,479 11,184 11,184 1882,040	2,050,206 0 232,560 279,711 0 8,458 37,228 213,280 <b>\$2,021,452</b> 55%	65,135,799	Jen. 2013
(\$358,560) (7%)	12,500	(\$1,235,766) (25%)	542,750 299,429 8,347 (7,258) 16,438 9 \$864,707	(\$371,080) (1%)	455,744 0	\$84,685 2%	\$4,926,388 98%	31,200 165,324 15,947 39,106 39,188 37,263 37,263 37,263 37,263 37,263 37,263 37,263 37,263	538,121 0 78,545 \$649,666	185,755 8,213 0 38,211 14,925 \$247,403	164,016 14,472 15,805 28,892 390,378 57,633 4,806 10,883 14%	2,086,777 0 253,980 305,017 0 0,282 37,877 235,387 42,887,348 58%	\$5,011,073	Jul 2013
(\$380,865)	28,410	(\$1,239,839) (26%)	525,059 298,036 0 (860) 27.528 0 3850,764 18%	(878) (8%)	494,125 0	\$105,050 2%	\$4,708,925 88%	60,315 435,873 27,777 33,893 28,500 36,646 124,125 3512,928	540,535 0 62,339 \$602,874 13%	179,368 5,430 0 26,502 10,095 \$221,495 5%	182,496 (10,355) 18,727 28,936 374,956 46,018 4,996 7,587 \$652,802	1,942,545 253,476 253,476 272,098 0 7,945 33,859 209,201 55%	\$4,813,975	Aug 2013
(\$741,923) (18%)	61,189	(\$2,049,034) (51%)	535,331 259,209 0 (863) 410,248 0 0 \$1,243,923	(\$805,112) (20%)	552,451 0	(\$252,661) (6%)	\$4,288,983 106%	18,659 244,845 23,937 38,467 39,994 39,271 108,787 \$513,900	554,626 3,897 96,762 \$655,274	175,892 4,319 0 22,866 7,571 <b>\$211,037</b>	136,348 1,072 14,708 28,969 292,020 44,512 4,585 8,388 \$530,879 13%	1.504.780 1.85.425 220,840 253,612 2.750 13.570 22,099 175,007 175,007 \$2,378,863	\$4,036,323	Sop 2013
(\$877,159) (22%)	123,807	(\$1,886,240) (46%)	482,001 323,623 39,524 (961) 40,960 6 \$885,274 22%	(\$1,000,986) (25%)	594,412 D	(\$316,554) (8%)	\$4,385,266 188%	25,229 244,889 22,489 22,915 32,915 82,462 35,568 115,543 145,612,88	602,279 33,250 108,565 <b>\$744,</b> 094	162,661 10,916 0 26,505 8,912 47,29,097	127.127 4.535 11.740 24.535 24.535 24.535 30,165 5.123 5.425 7.27 5.485,707	1,567,464 160,549 208,977 208,977 208,254 9,083 3,783 3,719 162,501 182,344 3,746 3,746	\$4,068,712	Oct 2013